

ORIGINAL

NRC/TUGCO MEETING

VOLUME II

AFTERNOON SESSION

GODFREY & AMES COURT REPORTING

CERTIFIED SHORTHAND REPORTERS
1106 W. PIONEER PARKWAY, SUITE 400
ARLINGTON, TX 76013

(817) 460-2048, METRO 469-6100

COMPUTER AIDED TRANSCRIPTION
VIDEO TAPE SPECIALIST
DAILY COPY

June 13, 1985

8507150354 850703
PDR ADOCK 05000445
A PDR

AFTERNOON SESSION

JUNE 13, 1985

P R O C E E D I N G S

MR. NOONAN: Let's be seated. We'd like the meeting to begin. I guess we're ready to go back on the record.

MR. BECK: Vince, thank you very much. John Beck again. I'd like to introduce Mr. John Hansel, who is review team leader for the QA/QC area. And also review team leader for the adequacy of construction and QA/QC adequacy self-initiated action on the part of TUGCO and the CPRT.

Mr. Hansel many of you know. I won't belabor too long the fact that he is an eminently qualified expert in the area of quality assurance/quality control, currently serving as president of the American Society for Quality Control.

John has had over 30 years of experience in the QA/QC area. He has lectured around the world on that subject. China and Europe, as well as the United States. He served as a consultant to Baytel on the Ford Foundation -- the Ford Amendment Report. Excuse me.

He also served as a consultant to Commonwealth Edison Company on the Byron and Braewood plant efforts,

1 insofar as QA/QC was involved.

2 Without further ado, John, the agenda is yours for
3 the afternoon.

4 MR. LIVERMORE: Could I ask a question before we
5 get started there?

6 MR. BECK: Me or John?

7 MR. LEVIN: I want to pose to Bill Council.

8 MR. LEVIN: One of the things you went through, you
9 talked about your safety ethic or your top management
10 ethic, where management is a state of mind, and you
11 instill safety ethics in all employees.

12 And you also went on, you talked about the CPRT to
13 charter. It mentions safety. And you talked about
14 FSAR commitments.

15 And I guess what bothered me, the first -- until
16 about 10:30, I never heard the word quality. And it
17 just bothers me that I didn't hear that at all.

18 We talk about management ethics, safety ethics.
19 But the word quality didn't slip in there at all. And
20 that was certainly appropriate, I would say.

21 And I guess what I'd like to do so I don't have any
22 misconceptions, I'd like to get your version on quality
23 and its role in the organization if you wouldn't mind.

24 MR. COUNCIL: Bill Council once again. My views on
25 quality: Number one, I believe that you cannot inspect

1 quality into a project. And I think I alluded to this
2 this morning in a very short brief I gave you on my
3 safety ethics.

4 That is, do it right the first time. Have the
5 proper procedures, implement those procedures, and
6 inspect to insure compliance with those procedures. Now
7 I think -- I believe it's Herb? You are -- come from
8 the inspect portion of it, which is quite often a
9 quality assurance/quality control function.

10 I believe that to insure quality, number one, you
11 have to have a fully qualified line management, and hold
12 the line management responsible for not only
13 construction quality, but quality of operations, once
14 the plant becomes operational.

15 A staff function is quality assurance and quality
16 control. They insure the compliance of that
17 organization. If they find deviations in their
18 inspection process, they insure that line management not
19 only corrects it, roots out -- finds the root cause,
20 changes procedures, practices, whatever is required, and
21 then insures after that, that it is being appropriately
22 implemented. Does that answer your question?

23 MR. LEVIN: Somewhat. I was really waiting to hear
24 that management state of mind of quality, trickle down
25 effect, starting with you at the top.

1 MR. COUNCIL: Well, I'd say it's not a trickle down
2 effect. It's a rush. I don't believe in doing things
3 part way, or letting it trickle or anything else.

4 Any NRC people that's sitting in this room that
5 have attended meetings with me, who have heard me before
6 put on presentations at Northeast Utilities, when I have
7 found things wrong and whatever done to correct them, it
8 certainly isn't a trickle down.

9 And it won't be too long before all employees here
10 at TUGCO know of my attitude and what I believe is
11 safety first.

12 MR. EISENHUT: In fact, I can speak from
13 experience, here, Bill. Let me make one comment. I was
14 encouraged to hear your first answer that you really
15 don't inspect safety into a plant. And I think
16 that's -- nothing can be farther from the truth. I mean
17 I really strongly believe that myself, and I'm
18 encouraged to hear you say that.

19 I think what Herb is referring to is, any time you
20 have found an organization that has the right safety
21 ethic, safety approach, it emanates from a few key
22 people in the organization. And I think it's not meant
23 it was trickling down slowly. I don't think that was
24 the point.

25 MR. LIVERMORE: No.

1 MR. EISENHUT: It was really, that message
2 permeates the organization and comes from the key
3 players.

4 And so in that context, I agree with you. Also
5 from knowing you for a number of years, it's more the
6 sledgehammer intimidating approach.

7 MR. COUNCIL: I wish you wouldn't use the word
8 intimidating approach.

9 MR. EISENHUT: No. But I do, because there is good
10 intimidation. There is bad intimidation. So -- but it
11 really is intimidation by itself, is not necessarily bad
12 unless it, you know, -- bad intimidation, I guess. But
13 some managers intimidating, I think that is a fact of
14 any basic management.

15 But I think what we're really looking for, and only
16 time will tell, how fast that approach permeates the
17 entire organization. And I think that's really where
18 Herb is coming from.

19 MR. COUNCIL: I understand. And I'm doing my
20 darned best to make sure that it does that. People have
21 the attitude -- I do, and I'm sure have a feel for the
22 attitude, I have come that far, Herb.

23 What I haven't been able to do yet is to insure
24 through meetings with them and other things, that they
25 have, quote, the full safety ethic that I have. Do it

1 first the right time. Rework costs money. Inspections
2 cost money. Meetings like this cost a lot of money.

3 And I firmly believe ensuring that the procedures
4 and the programs are right, and then live to them. And
5 that's the message I would hope that we are getting to
6 you today.

7 MR. LIVERMORE: Thank you.

8 MR. HANSEL: Thank you, Bill. Just another bit of
9 levity before we get started. Bill came over and said,
10 "John, do you mind if I sit at the front table."

11 And I said, "Not at all. Just don't intimidate
12 me."

13 It's been like a breath of fresh air with Bill
14 Counsil hear. We have had nothing but good response.
15 I'll back up what he said. We have had excellent
16 relationships.

17 Okay. With that, again, as John Beck indicated, my
18 name is John Hansel. I'm the QA/QC review team leader
19 for the CPRT. These are the subjects that I'm going to
20 talk about this afternoon. And hopefully I have put
21 together a presentation that will give you a total
22 understanding of the approach that we're going to take
23 that it is integrated.

24 And it is well tied together with the other aspects
25 of the CPRT. I'll start out by talking about the

1 objectives, and then going to talk about the elements of
2 the plan. And we have several of those.

3 And I will talk about the interrelationships of the
4 various elements between our effort and the efforts of
5 the remainder of the team, and some other TUGCO
6 activities.

7 I'll talk about our collective evaluation process,
8 root cause generic implication process, trending
9 programs. Talk just a very bit about schedule in our
10 organization. And I'll represent to you what our end
11 products are.

12 MR. NOONAN: John, I wondered if I could interrupt
13 you just one minute here. In February and March we met
14 with the utility, and we talked about some of these
15 plans. Can you kind of put in prospective where you're
16 at today compared to what you were doing in February, so
17 we will know?

