

From: Bradley Jones
To: DLS1, GJD (Dennett L Smith, Greta I Jones)
Date: 5/24/96 11:11am
Subject: Courtesy Visit -Northeast Utilities

Donna,

Northeast Utilities CEO Bernie Fox was scheduled for a meeting with the Chairman on June 11th at 11:00am. They wanted to schedule a courtesy visit with GJD on the same day if possible. I have penciled them onto my calendar for 1:00-1:30pm on June 11th. I will confirm the visit is ok with the Commissioner and will confirm the planning date with you next week. The contact is former NRC regional counsel Jay Gutierrez who is now a Partner in the law firm of Morgan, Lewis and Bakius. His number is 202-467-7466. I owe him a call this week to confirm the date and time and will ask for relevant Bio's at that time (I believe the Pres. and one VP may also join the CEO for the meeting).

Brad

CC: BWJ

A/15

CHARTER
NUCLEAR COMMITTEE OF THE BOARD OF TRUSTEES
OF NORTHEAST UTILITIES
April 23, 1996

The duties and responsibilities of the Nuclear Committee (Committee) of the Board of Trustees of Northeast Utilities (NU) shall be as provided in this Charter.

PURPOSE

The purpose of the Committee is to provide the Board of Trustees of NU with an independent basis for overseeing the safety and effectiveness of the nuclear program of NU system companies, including Connecticut Yankee Atomic Energy Power Company, Northeast Nuclear Energy Company, North Atlantic Energy Service Corporation and Northeast Utilities Service Company. Specific attention is to be provided to (i) oversight of overall management attention to nuclear safety, (ii) to progress in resolving open issues with the Nuclear Regulatory Commission, the Institute of Nuclear Power Operations and other independent evaluations of nuclear operations, (iii) to progress in resolving employee, community and customer concerns, and (iv) to other areas of needed improvement in nuclear operations. While all responsibility for nuclear operations shall continue to reside with management, the Committee shall have a broad oversight function.

MEMBERSHIP

The Committee shall consist of not less than three nor more than six members of the NU Board of Trustees who are not officers or employees of any NU system company. A Chairperson shall be designated by the Board of Trustees.

MEETINGS

The Committee shall hold meetings as it deems necessary, but shall meet at least once each calendar year.

DUTIES AND RESPONSIBILITIES

The Committee shall receive reports from the Executive Vice President-Chief Nuclear Officer and executive management relative to plant safety and operations. In addition, the Committee shall select a person, who need not be a Trustee but who shall not be an

A/14

employee of any NU system company, to serve as the liaison (Liaison) between the Nuclear Committee and the Nuclear Committee Advisory Team (NCAT). The Liaison shall also be the Chairperson of the NCAT. The purpose, membership and other relevant matters regarding the NCAT are set forth in the Charter of the NCAT which is attached hereto. The Liaison shall provide independent reports on the nuclear operations of NU system companies to the Committee. Reports by the Executive Vice President-Chief Nuclear Officer, management and the Liaison shall be in such form and shall address such topics as the Committee shall deem necessary or desirable.

In the conduct of its business, the Committee shall meet privately with the Liaison or the full NCAT, as the Committee deems appropriate, on a regular basis.

The Committee shall have open and free access to information, documents or reports regarding nuclear matters not protected by privilege or by an obligation of confidentiality (collectively "Information") and may require any officer or employee of any NU system company to furnish it with Information that it deems necessary or desirable to carry out its business. The Committee shall be given such staff and administrative support as it may require from appropriate NU system companies, or the Committee may obtain staff and administrative support from such other sources as it deems appropriate.

REPORTS

The Committee shall report its business to the Board of Trustees of NU at the Board Meeting next following each Committee meeting, except that, when the meeting of the Board of Trustees is held within two days after the Committee meeting, such report shall, if not made at the first meeting, be made to the Board of Trustees at its second meeting following such Committee meeting.

