



UNITED STATES
NUCLEAR REGULATORY COMMISSION
WASHINGTON, D. C. 20555

JUN 26 1984

MEMORANDUM FOR: E. L. Jordan, Director
Division of Emergency Preparedness and Engineering Response
Office of Inspection and Enforcement

FROM: L. C. Shao, Deputy Director, Division of Engineering Technology
Office of Nuclear Regulatory Research

SUBJECT: COMMENDATION FOR MR. ROBERT E. SHEWMAKER'S EFFORT ON WATERFORD
PROJECT

I would like to bring to your attention the outstanding job performed by Mr. Robert Shewmaker of your staff during the recent investigation of allegations at the Waterford Unit 3 power plant. Upon his arrival at the Waterford site I asked Mr. Shewmaker to coordinate for me the allegations related to civil/structural disciplines. The work we were performing at Waterford was a first of a kind effort for NRC and the task I assigned Mr. Shewmaker required a unique combination of technical knowledge and management skills. Mr. Shewmaker demonstrated outstanding capabilities in both areas. He quickly organized six civil engineers into an effective and efficient team. He worked with the individuals to plan appropriate approaches to resolving the technical issues and he closely monitored the work performed by the team to ensure a timely and high quality product. He also brought potential problems to my attention and made recommendations on how to avoid or resolve such problems. This input helped the entire effort run more smoothly. Mr. Shewmaker's superior technical expertise was demonstrated through his ability to clearly define the issues to be resolved, propose effective approaches to resolving these issues, and assist team members in resolving difficult technical problems.

Mr. Shewmaker spent long hours (for some weeks more than 60 hours per week) and showed tremendous initiative in performing his work and it is largely through his efforts that the Civil/Structural Task Group successfully completed its job. Such outstanding contributions to the NRC's mission should be commended.

A handwritten signature in cursive script, reading "L. C. Shao", is written over the typed name and title.

L. C. Shao, Deputy Director
Division of Engineering Technology
Office of Nuclear Regulatory Research

cc: D. Crutchfield, NRR
R. L. Baer, IE
Division of Personnel