18 MR. HANSEL: Kind of bring you up from February to
19 now?

20 MR. NOONAN: Just a little bit.

21 MR. HANSEL: Of course we received the letter from
22 you folks January the 8th. We did meet in February and
23 talked about the exchange of that.

24 We met subsequent to that here in Arlington at the
25 Holiday Inn. We're well on our way toward the

1 investigation of those specific issues that were
2 identified in the January letter. Issues, specific
3 plans have been written. The implementation has
4 started, and in some cases very close to closure.

5 Likewise, as other SSER 's have come out, we have
6 reviewed those. In fact, to be certain that there were
7 no new issues that were identified in those SSER 's, and
8 where required, we have gone back and issued our
9 modified plans.

10 Unless you really choose to, I would not want to
11 get back into the specifics of each of those plans
12 today. I can just tell you in general that we're well
13 on the way. We have conducted some inspections. We
14 have conducted a lot of documentation reviews. We have
15 conducted a number of reviews of procedures.

16 I had a number of interviews. We have been in the
17 field and looked at the hardware extensively. And we're
18 well along on the initial set of issues that were
19 provided to us.

20 I'll show you later, Vince, the current list of
21 issues specific action plans that we have, both in the
22 programmatic area and in the hardware area. If you
23 choose to question of them at that time, I'll be glad to
24 do so.

25 MR. NOONAN: Okay. That will be fine.

1 MR. HANSEL: What's our objective? It's our
2 objective to provide reasonable assurance that there are
3 no undetected and uncorrected safety significant
4 deficiencies at the Comanche Peak station.

5 I'm going to approach that first by talking about
6 the specific external issues. John Beck showed you a
7 list this morning of the sources of those external
8 issues. I will repeat that this afternoon.

9 We will also go through a root cause and generic
10 implications evaluation on each of those issues to
11 satisfy ourselves that, yeah, verily, they have in fact
12 been resolved satisfactorily, and that there are no
13 remaining implications that need to be resolved in
14 respect to those.

15 We feel that by review of those initial sources
16 that we will have a good level of confidence. That we
17 do not have any undetected safety significant
18 deficiencies in the plant.

19 We have designed and are well on the way to
20 implementing a self-initiated program of reinspection
21 and documentation reviews that will give us an extra
22 level of confidence. That will extend to the remainder
23 of the plant.

24 If you would for a moment --

25 MR. CALVO: Jose Calvo for the NRC. About this

1 finished program, will we hear about it in detail later
2 on?

3 MR. HANSEL: Going to talk about it in detail. May
4 want to run me off before the afternoon is over. If you
5 would, for a moment, ignore the cross hatched marks in
6 the first two blocks.

7 The elements of the plan consist of the first two
8 blocks, which deal with issues identified by external
9 sources. As I indicated, I will show you what those are
10 in a second. We have broken those down into
11 programmatic and hardware issue specifics that we will
12 investigate very thoroughly.

13 The center block, and let me back up. The first
14 two I'm going to be addressing later on as category 1.

15 The third block, the center block, deals with a
16 hardware reinspection and documentation review plan.
17 We're going to refer to that as a category 2 issue,
18 specific plan, and that is the self-initiated program.

19 The fourth block addresses the interface that we
20 will have to the other review team leaders. We have had
21 extensive interface, and will continue to have interface
22 and dialogue, with the other review team leaders in the
23 investigation of any of their specific external issues.

24 We have conducted inspections for them. We have
25 conducted documented reviews for them. Anything that

1 they find in the review of their issue plans that
2 indicates that there may be something we need to look at
3 in the QA/QC area, they provide that to us. We either
4 include it within an existing issue plan, or we will
5 create a new one.

6 By the same token, the information that we gain
7 that may fit into one of their categories, there is a
8 close dialogue. There is an interface established on a
9 case by case basis on each -- each item, be it root
10 cause or generic implication study that we conduct.

11 The block to the far right deals with other
12 programs, not specifically from external sources. The
13 design adequacy plan is in there. Other inspection
14 activities that have taken place to date on cable tray
15 hangers, as built, these kinds of things we also gather
16 information from those programs.

17 The two center blocks we'll talk about the
18 collective evaluation process. And we will gather data
19 for two purposes. One is to address the adequacy of the
20 construction QA/QC program. And we will receive input
21 from all of the five sources identified above that feed
22 into that.

23 The other one that we will address is the adequacy
24 of the installed hardware. And we will again collect
25 data from every source identified above to feed into

1 that.

2 From those five sources of data, we will do a
3 collective evaluation, two collective evaluations, to
4 answer those questions. And then finally there will be
5 a summary report put out on our effort.

6 Next chart. In the first two cross hatched blocks
7 that I talked about are the category one issue specific
8 action plans. And they address the issues that have
9 been and may continue to be identified by external
10 sources.

11 We are reviewing external source documents, and
12 identifying any item in there that we feel is a concern
13 or a very specific issue that we should address. We
14 have a matrix that we're preparing and maintaining to
15 assure that we have each of those identified and cross
16 tracked to an issue plan or some form of an
17 investigation, if in fact they have not already been
18 closed to the satisfaction of the staff.

19 MR. SHAO: Are the concerns in SSER number 11,
20 would be in this category?

21 MR. HANSEL: Yes. SSER 11 and all other SSER 's.
22 The previous letters that we have received, the CAT
23 report, SIT report, Region 4 reports.

24 In a second, SSER 11 will be included in that
25 review.

1 MR. CALVO: You also will have the Region 4
2 inspection report? How far do you go back?

3 MR. HANSEL: Back to anything that is not closed.
4 Open issues.

5 MR. CALVO: Go back to the last ten years?

6 MR. HANSEL: Open issues. Those remain at this
7 time. And any new ones that are received that apply to
8 our effort.

9 MR. CALVO: Maybe you wait long enough, you know,
10 all the causes, and then you won't have to look --

11 MR. HANSEL: We're not waiting. It is an ongoing
12 process, and has been for us since last November.

13 MR. SHAO: In that process, appendix P is new.
14 Have you thought of how to handle this appendix P?

15 MR. HANSEL: I have reviewed SSER 11. I received
16 it late last Thursday night. I have read it, quite
17 quickly, I might add, because it was preparing for this
18 meeting.

19 We are conducting a detailed review. And exactly
20 how we will approach appendix P, I'm not certain at this
21 time. We will, however, have that resolved prior to the
22 submission of the program plan and our issue plans that
23 you will soon have, I think John indicated by the end
24 of June.

25 MR. NOONAN: John, let me ask you a question.

1 Anything that comes out of your safety --

2 MR. HANSEL: I'm sorry?

3 MR. NOONAN: Anything that comes out of the SAFE
4 team work, does that fit into the external sources?

5 MR. HANSEL: I think that John Beck and Bill
6 Council indicated this morning that there may be some
7 spillover into our effort, if in fact it fits into our
8 current scope of work.

9 I am doing two inspections now at the request of
10 SAFE team, where they have given me some area of concern
11 that they felt needed inspection by an independent
12 party. And we're doing those. That system is working.

13 MR. EISENHUT: Let me expand that just a little
14 bit. I was thinking of from a little different angle.
15 But that's a different point Vince brought out.

16 There's been a lot of discussion in the hearing
17 process in the general area of intimidation and
18 harrassment. And there are -- there was quite a number
19 of issues that were identified and questions and
20 concerns.

21 Without looking at the merits of them one way or
22 the other, is there a vehicle for that kind of
23 concern -- that kind of issue, if there would be
24 considerations also being factored into the program here
25 as another external force, that SAFE team would somehow

1 factor in? Is there an avenue to permit -- there is
2 evaluations, reports of intimidation and harassment,
3 that turn out indeed to be substantiated.