CHARTER OF THE NU NUCLEAR COMMITTEE ADVISORY TEAM (NCAT)

1. PURPOSE

The purposes of the NCAT shall be as follows:

- A. To perform an independent assessment for the Nuclear Committee of the Northeast Utilities (NU) Board of Trustees of the root and contributing causes that led to the decline in performance of the Millstone units.
- B. To perform an independent assessment for the Nuclear Committee of management's plan for improving performance in all relevant aspects of NU's nuclear program.
- C. To monitor for the Nuclear Committee the effectiveness and results of the implementation of the plan referred to in Section 1.B above.
- D. To perform such other functions relating to the evaluation of NU's nuclear program as the Nuclear Committee shall request.

2. MEMBERSHIP

- A. The NCAT shall consist of not less than 3 nor more than 5 members who possess special expertise in various disciplines involved with nuclear power. These may include engineering, plant operations, regulation and licensing, human relations, legal, organizational development and other relevant fields.
- B. The members of the NCAT shall be selected by the Nuclear Committee. No employee of any NU system company may serve on the NCAT.
- C. One member of the NCAT shall be the liaison (Liaison) between the Nuclear Committee and the NCAT. The Liaison shall serve as the Chairperson of the NCAT.

3. MEETINGS

The NCAT shall meet at least biweekly until the independent assessment described in Section 1.A above has been completed. After the completion of such independent assessment, the NCAT shall meet at such intervals as the Nuclear Committee, in consultation with the Liaison, shall determine. Meetings may be held by conference call or other similar method.

4. REPORTS

The Liaison or the full NCAT, as determined by the Nuclear Committee, shall report to the Nuclear Committee on the activities of the NCAT at each meeting of the Nuclear Committee. In addition, the NCAT shall provide reports and information regarding its activities in response to any request from the Nuclear Committee.

5. STAFF AND ADMINISTRATIVE SUPPORT

The NCAT, in consultation with the Nuclear Committee, shall obtain necessary staff and administrative support from NU system companies or from such other sources as they deem appropriate.

Nuclear Committee Membership

Cotton Mather Cleveland

President of Mather Associates, New London, NH (a firm specializing in human resources and organizational development). Ms. Cleveland is also Executive Director of Leadership New Hampshire. She is a Director of Bank of Ireland First Holdings, First NH Banks, Inc. and the National Grange Mutual Insurance Company. She was formerly Co-Chair of the Governor's Commission on New Hampshire in the 21st Century. Ms. Cleveland has served on the University System of New Hampshire Board of Trustees as Chair, Vice Chair and member. She was an Incorporator for the New Hampshire Charitable Foundation and is currently an Incorporator for The Montshire Museum and for the Upper Valley Community Foundation.

E. Gail de Planque

From 1991 to 1995, Dr. de Planque was a Commissioner with the United States Nuclear Regulatory Commission. In 1967, Dr. de Planque joined the health and Safety Laboratory of the United States Atomic Energy Commission. She served at the Laboratory, now known as the Environmental Measurements Laboratory, until December 1991, as Deputy Director beginning in 1982 and as Director in 1987. She is a Fellow and past President of the American Nuclear Society, a member of the National Academy of Engineering and the National Council on Radiation Protection and Measurements and a Director of British Nuclear Fuels, Inc.

William J. Pape II

Publisher, *Waterbury Republican-American*, Waterbury, CT (newspaper). Mr. Pape is President and Treasurer of American-Republican, Inc. He is the Director of Platt Bros. & Co. and Paper Delivery, Inc. He is a Trustee of Teikyo Post University, the Connecticut Policy and Economic Council, Inc. and the Waterbury Y.M.C.A.

Robert E. Patricelli

Founder, Chairman, President, and Chief Executive Officer of Value Health, Inc., Avon, CT (provides managed health care services). Previously Executive Vice President of CIGNA Corporation and President of CIGNA's Affiliated Businesses Group. Mr. Patricelli has held various positions in the federal government, including White House Fellow in 1965, counsel to a United States Senate Subcommittee, Deputy Undersecretary of the Department of Health, Education and Welfare, and Administrator of the United States Urban Mass Transportation Administration. He is a Director of the American Association of Health Plans, the Connecticut Business & Industry Association, Hartford Hospital, The Bushnell, and Wesleyan University.

