

UNITED STATES GOVERNMENT

Memorandum

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TO : Heads of Divisions and Offices, Headquarters

DATE: October 2, 1967

FROM : J. A. Derry, Director
Division of Construction

SUBJECT: HEADQUARTERS PARTICIPATION IN OEP
READINESS EXERCISE-I (REX-I)

CONSP:RHS

Rec'd Off. Dir of Reg.
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Beck _____
Wynn _____
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Reference: My memorandum dated July 13, 1967, to Managers
of Field Offices, subject: PLANNING FOR OEP
READINESS EXERCISE-I (REX-I) cc: Heads of
Divisions and Offices, Headquarters

AEC Headquarters participation in Phase ONE of REX-I is designed to take full advantage of opportunities to exercise the Initial Cadre during pre-attack, transattack, and immediate postattack periods. This phase will take place October 24 - November 1, 1967, inclusive. Phase TWO of REX-I, to resolve problems of recovery, rehabilitation, and management of resources, is scheduled for May 1968.

AEC will be particularly concerned during Phase ONE of REX-I with testing responses to simulated incidents and declarations of Defense Readiness Conditions (DEFCONs), and with testing and exercising existing disaster plans, emergency relocation centers, and cadres.

ERC-H

Activation of the Headquarters Emergency Relocation Center (ERC-H), due to dual use of space, will be limited to communications and War Room activities. A small nucleus of assistant briefing officers will operate in the War Room. Divisions and Offices not represented in the War Room will simulate ERC-H activations and conduct exercise activities in place at normal locations. Cadre members will be welcome in the War Room

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during the exercise to observe activities there and will be invited to attend exercise briefings. No sleeping or feeding at ERC-H is planned. It is suggested that cadre members be rotated in exercise assignments to permit maximum experience and training.

In order to provide effective testing of emergency operating equipment during the exercise it will be necessary to secure the ERC-H area and revert to exclusive use of emergency building equipment and services. The period from 1:00 A.M. EST to 4:00 A.M. EST on October 28 has been designated for this facility test. The ERC-H will be physically "buttoned up" and placed on a self-sustaining basis. Access to and exit from the area will be via the emergency door at the west end of Wing A during this period.

CHIEF MONITOR

James F. Smith, Jr., Assistant Director for Technical Standards, Division of Inspection, has been designated AEC Chief Monitor for the exercise. He will observe and evaluate participation by Headquarters Divisions and Offices and prepare an appropriate evaluation for the General Manager. Mr. Smith will appoint a monitor with similar functions for each participating AEC Field Office. The Office of Emergency Planning (OEP) plans to assign a representative to AEC Headquarters during the exercise to gather information for incorporation into the OEP report to The President on overall exercise accomplishments and on the participation of each agency.

SCHEDULE

October 24 - 26 (D-3 to D-1) - This preattack period will involve a buildup of simulated increasing international tensions culminating in a state of advanced readiness, COCKED PISTOL (exercise equivalent of DEFCON 1). A briefing is planned for the full Initial Cadre during this period. AEC Headquarters exercise activities will be conducted for the most part by cadre members at normal locations during normal hours of work. Exercise communications from Field Offices will be acted upon promptly - actually or in simulation. Responses to exercise DEFCONs will be discussed and appropriate actions determined and simulated. (See AEC Manual Chapters 0601 and 0660.)

October 27 - 28 (D-Day to D+1) - For this attack period, representatives of the following Divisions will man the War Room continuously from 9:00 A.M. EST on October 27 until noon EST on October 28:

October 2, 1967

Biology and Medicine
Construction
Headquarters Services
Military Application
Operational Safety

Production
Raw Materials
Reactor Development and
Technology
Security

The Directors of the above Divisions are requested to advise me by October 9 of the names of their representatives to coordinate exercise activities of their Divisions. A meeting of these representatives will be held in B-005 at 2:00 P.M. on October 11 to provide additional details concerning the exercise, to discuss specific exercise problems, and to answer questions you and your staff may wish to raise.

Field Office ERCs will be fully activated during this period and assessment will begin of the effects of the simulated attack upon the AEC complex.

October 28 - 29 (D+1 to D+2) - During this transattack period from noon EST October 28 until the beginning of the normal work day on October 30, a Duty Officer will be available to insure prompt handling of essential exercise matters affecting AEC. Heads of Divisions and Offices and other cadre members may be contacted at home to assist in the solution of problems. However, it is anticipated that there will be a low level of activity during this period.

October 30 to November 1 (D+3 to D+5) - This postattack analysis period will be devoted primarily to a determination of surviving capabilities of the AEC and to assisting with the military effort and the survival of the population. Activities will be conducted at normal locations during normal hours of work to the extent that they are beneficial as training or necessary to the play of the exercise by other participants. Briefings scheduled for this period will be held in ERC-H and will be announced.

GENERAL

Addressees may wish to create simulated situations at AEC Headquarters or at AEC Field Offices which will exercise emergency plans or procedures. Messages to accomplish this simulation should be submitted to the Chief Monitor as soon as possible for timely injection into the play of the exercise. Incidents which would affect only AEC participants in the exercise may be handled through the AEC Chief Monitor. Incidents which may affect other agencies must be cleared in advance with an interagency Senior Exercise Control Group through the Headquarters Division of Construction.

AEC representatives will relocate to the Special Facilities Division of the OEP and to the Federal Regional Center at Olney, Maryland as dictated

by exercise events, but as a minimum, will be at their emergency posts during the attack period.

Tests will be conducted of non-duty hours telephone notification procedures to alert the Initial Cadre and normal hours notification of Heads of Divisions and Offices. A shelter drill may be conducted.

ADMINISTRATIVE

Procedures for written communications will be distributed to participants by the Division of Headquarters Services prior to the exercise, as will procedures for placing calls to other Government agencies and to AEC Field and contractor offices.

To the extent reasonable, consistent with exercise objectives, overtime work should be avoided.

The vault housing ERC-H records will be open during the attack period. On occasion when it may be closed temporarily, arrangements for access may be made by contacting the Communications Center, Room C-050, Extension 4516. Facilities for temporary storage of classified material are also available through the Communications Center.

Special messenger service to Divisions and Offices participating in the exercise will be provided on a continuous basis. Pick-up and delivery will be made at yellow boxes provided each participating unit. These boxes will be located and services provided at normal operating areas of participating organizations, except that during the attack period the boxes for the nine Divisions designated above will be located in B-005. Special messenger service required in addition to the above may be obtained by calling Extension 4516.

cc: EDM Coordinators, Field Offices