4 How do you factor those into the question of, did
5 intimidation affect the overall program conducted at
6 all?

7 MR. HANSEL: That's a difficult thing to
8 determine. Again, in most of these cases, and we
9 certainly know that there were allegations in this area,
10 It's very difficult to tell, Darrell, if in fact it did
11 have an impact on the hardware.

12 I have to approach it from two ways. If I were to
13 know of a specific, I would have to look at that
14 specific piece of hardware. And if the hardware were
15 okay, I would draw a conclusion based on that.

16 One of the reasons for our self-initiated program,
17 certainly is some of the background information in this
18 area and the concern. Our -- we're going to conduct a
19 sampling reinspection program representing all the
20 hardware, safety related hardware, in the facility.

21 And hopefully from that we will be able to draw
22 conclusions. We will be able to draw conclusions as to
23 whether or not anything of that nature did in fact have
24 an effect on the hardware. It's a very difficult item
25 to investigate, unless you have a specific -- the best

1 way I know to attack it is to go on a sampling basis,
2 which was our recommendation.

3 MR. EISENHUT: Yeah. I appreciate it, even though
4 it's -- well, Council and I were commenting,
5 intimidation is a very, very difficult subject, because
6 you can have an intimidating atmosphere or intimidating
7 individuals, and I think -- and even I have been accused
8 of being intimidating by my staff. It's perhaps not
9 necessarily bad, because you're driving to get the job
10 done. You're driving to do it right. You're driving to
11 make sure all safety issues are resolved.

12 But you at the same time have got to come up with
13 a first where you have specifics you can follow-up to
14 see whether or not there is a -- whether it really
15 materializes.

16 MR. HANSEL: I can test the hardware by looking at
17 it.

18 MR. EISENHUT: It's the second tier of that. That
19 is a little more subtle, where you can't really include
20 intimidation one way or the other per se. And it's more
21 of a vague charge that the overall atmosphere is to
22 intimidate and push things along really faster. There's
23 nothing you can really hang on.

24 And that's why -- I was trying to get a feel for
25 how that information can get back to them, because --

1 MR. COUNCIL: Could I have that?

2 Bill Council again. I did check at the lunch break
3 that very subject to our corporate general counsel,
4 because I was interested. And I hope I will have some
5 more information for you on that this evening before the
6 close of the day.

7 But on, specifically, intimidation allegations, to
8 the best of our knowledge, there's been one verified to
9 date, and that has been afforded to the administrative
10 judge. So that that would get into the process. And I
11 understand that there's one other review right now.

12 MR. EISENHUT: That have the origin in the SAFE
13 team?

14 MR. COUNCIL: That's correct.

15 MR. EISENHUT: Okay. And then I was only
16 extending the question very slightly beyond that to say
17 that, in addition to the SAFE team, there was quite a
18 bit of discussion dialogue process, a number of other
19 vehicles for that discussion, that really don't have
20 their origin in SAFE team. And it was the same question
21 I was trying to explore. And I don't know whether there
22 is an avenue, or how to get that other information
23 factored into the overall umbrella either. But I think
24 that's something we're all going to have to continue to
25 look at, is the way to do that.

1 MR. HANSEL: I wrestle with that one very hard.
2 It's difficult when you're dealing with allegations or
3 intimidation, as to how to research those. And the only
4 proof -- I know what makes me feel better, is if I find
5 the hardware to be right. Then you have to say that the
6 system must have worked, in spite of the harassment and
7 intimidation.

8 MR. EISENHUT: Yeah. Has the company done anything
9 independent of the CPRT? Bill, I'll direct this to
10 you.

11 Has the company done anything to -- there's been,
12 over the years, there's been charges of intimidation and
13 harassment. Has the company done anything, what I'll
14 call systematically, before SAFE team, to go back and
15 interview the people? Bring in whoever it would be, a
16 group, whose business it is, so to speak, looking into
17 intimidation?

18 If there is such a qualified people to look at the
19 subjects and look at all of the sources of charges of
20 intimidation and harassment, and package it up, so to
21 speak, has the company done anything like that?

22 MR. COUNCIL: Bill Council again. I'll take it.
23 As far as that subject is concerned, through the SAFE
24 team effort, we schedule interviews with all employees.
25 Employees who are, quote, being laid off, are also

1 scheduled in for interview. So, as well as the
2 volunteers, have come under the program. There are
3 scheduled interviews each week. And on our bi-weekly
4 reports, the numbers of personnel who have been
5 interviewed are covered.

6 By and large what's been occurring on the
7 scheduled interviews and the interviews of people
8 leaving the site so forth, that is, they fall in the no
9 concerns category.

10 Now as far as how to package all this up, Darrell,
11 I can't answer that right now. I don't honestly know
12 how to package it yet.

13 MR. EISENHUT: Yeah. And my question went actually
14 a little -- as I understand the SAFE team concept, went
15 into effect, let's say January of this year.

16 Before that, there was another program. But many
17 of the concerns go back actually, let's say go back
18 years, in fact, because quite a bit of the construction
19 is done much earlier. Many of the people left the
20 project much earlier.

21 So the best I think you can hope for in those
22 areas, is that there may be identified incidences or
23 charges, ideas, whatever. And I was really more looking
24 pre-SAFE.

25 I think the approach of the SAFE team is an

1 approach which strongly has encouraged; undertaken has a
2 means of attacking some of those problems. And the
3 overall effectiveness of an effort like that, we're all
4 still hoping to learn from, by and large, in our entire
5 industry, and the government.

6 I was really more focusing on those incidences that
7 go back several years, let's say. Spanned a period of
8 time when much of the plant was built, and the personnel
9 moving on to a different facility, different site, or
10 whatever, or out of this, to try to systematically look
11 at that. And of course you are aware we are looking at
12 all of the documented records, and trying to see what it
13 means. And that's why I was asking you about that.

14 MR. COUNSIL: To the best of my knowledge right
15 now, we have not gotten together an entire program.
16 Somebody can correct me, if possible, in the room. But
17 a counter, systematically to go back before the SAFE
18 team and do this resurrection.

19 Any open areas, however, are being rolled into
20 these QA/QC issues items that we're looking at. And we
21 are going back and reinspecting hardware. That's as far
22 as I think I can go right now.

23 MR. EISENHUT: So it would be fair to say, then, in
24 this effort, really between the lines, you have SAFE
25 team. As in other matters, you have other open

1 intimidation questions as inputs to the program.

2 MR. COUNSIL: That's correct.

3 MR. HANSEL: Yes.

4 MR. CHANDLER: If I can follow-up on what Carl was
5 asking. Larry Chandler. Talking to Bill or John.

6 Bill, in response to your last comment, John also
7 mentioned going back to look at the hardware, in
8 association with the allegations of harassment and
9 intimidation. Are you also going back and looking at
10 the other QA/QC activities, paper flow, and all of that?

11 MR. HANSEL: Yes. We're doing a number of
12 procedure reviews. There will be documentation reviews
13 included in the reinspection self-initiated program as
14 well. So, yes, we're looking at it across the board.

15 Just as a point of interest, Darrell. One of our
16 actions plans deals with exit interviews. And we have
17 talked to those folks, both prior to January, 1985, in
18 that effort. And currently we understand the process
19 and what's happening there. And if we see any need for
20 recommendations to TUGCO, we'll do that as a result of
21 that effort.

22 MR. CALVO: Quickly, the results for the
23 independent assessment program of CYGNA, do you consider
24 those as external sources or other investigative
25 programs?

1 MR. HANSEL: Other investigative programs, the far
2 block to the right, other investigative, from my
3 viewpoint.

4 MR. MARTIN: John, Bob Martin, one more question.
5 Is the -- you described that the open issues remaining
6 in inspection reports, you are factoring in into the
7 program as one of the inputs.