Norman C. Rasmussen

Professor of Nuclear Engineering, Emeritus, Massachusetts Institute of Technology, Cambridge, MA. Previously Professor of Nuclear Engineering of Massachusetts Institute of Technology. Dr. Rasmussen is Chairman of the M.I.T. Reactor Safeguards Committee. From 1972 through 1975 he directed the Reactor Safety Study for the Atomic Energy Commission. He served on President Ford's Advisory Committee on Technology and Economic Strength and was appointed by President Reagan to the National Science Board, on which he served from 1982 through 1988. He served on the Scientific Advisory Board for the Three Mile Island Unit 2 Clean-Up Fund, and served as Chairman of the Cabot Corporation LNG Safety Committee for 20 years. He is a Fellow of the American Nuclear Society and Health Physics Society and a member of the National Academy of Engineering and the National Academy of Science. In 1989, Dr. Rasmussen was appointed to the Presidential Commission on Catastrophic Nuclear Accidents. He is a licensed Professional Engineer in Massachusetts.

JOHN S. CARROLL

- | | |
|---|--------------|
| Ph.D. Harvard University (Social Psychology) | 1973 |
| B.S. Massachusetts Institute of Technology (Physics) | 1970 |
| Massachusetts Institute of Technology Sloan School of Management | |
| Professor of Behavioral and Policy Sciences | 1989-present |
| Associate Professor of Behavioral & Policy Sciences | 1983-1989 |
| School of Economics and Management, Tsinghua University, Beijing, China | |
| Visiting Instructor | 1995/Summer |
| Institute for Personality and Social Research, University of California -Berkeley | |
| Visiting Scholar | 1992/Spring |
| Loyola University of Chicago | |
| Associate Professor of Psychology | 1978-1983 |
| University of Chicago Graduate School of Business | |
| Visiting Associate Professor of Behavioral Sciences | 1981-1982 |
| Carnegie-Mellon University | |
| Assistant Professor of Psychology | 1973-1978 |
| National Science Foundation, 1995-6 (with C. Perin) | |
| "Workshop on Incident Reviews in High-Hazard Industries" | |
| MIT Energy Laboratory (funded by a consortium of industry sponsors), 1989-1996 | |
| "Organization and Management of Nuclear Power Plants" | |
| National Science Foundation, 1987-1990 | |
| "A Process-Tracing Study of Taxpayer Decisions in Response to 1986 Tax Reform" | |
| National Science Foundation, 1985-1987 (with M. Bazerman) | |
| "Negotiator Cognition: Ignoring the Cognitions of Competitive Others" | |
| Carroll, J. S., and Payne, J. W. (eds.), <u>Cognition and Social Behavior</u> . Hillsdale, NJ: Erlbaum, 1976. | |
| Frieze, I., Bar-Tal, D. and Carroll, J. S. (eds.), <u>New Approaches to Social Problems: Applications of Attribution Theory</u> . San Francisco: Jossey-Bass, 1979. | |
| Carroll, J. S. (ed.), <u>Applied Social Psychology and Organizational Settings</u> . Hillsdale, NJ: Erlbaum, 1990. | |
| Carroll, J. S. and Johnson, E. J. <u>Decision Research: A Field Guide</u> . Newbury Park: CA: Sage, 1990. | |
| Carroll, J. S. Out of the Lab and Into the Field: Decision Making in Organizations. In K. Murnighan (ed.) <u>Social Psychology in Organizations</u> . Englewood Cliffs, NJ: Prentice Hall, 1993. | |
| Carroll, J. S. and Perin, C. How Expectations About Microcomputers Influence Their Organizational Consequences. In T. J. Allen & M. S. Scott Morton (eds.), <u>Information Technology and the Corporation of the 1990s</u> . New York: Oxford, 1994. | |
| Carroll, J. S., Sterman, J. & Marcus, A. A. Losing the Maintenance Game: How Mental Models Drive Organizational Decisions. In R. N. Stern & J. J. Halpern (eds.) <u>Debating Rationality: Nonrational Aspects of Organizational Decision Making</u> . Ithaca, NY: Cornell University ILR Press, in press. | |

- Lurigio, A. J., Carroll, J. S., & Stalans, L. J. Understanding Judges' Sentencing Decisions: Attributions of Responsibility and Story Construction. In L. Heath et al. (eds.) Applications of Heuristics and Biases to Social Issues. New York: Plenum, 1994.
- Carroll, J. S. Incident reviews in high-hazard industries: Sensemaking and learning under ambiguity and accountability. Industrial and Environmental Crisis Quarterly, 1995, 9, 175-197.
- Carroll, J. S. The organizational context for decision making in high-hazard industries. Proceedings of the Human Factors and Ergonomics Society 1994 Annual Meeting, in press.

