

July 11, 1991

MEMORANDUM FOR:

RECORD

FROM:

James M. Taylor
Executive Director for Operations

SUBJECT:

DROP-IN VISIT - DELMARVA POWER AND LIGHT

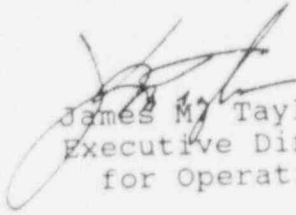
On July 10, 1991, Messrs. H. Cosgrove, F. Perry, and J. Urban of Delmarva Power and Light met with J. Snizek, J. Partlow, J. Scinto, K. Brockman, S. Richards and me to discuss items of mutual interest. The meeting was an opportunity for NRC and Delmarva managers to meet and establish personal relationships. It also allowed Delmarva to discuss their role at the Salem and Peach Bottom sites as non-operating nuclear owners. Delmarva had not met previously with senior NRC managers.

The recently established nuclear arm of Delmarva was described to us. It includes a resident representative at both the Salem and Peach Bottom sites and a nuclear and industrial engineer at the corporate headquarters. The relationship between the nonoperating and operating owners at the sites was also discussed. For matters involving capital expenditures, all owners must agree before items can be budgeted. O&M costs are approved by an "O&M Committee." It should be noted that 40% of Delmarva's total O&M costs (nuclear) support 16% of their generating capacity.

We discussed Delmarva's financial liabilities, given they were a listed owner on the licenses for Salem and Peach Bottom. They stated that they were fully responsible for "their share" of expenses. I asked if the site representatives felt free to communicate with the NRC and was informed that the site representatives knew and were known by the NRC's resident inspectors.

In closing, I encouraged Delmarva to have similar meetings with the regional management and to get to know the NRR Project Manager. This was reinforced by Jim Partlow. I also encouraged them to keep abreast of "trends" at the different sites so that they could help identify problems before they required extensive corrective actions.

There were no regulatory matters discussed or requests made. The meeting adjourned at 12:30 p.m.


James M. Taylor
Executive Director
for Operations

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