8 MR. HANSEL: Yes.

9 MR. MARTIN: Is that consistent with the logic you
10 have used on other documents that have been provided to
11 you?

12 I think perhaps there have been specific issues in
13 SER 's, SSER 's, in which the safety significance has
14 been dispositioned as the NRC has reviewed it. And said
15 there is no safety significance associated with this.
16 And it may have some QA/QC implications.

17 If NRC has judged that a specific hardware item
18 deficiency has no safety significance, are you still
19 considering that as an input to your program?

20 MR. HANSEL: Let me take it this way, Bob. On that
21 individual case, I -- probably not. But I would like,
22 in the collective basis, and if I think there is enough
23 implications of more hardware that could be affected,
24 either in that population of hardware or others, we'll
25 search that out.

1 The other thing I'll look at is, from the
2 programmatic standpoint, is even though the hardware is
3 okay, there must have been something that caused concern
4 there. Then we'll search out that avenue.

5 MR. MARTIN: Okay. Would that not then -- or go a
6 similar approach from NRC inspection programs, would not
7 only be the focus of remaining issues which are
8 remaining open, but to look at the significance of
9 issues identified in the inspection program -- in the
10 inspection program, but possibly closed in a prior year,
11 but in fact represent an issue that may be under that
12 kind of an umbrella, would deserve a broader look,
13 rather than not treating it in your current program?

14 MR. HANSEL: Let me answer that from two
15 standpoints. Excuse me.

16 We looked at and have reviewed Region 4 reports
17 back, I guess probably close to two and a half, three
18 years, open and closed. I think that the key point,
19 Bob, is that if there were -- let's talk about hardware
20 specific items.

21 That where you had generic types of problems in the
22 past, that which would also hit a good sizable amount of
23 those in the reinspection effort.

24 Again, I think when I get to the self-initiated
25 program, you're going to see that that is broad

1 enough and all inclusive enough, that we will have
2 touched upon a pretty good sized portion of the plant
3 that should later rest any past concerns, whether open
4 or closed, without going back and re-reviewing and
5 addressing each of those past Region 4 reports, or even
6 other reports from the staff.

7 MR. NOONAN: Someplace in here, John, we have an
8 SER that we sent to you on the coding area. We said
9 basically that was a non-safety -- paints themselves a
10 non-safety issue. But clearly there are some
11 QA/QC implications in that SER. How is that being
12 affected?

13 MR. HANSEL: Yes. Well, a couple of places. One
14 is there is a material traceability problem in there.
15 We're going to pick that under the materials
16 traceability issue plan, which we have. Also there is
17 some craft inspection training type of issues. We'll
18 pick -- we're looking at that now.

19 So even though it's declassified, we're still
20 looking at those, for the implications events on the
21 program, because there was something at one time that
22 caused a problem there, even though it's been
23 declassified.

24 MR. CHANDLER: Larry Chandler again. You also used
25 the term safety significant. Earlier this morning John

1 Beck sort of begged off answering my question on that.
2 Are you using the particular definition of the term?

3 MR. HANSEL: The deficiency that you detect on a
4 piece of hardware will cause that hardware to not
5 perform. It's a safety related function. And that will
6 be looked at on a case by case basis and a collective
7 evaluation.

8 Okay. Let me move ahead, because I think a lot of
9 these will get answered later.

10 MR. CALVO: I want to go back to the original
11 report. I don't even guess there is an answer. Are you
12 going to look, going back, are you going to look at the
13 good and the bad, or what the original reports show
14 you? Or where the real report maybe shows some
15 constructions and maybe some designs problems? If you
16 feed it back, are you going to look at it, or not? No
17 use saying the overall program is going to consider.
18 But you are not answering the question. Will you please
19 answer?

20 MR. HANSEL: I do not plan to go back currently
21 more than two and a half or three years, which I have
22 already done.

23 MR. CALVO: But the assessment you got over the two
24 and a half, three years, that is going -- it can affect
25 your program here, whatever you learn from those.

1 MR. HANSEL: Yes. Certainly open items, and
2 something I see in there that may have been reoccurring,
3 and -- or something in question, we'll pick that up.

4 MR. CALVO: On the cross items, when you look at
5 the cross items, and you figure out that you may have
6 some generic implications, are they reflected to design
7 or reflected back to some other area? The way you're
8 going to look at the PFP SER, you may look at the things
9 that are crossed out, or find them acceptable? Are you
10 going to do the same thing for the inspection reports?

11 MR. HANSEL: Yes, I think I followed everything you
12 were saying there, but I believe -- yes, yes.

13 We will look -- let me say it again. We will go
14 back two and half to three years, which we have done.
15 There is indication there, that something was wrong.
16 Something didn't work as planned.

17 As we're looking at our total program, if we think
18 that we need to look at that area again, we'll do so.
19 Either through a specific action plan or through our
20 self-initiated program.

21 MR. CALVO: Okay.

22 MR. HANSEL: Okay. Moving right along. Once that
23 review of external documents is completed, then we're
24 going to group these from external sources into either
25 a programmatic issue plan or a hardware issue plan.

1 And they will prepare action plans for each of those as
2 we go next time.

3 The methodology that we're going to follow, number
4 one, is to make sure that we fully understand the
5 issue. And we may have to call people. We have been on
6 the phone with Herb and his folks a number of times,
7 Herb Livermore, to make sure that we fully understand.
8 "What did you see? What did you observe? What
9 procedures were you looking at," where we understand
10 what the issue is.

11 We'll then go through and select an evaluation
12 approach. I'm going to talk about each of these
13 elements briefly in the next couple of slides. We'll
14 implement that evaluation approach or approaches,
15 evaluate the results, and then provide the data into the
16 collective evaluation process. Next slide.

17 Currently, this is the list of external sources.
18 I indicated a moment ago that I had done a preliminary
19 review. It's really more than a preliminary. It's
20 rather a detailed of SSER 11. We'll continue to
21 evaluate that, and make certain that we have every
22 concern or issue in there covered. And we are
23 maintaining a matrix of those issues versus certain
24 issue plans. Next chart.

25 This is a list of the current programmatic issue

1 plans. They haven't changed much since you saw them
2 last time, except that we moved the fuel pool liner over
3 from a hardware issue to a programmatic issue, and
4 retitled it fuel pool liner documentation.

5 We'll add to this list as required. Next chart.

6 MS. AXELRAD: Jane Axelrad, from the office of
7 inspecting and endorsement. Does the intimidation and
8 harassment report fall into the subcategory on any of
9 these issues?

10 MR. HANSEL: I don't have it specifically listed.
11 What I have done is, I was provided through the
12 attorneys a summary of the harassment and intimidation
13 information. And I have researched myself that list to
14 satisfy myself that each of those items were in fact
15 covered in one of our current issues specific plans. So
16 that's a pretty good summary. I feel that that area has
17 been covered.

18 MR. CALVO: John, I think your slide on the
19 external sources, there is an error. You indicated he
20 had the CYGNA independent, in spite of external
21 sources. And I believe you indicated that before as
22 part of the overall investigative programs; is that
23 correct?

24 MR. HANSEL: I'm sorry. I couldn't -- Jose --

25 MR. CALVO: The external sources program, you --

1 CYGNA independent sources program, before that you said
2 the CYGNA independent assessment program, you're going
3 to oversee that as part of the overall investigative
4 programs.