Internal Revenue Service, meeting on Compliance 2000 and the Ripple Effect, April, 1991.

Chadbourn & Parke, Attorneys, on Risk Perception and Risk Communication, 1991-1992.

Public Service Electric & Gas Co., member of the Management Oversight committee for the Comprehensive Performance Assessment review, 1993-4.

Consumers Power Co., member of the Management and Safety Review Committee, 1994-.

Doctoral Seminar in Behavioral Research Methods

Managerial Decision Making

Managerial Psychology

Management and Organization of Complex Organizations (in Nuclear Engineering Department)

Individuals, Groups, and Organizations

Leadership and Organizational Change

Integration of Management and Technology for Improved Power Plant Performance (MIT Summer Session)

DOMINIC J. MONETTA

President - (1993 - Present)

Resource Alternatives, Inc., Washington, D.C.

Strategic analysis for senior management, helping to break the barriers of bureaucracy by focusing on the right questions and the intrinsic paradigm shifts. Chief Executive Officer of a corporate development firm concentrating in energy utilization and environmental remediation.

Special Assistant to the President and Academic Vice President - (1992 - 1993)

George Washington University, Washington, D.C.

Created a resource investment strategy for the sponsored applied research programs of all seven schools and 43 institutes.

Deputy Director of Defense Research and Engineering for Research and Advanced Technology - (1991 - 1992)

Department of Defense, Washington, D.C.

Managed the science and technology programs of the Department of Defense and actively monitored the 70 DOD laboratories. Conducted the first comprehensive site evaluation of the entire research and development field structure, including all federally funded research and development centers.

Director, Office of New Production Reactors - (1989 - 1991)

Department of Energy, Washington, D.C.

Total responsibility for the design and construction of the new tritium production reactor to meet national security requirements. Planned, developed, and executed a program to ensure a safe, efficient, and environmentally sound nuclear reactor. Total estimated cost of \$12B.

Member of Departmental Internal Control Audit Review Council (DICARC), and Affirmative Action Task Force.

Director, Industrial Ordnance Operations - (1989)

Department of Defense, Weapons and Combat Systems Directorate, Washington, D.C.

Six-week emergency assignment for the Deputy Commander, Naval Sea Systems, Command (NAVSEA). Responsible for the entire Ordnance-Navy Industrial Fund Activities with total 1989 annual revenues of \$1,888 and 23,000 employees. Navy member of War Resources Working Group Winter Workshop for Global War Game National War College.

Technical Director - (1986 - 1989)

Naval Ordnance Station, Indian Head, Maryland

Senior civilian with full operating authority at Navy's Center of Excellence for Gun, Missile, Rocket Propulsion, and Energetic Materials. Tri-service responsibilities for cartridge and propellant-activated devices, weapons simulators and emulators. Responsible for 3,100 civilians, which included 825 engineers, with the largest concentration of chemical engineers in federal government, and a 1986 annual budget of \$325M.

Principal - (1980 - 1986)

Resource Alternatives, Inc., Washington, D.C.

Specialized in institutional interactions through strategies alliances. Internationally recognized consultant to senior management in alternative energy utilization and improved conversion efficiency. Maintained a complete spectrum of capabilities from conceptualization to commercialization with special strengths in corporate development and strategic planning.

Director, Planning and Analysis (1978-1980)
Gas Research Institute, Chicago Illinois

Established the nationally recognized gaseous fuels planning and analysis function. Formulated policy and directed economic analyses; specifically in improved conversion efficiency and synthetic fuels production. Established effective linkages between the DOE and GRI planning and budgetary cycles. Implemented a nationally recognized decision-making and budget allocation tool called Project Appraisal Methodology (PAM), designed to logically apply resources in an objective manner. Expanded dramatically the role of the GRI senior advisory bodies as a primary mechanism for policy advice to the program managers for the specific benefit to the gas industry and its customers.

