

Development of NRC'S Strategic Plan for Fiscal Years 2022 Through 2026

Public Meeting September 22, 2020



STRATEGIC PLAN FISCAL YEARS 2018-2022

Opening Remarks



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Agenda

| Time | Topic | Speaker |
|---------------|--|-------------|
| 1: 0 0 | Opening Remarks and Agenda | NRC |
| 1:15 | Format and Ground Rules | Facilitator |
| 1:20 | Briefing on path forward to develop the NRC's Strategic Plan | NRC |
| 1:40 | Briefing on Transformation efforts at the NRC | NRC |
| 2:00 | Break | |
| 2:15 | Strategic Plan and Evidence Act Questions Open discussion | Facilitator |
| 3:45 | Concluding Remarks | NRC |
| 4:00 | Adjournment | |



Overview of NRC Strategic Plan

 The FYs 2018–2022 Strategic Plan presents the mission and vision for the agency along with the goals, objectives and strategies the NRC is striving to achieve.

 The Strategic Plan includes information on the external factors, evaluations, research, and planned program reviews.



Structure of NRC's 2018-2022 Strategic Plan



Development Process

- The next Strategic Plan covers FYs 2022 through 2026.
- The Strategic Plan is developed in accordance with:
 - Government Performance and Results Act Modernization Act of 2010 (GPRAMA)
 - Office of Management and Budget (OMB) Circular No. A-11, "Preparation, Submission, and Execution of the Budget"
 - Foundations for Evidence-Based Policymaking Act of 2018 ("Evidence Act") - New



Development Process

- Conduct outreach to stakeholders
- Review and update the Strategic Plan framework
- Develop the draft Strategic Plan
- Issue draft plan by *Federal Register* notice for 30-day public comment period
- Analyze and address comments to develop final plan
- Submit final Strategic Plan to Congress and the President by February 2022



New items for FYs 2022-2026 Strategic Plan

- Strategic Objective Themes
 - Reflects the objectives major purpose and outcome by topical categorization.
- Agency strategic plans are now required to include:
 - The Capacity Assessment will help agencies to assess their ability and infrastructure to carry out evidence building activities.
 - The Learning agenda describes the activities agencies will undertake to answer important short-and-long term strategic and operational questions important to achieving the agency's mission.



NRC Transformation Journey





Why we need to get on this journey?



keep pace with the highly dynamic, interconnected environment be prepared to regulate an industry that is innovative and has new technologies



re-evaluate the way we conduct our business to optimize processes and procedures in order to better serve the American public



TRANSFORMATION BACKGROUND





How will we know when we've truly become a modern, risk-informed regulator?

- We will make sound decisions while accepting **wellmanaged risks** in decisionmaking.
- We will use technology to work smarter, including using data analytics to highlight areas for regulatory attention and improvement.
- We will be **innovators** who make timely decisions that take into account different viewpoints and fully explored options.
- We will maintain an engaged and highly skilled workforce now and in the future.







Our People

Be riskSMART

Technology

Innovation



Developing and implementing a framework that will give staff confidence in accepting risk in our decision-making without compromising the NRC's mission.



Enhancing the efficiency and effectiveness of agency work processes, such as document production and concurrence.





Be riskSMART

Technology

Innovation



Enhancing adoption and training for IT services to ensure the services have maximum impact on day-to-day agency work



Our People

Be riskSMART

Technology

Innovation



Designing and implementing a best-inclass program to help create a culture that supports an innovative mindset.



Determining which external factors will have the greatest effect on the agency's future mission portfolio and developing an approach to measure and track indicators to support strategic decisionmaking.



FUTURES SNAPSHOTS

Transformation Highlights from the Futures Initiatives to Date



Open Discussion



NRC's Goals, Objectives and Strategies

- What goals, objectives, or strategies within the NRC's current strategic plan should be added, enhanced, or modified in the FYs 2022-2026 Strategic Plan?
- What contributing activities should be considered to support the safety and security goals, objectives, strategies?



External Factors and Activities

 What external factors, opportunities and challenges should be considered during the development of the FYs 2022-2026 Strategic Plan?



Strategic Direction

 What do you believe is the highest priority question(s) (short- or long-term) for the NRC?

 What improvements can the NRC make in regard to evidence building (e.g., data, analysis, evaluations) to inform strategy, policymaking, program decisions, and regulations?



Overarching

 Do you have any specific recommendations or improvements to consider in the development of the FYs 2022-2026 Strategic Plan?



Concluding Remarks