5 MR. HANSEL: Yes.

6 MR. CALVO: So this is an error here.

7 MR. HANSEL: No. The primary area that will
8 investigate the CYGNA report is the group, Howard
9 Levin's group, associated with design adequacy. I will
10 only get involved in that if in fact there are
11 QA/QC implications, and not the design program or the
12 design adequacy.

13 But only those implications in there that might
14 deal with the QA/QC side of that issue. So it does
15 appropriately fit in the far right-hand block for me.

16 MR. LIVERMORE: John, question. Herb Livermore.
17 Two things come to mind. Your two reinspections you
18 have going on there, the one on the electrical hanger
19 eclipse, and the other one you mentioned this morning,
20 about the pipe hangers. How would that fit in here?
21 They would certainly be under external sources, but I
22 don't see them listed here.

23 MR. HANSEL: They're not in there specifically,
24 Herb. They have -- well, the cable tray hanger as built
25 program came from Region 4. The pipe support program

1 came in from where, John? That came to us from?

2 MR. BECK: A number of sources.

3 MR. HANSEL: I beg your pardon?

4 MR. BECK: A number of sources.

5 MR. HANSEL: A number of different sources. I did
6 not attempt to identify each individual case.

7 MR. LIVERMORE: You are addressing both of those?

8 MR. HANSEL: Yes. We're involved with it.

9 MR. LIVERMORE: They just don't appear here.

10 MR. HANSEL: They just don't appear here as an
11 external source.

12 MR. LEVIN: Are there any others that you're
13 addressing here?

14 MR. HANSEL: Just the hits thing that I have just
15 talked about. We have reviewed that. Nothing else in
16 an external source.

17 MR. HANSEL: There was a question back here.

18 MR. BURWELL: Spot Burwell, NRC. Point of
19 clarification, please. The CYGNA review included
20 certain aspects of quality control, particularly with
21 the -- for example, in document control. Am I correct
22 in understanding that you will review the observations
23 in this area as far as your program?

24 MR. HANSEL: Yes. In fact we already are. We have
25 an issue plan on documentation control. Or exists

1 already, existing or on our way to it.

2 MR. CALVO: When you submit the final program plan
3 for approval, you, also by June 18th, will you also have
4 with you a listing of all the sources with enough of the
5 specific so that we will understand which external
6 sources you considered? Is that detailed information
7 -- will become available to us so we can ascertain it
8 together?

9 MR. HANSEL: John, you want to address that?

10 MR. CALVO: I'm going on the basis that we're going
11 to have the program plan by June 18.

12 MR. HANSEL: No, no. End of June.

13 MR. EISENHUT: End of June. June 18 is the meeting
14 on response spectra. End of June --

15 MR. CALVO: June 18. That's what I said. 18th.
16 Oh, I'm sorry. I missed it by ten days. I'm sorry.

17 MR. HANSEL: That would be a rough ten days to
18 beat.

19 MR. CALVO: Yeah, I know.

20 MR. BECK: Jose, the -- your question, if I
21 understood it. Let me repeat it again, is, will the
22 issue specific action plans indicate which sources of
23 external input are being used in each instance? Is that
24 it? Or will there be a table that covers the whole
25 thing?

1 MR. CALVO: Right.

2 MR. BECK: The program plan itself will include in
3 the appendices coverage in general, which specific
4 issues are being addressed as a result of external
5 input. And we have gone over in essence those sources
6 this morning.

7 MR. CALVO: What I'm missing in here is the fact
8 this is incomplete. You indicated there is not quite
9 all of them there. And I would like to know which ones
10 there aren't. The reason for is, your self-initiated
11 thing is going to implement, supplement, or it's going
12 to see all these things. And I'd like to get an overall
13 idea how all the things --

14 MR. HANSEL: What he's after, John is a good
15 detailed list of the external sources. And we can
16 provide that.

17 MR. LANDERS: Yes. I asked the question this
18 morning of John. And I thought he told me that you were
19 going to cover it. And that is, the outstanding issues
20 that are still in the CAL, and how those are going to be
21 factored into your plan, and what part of their external
22 sources or where they fit --

23 MR. HANSEL: You just gave me a new acronym. CAL?

24 MR. LANDERS: Comprehensive action list. For
25 example, the value that is still there.

1 MR. BECK: John, if I could respond. I thought I
2 answered that this morning. Those issues that were in
3 the comprehensive action list that haven't interfaced
4 with CPRT are already directly factored into the
5 CPRT effort. We have not tried to draw a correlation or
6 put a check mark in the right-hand column of CPL open
7 items that CPRT is considering. There are not very many
8 who fit into that category.

9 MR. LANDERS: We talked this morning, John, about
10 covering an interface between CAL and CPRT. And I'm
11 wondering if the interface is existent in this current
12 program with respect to QA/QC. And I think I'm going to
13 continue to wonder if it is when we get into the design
14 area itself.

15 MR. BECK: Okay. The point's taken.

16 MR. HANSEL: Back in the back.

17 UNIDENTIFIED FEMALE SPEAKER: Are the intimidation
18 and harrassment issues being dealt with purely from a
19 hardware standpoint, or also from a programmatic and
20 management standpoint?

21 MR. HANSEL: Both. All of the above.

22 UNIDENTIFIED FEMALE SPEAKER: Pardon me?

23 MR. HANSEL: All of the above. We're looking at
24 procedures. We're looking at hardware. We're looking
25 at documentation that -- we're covering it all. It's

1 not just hardware.

2 UNIDENTIFIED FEMALE SPEAKER: But are you looking
3 at the programmatic or management consideration that
4 could affect that? You have haven't --

5 MR. HANSEL: I think I know where you're coming
6 from. Again I -- it's management harassment,
7 intimidation. I don't know how to evaluate that, since
8 I wasn't there, unless I can see an impact on the
9 hardware or in the documentation. That's the only thing
10 I can do. I know of no other way to evaluate that.
11 Unless it had an impact on the hardware or the
12 documentation, I don't know how to do it.

13 Okay. Next chart, John. This is a listing of the
14 current hardware issue plans. I might indicate that
15 there is a significant amount of interface and
16 interaction between a hardware issue plan and a
17 programmatic issue plan.

18 We may do some investigations of hardware, and find
19 that there are certain programmatic implications that
20 need to be researched. If there is a current issue
21 plan in that area, then we'll investigate it through
22 there from a programmatic standpoint.

23 By the same token, when we're reviewing
24 programmatic issues plans, if we find that there could
25 be an impact on the hardware, then we'll approach it

1 both from a hardware and a programmatic standpoint.

2 Next chart. There are a number of evaluation
3 alternatives that we may use one or more of as we
4 approach each plan. There's certainly that. We can go
5 out and re-inspect hardware. We can also conduct a
6 review of closed out documentation.

7 There will be data gathered in other CPRT issue
8 plans that will provide us with a certain amount of
9 information. We may find ourselves in a position where
10 we want to review and possibly verify some other TUGCO
11 actions that have taken place that could have been
12 corrective action programs, special inspections that
13 they did or might have completed. Any walkdown
14 inspections they might have done. Any testing programs
15 that they have completed. Whatever we can get our hands
16 on.

17 We may also end up in a position where we have to
18 go some engineering analysis and evaluation to determine
19 similarity between operations, craft, inspection,
20 inspection techniques, tooling, specific processes, or
21 whatever.

22 And if we cannot get to some particular piece of
23 hardware that's either inaccessible or just not
24 available to us, we may have to go to some other avenue
25 to accept that piece of hardware. And it could include

1 some or all of these.

2 And we are currently using just about all of these
3 in one way or another in current issue plans.

4 MR. LANDERS: John?

5 MR. HANSEL: Yes?

6 MR. LANDERS: The data from other CPRT action plans
7 or issue action plans, who is going to make the judgment
8 on a specific issue that in fact there may be some
9 QA significance? Is the team leader and electrical
10 going to make that decision, and call you people in?
11 Are you people going to review all the specific action
12 plans, and make your own determination.