Director of Field Coordination
Department of Energy Office of Fossil Energy

Headquarters administration for all eight DOE fossil energy and mining operating centers with a 1997 annual budget of \$250M and 1200 full-time employees. Defined and implemented program decentralization options for coal gasification and liquefaction technologies. Developed and implemented the long-range project planning strategies for shale oil production in Wyoming, Colorado, and Utah.

Deputy Director, Conservation Research & Technology (1975-1977)
Energy Research and Development Administration Office of Conservation

Conceptualized, developed and staffed the US Improved Conversion Efficiency Program and served as first chief operating officer. Created, developed and implemented PAM, a decision-making and budget allocation tool. Became the first US representative on the energy conversion working party of the International Energy Agency (IEA). Directed and managed the national applied research and exploratory development program for improved energy conservation efficiency, program to develop, test, and demonstrate fuel cells. Assisted in laying programmatic and administrative architecture for the establishment of the Office of Conservation, the forerunner of the current DOE.

Director, Gun Systems Engineering Division
Department of Defense, Naval Ordnance Station

Established the division in 1970. Responsible for all aspects of US Navy gun propellants and gun-launched rocket propulsion, including research, development, testing, evaluation, in-service engineering, malfunction investigation and production. Group consisted of 168 technical professionals with a \$15M annual budget.

University of Southern California - Doctorate in Public Administration 1981

George Washington University - Masters in Engineering Administration 1973

Manhattan College - Bachelor of Science in Chemical Engineering 1963

George W. Davis

George W. Davis is the former President and Chief Operating Officer of Boston Edison Company. He served at Edison from 1989 until his retirement in September 1995, filling in succession the positions of Senior Vice President, Nuclear for the Pilgrim Nuclear Power Station and Executive Vice President for the operations of the company's generating, transmission and distribution systems. Davis was a member of the Institute of Nuclear Power Operators (INPO). He also served as Chairman, New England Power Pool. Boston Edison is a 4000 employee electric utility with operations in Boston, Massachusetts and surrounding communities.

Prior to joining Edison, Davis served for 34 years in the U. S. Navy, including 25 years of close association with the Navy's nuclear power program. He concluded his Navy career as the commander of the Navy's surface fleet in the Pacific at the rank of Vice Admiral.

Currently, Davis serves on The University of Chicago's Board of Governors for the Argonne National Laboratory and on the Board's Scientific and Technical Advisory Committee. He is the chairman of the Secretary of the Navy's Board of Advisors for the Naval Postgraduate School and a member of the Science Advisory Board of the University of Massachusetts, Boston. He also chairs the National Nuclear Accrediting Board; an organization responsible for ensuring the training program for the nation's commercial nuclear power industry. Davis is a member of Carolina Power and Light Company's Nuclear Oversight Committee and PECO Energy Company's Nuclear Committee of the Board of Directors.

Davis is a graduate of the United States Naval Academy and holds a Master of Science degree in Electrical Engineering from the Naval Postgraduate School in Monterey, California.

Robert B. McGehee

Chairman of the Board of a 40-lawyer law firm in Jackson, Mississippi. Twenty-two years of experience in providing utility clients with legal and consulting services. Primary expertise in problem plant issues, whistleblower and Employee Concerns Program issues, and nuclear company reorganizations.

- | | |
|----------------|---|
| 1962 - 1966 | United States Naval Academy, Annapolis, Maryland; B.S. - graduated with distinction. |
| 1966 - 1971 | Lieutenant, U. S. Navy; graduated Nuclear Power School and Submarine School; served on nuclear submarine in engineering positions; USS John Marshal (SSBN611) |
| 1971 - 1973 | University of Texas Law School, Austin, Texas; J. D. - graduated with honors |
| 1974 - Present | Wise Carter Child & Caraway law firm, Jackson, Mississippi |

Primary lawyer responsible for nuclear-related issues for Entergy Corporation since 1974 and for Carolina Power & Light Company since 1992. Entergy owns and operates the Grand Gulf Nuclear Station; Arkansas Nuclear One, Units 1 and 2; River Bend Nuclear Station; and Waterford 3 Nuclear Station. Carolina Power and Light Company owns and operates Brunswick Nuclear Plant, Units 1 and 2; Robinson Nuclear Plant; and Harris Nuclear Plant. Specialize in nuclear utility issues, including NRC regulatory matters, enforcement issues, reorganizations, contracts and claims, and whistleblower and other employment matters.