13 MR. HANSEL: We have reviewed -- we're very active
14 in that case, Don. We have reviewed all action plans
15 written to date. We're kept informed through periodic
16 meetings as a result of those. In most cases, we do the
17 inspections and documentations reviews for them.

18 As those results reports are generated by the other
19 review team leaders, we'll be in on the review and
20 exchange of data at that point and pass the baton if in
21 fact there has been an implication in the QA/QC area.

22 We were talking about at lunch a couple of others
23 that may be coming down the pipe. So that process is
24 working.

25 MR. LANDERS: Are any of those others that you have

1 just talked about part of the category 1, programmatic
2 AISP's, either in the programmatic sense or the hardware
3 sense?

4 MR. HANSEL: That we're currently using today? Oh,
5 we have already done a lot of inspection of hardware
6 already.

7 MR. LANDERS: No. I mean data from other issues.

8 MR. HANSEL: That have fit into us from current --

9 MR. LANDERS: Yes. I think this list is relatively
10 old.

11 MR. HANSEL: Those are just mine. And you're
12 asking me, is there -- have I had input from other
13 review team leaders into any of these?

14 MR. LANDERS: Yeah. One of the evaluation
15 alternatives is data from other -- in fact, one of the
16 sources, external sources of issues, is other groups
17 within CPRT.

18 MR. HANSEL: Yes. Let me talk about it. On the
19 Hilti anchor bolt installation, we have exchange
20 information there. Not particularly from the CPRT, but
21 through the group that inspected cable tray hangers.

22 Same thing, we're exchanging information
23 electrical raceway supports. Materials traceability, no
24 exchange of data, but a lot of discussion on materials
25 traceability issues.

1 Document control, there has been a very active
2 interface between ourselves and the guys who are
3 researching the preoperational testing. In fact we're
4 piggybacking on each other's efforts, going through a
5 combined review there.

6 MR. LANDERS: Is there any interface in that one
7 area between you and the design construction people,
8 document control?

9 MR. HANSEL: The project people?

10 MR. LANDERS: Yes.

11 MR. HANSEL: We have certainly had to go to them to
12 find out what their files are, how material is filed,
13 drawing list, revision list, DCA's, CMC's, these kinds
14 of things.

15 So, yes, we have had to go to them to find out
16 various computer printouts and access until the -- to
17 those. And we certainly have a daily interface with the
18 people in the document control center for access to
19 information and closed out QA files, QC files.

20 In the back?

21 MR. BURWELL: Spot Burwell again, NRC. In looking
22 at your list of category one hardware, at these, I
23 remember that one of the items of this nature found by
24 the CAT team, I believe, was the heating and ventilating
25 supports, duct supports. You might want to take a look

1 at that and view. Make some decision about whether you
2 want to include in that.

3 MR. HANSEL: I will be looking at that specifically
4 as one population in our self-initiated plan. But we
5 will go look at that, yes.

6 MR. MOLLONSON: Yes. I'm Jim Mollonson, Teladyne.
7 And under your category 1 issues, I don't see any
8 category for piping. Now there were in a few cases in
9 the quality assurance issues that involved piping
10 deficiencies.

11 And I would think if you had a category 1 hardware
12 issues specific action plan, you would have one for
13 piping inspection, because you have specific actions to
14 be done.

15 MR. HANSEL: We're going to hit that under the
16 category 2, self-initiated program.

17 Any others? Okay.

18 MR. LANDERS: Yeah. I guess I would like to ask,
19 John, what is it that lead you to that specific
20 judgment? Because I have the same concern, that there
21 are a lot of hardware issues and program issues that I
22 don't see on here, that I can go to external sources and
23 find.

24 And therefore you have made some judgment to take
25 that out of the external source and put it in the

1 self-initiated program. And what is it that led to that
2 decision, specifically for piping?

3 MR. HANSEL: Just that we have -- that's an area of
4 investigation. We feel it's probably more easy to get
5 to through a sample reinspection program and will
6 provide us better answers than going after some type of
7 targeted approach.

8 MR. SHAO: Maybe to answer this question, is this
9 piping program that you're talking about -- I think
10 you're not ready to address. I think that's in the --
11 so I don't think you're quite ready to address appendix
12 P yet.

13 MR. CALVO: No. That piping SER has been going for
14 quite some time.

15 MR. SHAO: Yeah. But the thing is, that kind of
16 piping, we will say no safety significance. But there
17 is a key breakdown. So what Herb Livermore is saying
18 should be in appendix P. I think you should address
19 appendix P.

20 MR. CALVO: I'm sorry. But I misunderstood
21 something. You say -- you said you went to every
22 SER that the TRT has prepared. And you went there with
23 the looking at the hardware, and picked up the
24 QA/QC implications on that hardware. You didn't have to
25 be waiting for the Appendix P if you had done that, if

1 you had in essence collected all the cards on the
2 QA/QC problems.

3 MR. HANSEL: You're correct. We didn't have to do
4 that, we have had sufficient information in the past.

5 MR. CALVO: So the question, why that particular
6 one is missing from this list?

7 MR. HANSEL: Again, we have chosen to put that into
8 our self-initiated program.

9 MR. CALVO: What is the judgment of that?

10 MR. HANSEL: That's the easiest way for us to get
11 at researching that issue.

12 MR. SHAO: If you provide that answer, a lot of
13 items are missing. A lot of things are missing other
14 than piping. I can cite other ten areas.

15 MR. HANSEL: So -- no, you have to realize these
16 are the on the issue. There are a number of other
17 issues being investigated by the other team review
18 leaders.

19 MR. SHAO: But I'm talking about all QA/QC
20 related. But it's not here right now. But I thought
21 you were going to address in appendix P in the future.
22 But if you say you took all the issues from the report,
23 in this report here, I can think of ten issues that you
24 haven't addressed.

25 MR. HANSEL: Well, we'll be glad to sit down and

1 review on a case by case basis where you think there is
2 an issue that you think isn't identified.

3 MR. SHAO: For instance, I don't see anything on
4 concrete.

5 MR. HANSEL: Concrete is being addressed in another
6 action, under Howard Levin's effort. We have
7 participated with him in that evaluation.

8 MR. CALVO: You're saying there is no QA/QC
9 complications of concrete; is that right?

10 MR. HANSEL: Not saying that specifically. We may
11 well address them in Howard's action.

12 MR. CALVO: You're not quite there to make that
13 judgment.

14 MR. HANSEL: That's correct. We haven't closed
15 this action plan.

16 MR. CALVO: So this part here is incomplete then.

17 MR. HANSEL: I indicated before that this list may
18 be added to as we go, as we learn new things, as we go
19 through all the various actions plan.

20 MR. SHAO: Howard Levin I think was going to
21 address the design. Is Howard Levin going to address
22 QA/QC issues?

23 MR. HANSEL: Howard Levin is also responsible for
24 researching certain issues that primarily ended up
25 being either a design issue or a process related issue.

1 Now if it also has QA/QC implications, there's a
2 lot of dialogue between myself and Howard Levin in the
3 case of the concrete issue. We worked with them in
4 reviewing and the development of that plan. We went out
5 and helped him to get the vendor that would do the
6 actual testing on that concrete. And we reviewed the
7 results of that concrete evaluation.

8 MR. NOONAN: John, let me interrupt here. It seems
9 to me what this needs right here at this point in time
10 is for you to go back, say, to look at all the SER 's.
11 You have got issues being identified by somebody else,
12 like in the Howard Levin area, something like that. I
13 think you have to put that on the chart to show where
14 the hell it's being investigated. I think the --

15 MR. HANSEL: We have that detail at the site,
16 Vince. But I don't have it on this particular chart.
17 As I indicated, we're keeping track of all the issues,
18 where they come from. And if we pass some off to
19 somebody else, where they go and they -- how they're
20 dispositioned and the end result.

21 MR. NOONAN: When get your end program, I think I
22 need to see that. We need to see where all the QA/QC 's
23 are being addressed. If you're not looking at it
24 specifically, then we're already being addressed.

25 MR. LANDERS: John, is what I'm hearing is the

1 issues that face us here are primarily QA/QC issues?
2 They may have some other site issues, such as piping.
3 Maybe primarily in your mind the design issue, it has
4 some side QA/QA issues. Is that the dividing line?

5 MR. HANSEL: Yes, Don. And the senior review team
6 and ours looked at the issues and decided who would be
7 the primary person to work it. And that's been done.

8 MR. LANDERS: Which does not mean that you will
9 not look at the QA/QC aspects of design control.

10 MR. HANSEL: I will look at every one of those
11 others, and search out and seek out any QA/QC
12 implications and research them.

13 MR. LANDERS: So in following up what Vince said, a
14 Matrix that would indicate primary responsibility for
15 your group, and maybe a secondary responsibility for
16 your group, would be of great benefit to us.

17 MR. HANSEL: Yes. And in each of our action plans,
18 the interphases are identified. I don't know for
19 certain, but I suspect if you go look at Howard Levin's
20 issue plan on concrete, you'll see me in there as an
21 interface point for the QA QC implications on that.

22 We may have in our action plans where we may have a
23 design issue, or we may have some other type of a
24 process issue. You will see that I have identified the
25 interface there.

1 If you go to the electrical issue plans, you will
2 see in places where they have talked to me, and I'm
3 identified as an interface.

4 And there's a very active exchange of data and
5 information. But I think we see where your concerns
6 are.

7 MR. VOLLMER: I guess the important point, the
8 action plan detail is going to address on how you made
9 this cross from all the design plans, how you interface
10 with it. So I at least can understand.

11 MR. HANSEL: Yes.

12 MR. LIVERMORE: I have a question. Herb
13 Livermore. I guess, bottom line, when we come to review
14 the QA/QC plan, I myself will be looking for that type
15 of identification of the -- all the QA/QC issues. And
16 you will address them in your plan?

17 MR. HANSEL: Yes.

18 MR. LIVERMORE: Not just by a reference, "go see
19 another plan"? I can expect some other plan; is that
20 correct?

21 MR. HANSEL: Either that or through a matrix. I
22 can get you to those other plans. I will not have,
23 Herb, per se, an issue plan on every QA/QC issue, if in
24 fact I'm secondary to somebody else who is working that
25 issue. I will have in my records, though, what I did in

1 research of that, from a QA/QC standpoint.

2 MR. LIVERMORE: My bottom line is that I have got
3 to go see that you did that from a a standpoint.

4 MR. HANSEL: And we can provide that
5 accountability.

6 MR. LIVERMORE: Address some kind of conclusion
7 somewhere.

8 MR. HANSEL: Yes. We can provide you that road
9 map.

10 MR. LANDERS: And, John, when you are secondary,
11 you are still going to look at the cumulative effect of
12 different issues?

13 MR. HANSEL: You bet. In fact, Don, and for that
14 second chart where I showed the five blocks across the
15 top, I'm going to draw every piece of data I can get
16 from all those actions plan into our collective
17 evaluation on QA/QC and construction adequacy.

18 MR. CALVO: Maybe I'm getting too early, I guess.
19 You're talking about issues going into the plan, into
20 this right here. How do you look at these issues if
21 they come from the electrical discipline, or from the
22 mechanical, and you relate that, because something you
23 found on the electrical also was -- had some
24 complications maybe in the mechanical.

25 How will you tell the mechanical team, "Now will

1 you please worry about this particular part, because the
2 electrical is pointing out a problem in here?"

3 That cuts across to other discipline.

4 MR. HANSEL: From a QA/QC standpoint you want --

5 MR. CALVO: Are you talking about it now, or are we
6 too early? It can wait.

7 MR. HANSEL: I wasn't going to talk about it. But
8 again, it's back to the interplay between the various
9 issue plans. If, in the research of an electrical
10 concern or issue, and they found an implication in there
11 that says that there may have been a problem in the
12 quality control or QA aspects of mechanical type
13 installations, we'll take that and we'll work it.

14 If we don't have an action plan where it fits
15 currently, we'll create a new plan, and go work the
16 specifics aspects of that, and feed the information back
17 into that other plan, or close it our -- in that plan.

18 MR. CALVO: Who makes that decision? You as the
19 team leader make that decision, or back to the senior
20 review?

21 MR. HANSEL: It's usually done collectively between
22 the two review team leaders. And then we'll go tell the
23 senior review team it needs to be done and we're doing
24 it.

25 MR. CALVO: Your plan, detailed plan, you're going

1 to submit it? I will see that you can address, how to
2 handle that?

3 MR. HANSEL: Okay. What he's talking about is the
4 interplay and transfer back and forth of knowledge of
5 information.

6 MR. BECK: Yes.

7 MR. HANSEL: All right. Evaluation and results.

8 When we are inspecting documentation or reviewing
9 -- inspecting either documentation or hardware, we will
10 have differences from the drawings or the
11 specifications.

12 We're going to classify those as deviations at
13 that point in time. They will then be evaluated on a
14 case by case basis, first to determine if in fact that
15 deviation has -- it exists on that piece of hardware, is
16 safety significant.

17 At that point in time, if it is, it will be
18 classified as a safety significant deficiency. If we
19 have a programmatic problem, it's either a problem in
20 terms of the procedure or the records or the method of
21 handling paper or traceability of materials, whatever
22 that might be. We'll classify that as a programmatic
23 deficiency, and take it from there.

24 We may also at that point in time have to create
25 some new issue plans if in fact the research of that, to

1 determine how far spread or how widespread it is. We
2 may have to create some new issues plans for the
3 investigation of that.

4 We'll then go through a root cause analysis and a
5 generic implications analysis on a case by case basis
6 for each of those that are determined to be safety
7 significant.

8 MR. NOONAN: John, can I interrupt you. Have you
9 done any of that? Have you looked at any root causes
10 yet?

11 MR. HANSEL: Nothing that we have documented. We
12 have done a lot of research and investigation. We have
13 done some, for instance, in the area of nonconformance
14 reports that came out of the January letter. And again,
15 is covered in the SSER 11.

16 And we have done some in the fabrication shop. A
17 lot of preliminary analysis, but no conclusions that I
18 want to draw yet. We're getting close in a couple of
19 areas.

20 MR. CALVO: Excuse me. Let me pose you a
21 hypothetical question. Let's say you do a review of the
22 QA/QC program, and you find something was wrong with the
23 NCR. The nonconformance report wasn't kept,
24 hypothetically.

25 What step would you take to convey this message to

1 all the team leaders? What will you tell them to do?

2 MR. HANSEL: First off, I want to identify if it
3 was a single instance or --

4 MR. CALVO: Generic.

5 MR. HANSEL: Generic kind of a problem, and there
6 are generic implications? Then we'll certainly send a
7 letter, number one, to the senior review team, and to
8 all the other issue plans, and say, "Hey, we found
9 another issue here that could have implications in your
10 area."

11 And then we'll get together to research that to
12 look at the effects. But if we found something that cut
13 across all areas, Jose, it would go to the senior review
14 team and to other review team leaders. And they would
15 collectively decide how to go about it and assess the
16 effect.