Also performed legal work or legal-related consulting work in the last five years on problem plant issues, employee concerns issues, or NRC licensing issues for Houston Lighting & Power, Pennsylvania Power & Light, Nebraska Public Power District, Public Service Electric and Gas and Detroit Edison.

Participated in the preparation of performance improvement plans for Arkansas Nuclear One, Brunswick Nuclear Power Plant, South Texas Project, and River Bend Nuclear Station. Provided oversight and legal advice to the utilities senior management regarding each of these improvement plans and related issues. Also, in the last several years, conducted nineteen reviews of the nuclear safety culture and the nuclear concerns programs at thirteen nuclear power plants and corporate nuclear offices.

In the regulatory area, I have worked on matters before the NRC, SEC, FERC, Department of Labor and public service commissions in four states. Besides NRC related work, I also have experience in the areas of corporate, commercial, environmental, and securities law. I have been primarily responsible for nuclear-related issues in a large utility merger and the formation of nuclear operating companies.

Thomas E. Murley

B.S. Engineering Mechanics (Highest Honors)
University of Illinois, 1961

Sc.D., Nuclear Engineering
Massachusetts Institute of Technology, 1965

1994-Present Nuclear Safety and Management Consultant

1975-1994 United States Nuclear Regulatory Commission

Director of Nuclear Reactor Regulation, 1987-1994

Responsible as the licensing official for issuing licenses to nuclear plants and for implementing NRC's policies of safety oversight of all commercial nuclear power plants in the United States.

Regional Administrator, Region I, 1983-1987

Responsible for directing the implementation of NRC programs for inspection and oversight of safe operations of 31 nuclear power plants in the northeastern United States.

Director, Regional Operations and Generic Requirements Staff, Office of Executive Director for Operations, 1981-1983

Director, Division of Safety Technology, 1980-1981

Responsible for directing and administering NRC's programs on generic safety issues, evaluation of the adequacy of regulatory requirements and evaluation of risk assessments of nuclear plants.

Deputy Director and Director, Division of Reactor Safety Research, 1975-1980

Responsible for planning and directing NRC's research program on the safety of nuclear reactors.

1968-1975 United States Atomic Energy Commission

Assistant Project Manager, Clinch River Breeder Project, 1974-1975

Responsible for project control activities and developing the safety and licensing approach for the Clinch river Breeder Reactor Project.

Technical Assistant to Commissioner W. O. Doub, 1972-1974

Senior Reactor Engineer, Core Design Branch, 1968-1972

Responsible for technical management of several tasks in the fast breeder reactor development program.

1966-1968 Westinghouse Electric Corporation - Senior Scientist, Fast reactor design.

1965-1966	Karlsruhe Nuclear Research Center, Germany - Post-doctoral research on fast reactor physics.
1969-1975	<p>Adjunct Associate Professor of Nuclear Engineering, Catholic University,</p> <p style="padding-left: 40px;">Taught graduate courses in Nuclear Engineering and Safety. Supervised a Ph.D. thesis on void production in metals irradiated by fast neutrons.</p> <p>Member and Past Chairman, Board of Directors, OECD Halden Reactor Project, 1979-1983</p> <p>Member and Vice Chairman, Committee on Nuclear Regulatory Activities, OECD Nuclear Energy Agency, 1987-1994</p> <p>Board of Directors, American Nuclear Society, 1995-present</p> <p>Several Scientific Publications and Invited Papers at National and International Conferences</p>
	<p>Honor Societies: Phi Eta Sigma, Tau Beta Pi, Phi Kappa Phi, Pi Mu Epsilon</p>
1979	Senior Executive Service Charter Member
1981	NRC Distinguished Service Award
1986	Presidential Rank Award of Distinguished Executive from President Reagan
1987	Fellow of American Nuclear Society
1990	Presidential Rank Award of Meritorious Executive from President Bush
1992	American Nuclear Society's Tommy Thompson Award for Nuclear Safety



UNITED STATES
NUCLEAR REGULATORY COMMISSION
REGION I
475 ALLENDALE ROAD
KING OF PRUSSIA, PENNSYLVANIA 19406-1415

June 19, 1995

Mr. William B. Ellis, Chairman
Northeast Utilities
Northeast Nuclear Energy Company
P. O. Box 270
Hartford, Connecticut 06141-0279

SUBJECT: NRC MEETING WITH NORTHEAST NUCLEAR ENERGY COMPANY BOARD OF TRUSTEES

Dear Mr. Ellis:

On March 17, 1995, the NRC's Executive Director for Operations, Director, Office of Nuclear Reactor Regulation and Regional Administrator, Region I, met with Northeast Nuclear Energy Company's Board of Trustees to discuss NRC concerns with lingering performance problems at the Millstone Nuclear Power Station.

The purpose of the meeting was to assure the Board was cognizant of the seriousness of the concerns and recognized the need for timely improvement in equipment and personnel performance at the Millstone facility, particularly Unit 2. The NRC participants outlined the basis for NRC's concerns, including the handling of employee concerns, procedural adherence, corrective action process effectiveness, competition and communication between units, and historic emphasis on cost savings, as previously documented in the latest Systematic Assessment of Licensee Performance report dated August 26, 1994. The Board of Trustees acknowledged the need for improved performance, assured adequate financial support for needed improvements, and expressed appreciation for the meeting.

We appreciate your assistance in arranging this meeting of your Board of Trustees.

Sincerely,

Thomas T. Martin
Regional Administrator

Docket No.: 50-336

cc: See Next Page

Al17

4506280077 3PP

cc:

J. F. Opeka, Executive Vice President - Nuclear
M. H. Brothers, Nuclear Unit Director
G. H. Bouchard, Nuclear Unit Director
L. M. Cuoco, Esquire
F. R. Dacimo, Vice President, Haddam Neck Station
R. M. Kacich, Director, Nuclear Planning, Licensing and Budgeting
J. J. LaPlatney, Haddam Neck Unit Director
D. B. Miller, Senior Vice President, Millstone Station
Nicholas Reynolds, Esquire
S. E. Scace, Vice President, Nuclear Operations Services
J. Solymossy, Director, Nuclear Quality and Assessment Services
State of Connecticut SLO Kevin McCarthy

cc:

J. F. Opeka, Executive Vice President - Nuclear
 M. H. Brothers, Nuclear Unit Director
 G. H. Bouchard, Nuclear Unit Director
 L. M. Cuoco, Esquire
 F. R. Dacimo, Vice President, Haddam Neck Station
 R. M. Kacich, Director, Nuclear Planning, Licensing and Budgeting
 J. J. LaPlatney, Haddam Neck Unit Director
 D. B. Miller, Senior Vice President, Millstone Station
 Nicholas Reynolds, Esquire
 S. E. Scace, Vice President, Nuclear Operations Services
 J. Solymossy, Director, Nuclear Quality and Assessment Services
 State of Connecticut SLO Kevin McCarthy

Distribution:

Region I Docket Room (w/Concurrences)

J. Taylor, EDO
 J. Milhoan, DEDR
 W. Russell, NRR
 R. Cooper, DRP
 W. Lanning, DRP
 J. Durr, DRP
 L. Nicholson, DRP
 P. Swetland, Millstone
 PUBLIC
 Nuclear Safety Information Center (NSIC)

DOCUMENT NAME: P:MILLBD.LTR

To receive a copy of this document, indicate in the box: "C" = Copy without attachment/enclosure "E" = Copy with attachment/enclosure "N" = No copy

OFFICE	RA		/		/				
NAME	TMartin								
DATE	06/19/95	06/	/95	06/	/95	06/	/95	06/	/95

OFFICIAL RECORD COPY