17 MR. CALVO: Okay. That's all right.

18 MR. MOLLONSON: John, I'm Jim Mollonson. I look
19 at this evaluation of results. And from a quality
20 assurance effect, I could see a bottom line that shows
21 how I get over into a corrective action mold. Are we
22 going to come to that place after the evaluation of
23 results?

24 MR. HANSEL: I will in the self-initiated program.
25 In this particular case, I apologize. There should

1 be another one on here that says recommend corrective
2 actions. If in fact they're in order, and I'm sure
3 there will be some of those.

4 MR. MOLLONSON: I have one other question. Is
5 that a corrective active system within the response
6 team, or within the Comanche Peak QA program?

7 MR. HANSEL: We're going to make recommendations
8 only to the project as to what they need to do to fix a
9 specific item or area of concern. We will send them
10 information. In most cases, via an NCR.

11 If it's a programmatic type of thing, we're going
12 to notify them through the senior review team.

13 MR. MOLLONSON: And you have a follow-up group in
14 the response team that follows up on corrective actions?

15 MR. HANSEN: Yes.

16 MR. CALVO: Where the trending appear, or the
17 -- come. Where is that?

18 MR. HANSEL: I'm going to talk about trending,
19 Jose, in the self-initiated program. Not so much here,
20 because I'm working a specific issue here. Now I may
21 well find trends in the research there as well. I'm
22 going to talk about trending later on in detail.

23 MR. BOSNAK: John, I'd like to follow-up on Jim's
24 question with respect to root cause in the piping and
25 pipe support area. Haven't you yet in fact determined

1 a -- the basic root cause there?

2 MR. HANSEL: For QA/QC?

3 MR. BOSNAK: Well, the design process itself,
4 QA/QC.

5 MR. HANSEL: I have not gotten involved in the
6 design process yet on piping or anything else. We're
7 leaving that to the other group. They will call upon
8 me as needed. I -- we have broken that off
9 specifically, rather than trying to have two parties
10 working one area.

11 And that particular piece was given to Howard Levin
12 and his folks. Works a whole lot better that way than
13 having two people mulling in there trying to search out
14 the same type of issues. Next chart.

15 In our root cause evaluation, we're going to
16 attempt to identify what cause -- what was the root
17 cause or root causes? And we'll be doing that for
18 safety significant hardware deficiencies, any
19 programmatic deficiencies that we identify, and adverse
20 trends. And you will note the reinspection, Jose.

21 Now we may find some in specific action plans, but
22 I doubt it, because we're looking at specifics there.
23 We may not find generic trends that apply elsewhere.

24 I'll talk in more detail later in terms of the
25 -- some of the potential root causes and how we're going

1 to go about that. We'll identify those root causes,
2 document them and, then look for the generic implication
3 in, number one, the hardware population.

4 We're looking at other populations, and they may as
5 well as be -- there may well be implications in
6 programmatic areas.

7 MR. CALVO: I'm assuming that you will cross
8 between disciplines and with the same discipline?

9 MR. HANSEL: Yes.

10 MR. CALVO: You should have said that. Otherwise
11 we'll be asking you the same question all the time.

12 MR. HANSEL: Okay. Next chart. When we finish
13 this program on the category 1's, we think that we will
14 have identified any safety significant hardware
15 deficiencies that exist, and any programmatic
16 deficiencies that exist.

17 We will have analyzed them for root cause generic
18 implications, and we will have provided reasonable
19 assurance that there are no undetected and uncorrected
20 safety significant hardware deficiencies related to
21 those external sources. Next chart.

22 I'd like to now talk about the self-initiated
23 program, which is the center block of this chart,
24 labeled hardware reinspection and documentation review.
25 And if you will recall, I labeled that as category two.

1 By the initiation of this program, we feel it will
2 add another level of confidence into the results of what
3 we learn in the category 1 issue plans. And that we'll
4 be able to extend the conclusions that we drew from the
5 category 1 issue plans to the entire population of
6 safety related hardware. It's quite an extensive
7 program. Next chart.

8 Our methodology. I'm going to talk about each of
9 these in great detail. We will establish hardware
10 populations. We'll select samples. We'll inspect those
11 samples, and we will also conduct documentation
12 reviews. We'll evaluate the results of those on a
13 population by population basis and in the entirety.
14 Next chart.

15 MR. LANDERS: John, before you go on, in
16 establishing populations and selecting samples, how much
17 reliance, if any, will you place on the category one
18 issues that you have resolved? Are you going to try and
19 turn a blank mind what's going on in that area, or what?

20 MR. HANSEL: We're -- if we have done a rather
21 extensive sampling process already in category 1, we
22 haven't made a determination yet. If it's -- it was
23 extensive, and we're satisfied with it, we may
24 substitute it. I'm not ready to answer it yet.

25 So far I know of none where we would do any of the

1 modification of the sampling and reinspection program.

2 MR. CALVO: Will the detail plan provide the
3 criteria that you are supposed to do that?

4 MR. HANSEL: Yes.

5 MR. CALVO: Tell us how to do it, whether you know
6 that's correct. Will you please take a look, so we have
7 some plan? I mean your program plan by June 28, we are
8 going to have that information?

9 MR. HANSEL: Tell me again exactly what you want,
10 Jose. Tell me again exactly what you want. How we're
11 going to define the populations and how we're going to
12 select the samples?

13 MR. CALVO: No. How are you going to adjust for
14 the fact if the specific issues already give you enough
15 of the sampling, you have got to come up with a --

16 MR. HANSEL: That will be covered, yes, in our
17 issue plans.

18 MR. CALVO: Will the issue plans also how you are
19 going to factor that into selective population?

20 MR. BECK: If it is.

21 MR. CALVO: If we have to approve the plan, we have
22 got to get that information.

23 MR. HANSEL: Yes. You will, in the composite
24 between those issue plans, you will know which plan the
25 hardware is being covered in. You will know if we're

1 combining the efforts of two. You will have to account
2 for it.

3 MR. CALVO: I'm not going to get the issue plan
4 June the 28th. I'm going to have the master plan June
5 the 28th, and that covers the criteria -- covers how the
6 specific issue plan is going to be done? We have got to
7 know it then, or it's going to be an open item.

8 MR. BECK: Jose, you will have all of it on the
9 28th.

10 MR. CALVO: You keep saying yes and he keeps
11 saying no.

12 MR. HANSEL: No. We're saying the same thing.
13 It's all going to be in that package that you receive
14 the end of June.

15 MR. BECK: We said he doesn't know of any instance
16 in the generic where there is any duplication. But if
17 there is, it will be identified.

18 MR. CALVO: That's all right. But it will be
19 identified.

20 MR. BECK: But today there's not.

21 MR. SHAO: But anything that's missing in this
22 package, will be in Howard Levin's package?

23 MR. HANSEL: In the totality. In the package that
24 you get the end of June, I think you will be satisfied
25 that all issues have been addressed, in addition to the

1 self-initiated programs. And where there is some
2 interplay between issue plans, Larry, and the
3 self-initiated programs. You can see that.

4 MR. SHAO: What about tomorrow? You have a list
5 that you are working on right now? You said those
6 issues are working. Tomorrow will I see none of this,
7 of the missing items?

8 MR. BECK: What you will see tomorrow is a list of
9 those items that are going to be covered under the
10 design adequacy plan. We are not going to address, as
11 part of this presentation, those issued specific actions
12 plans that we have already talked about on a number of
13 occasions. It will, however, be included at the end of
14 the month in the total package. Everything.

15 I will, before the close of the day tomorrow, give
16 you a status on the issue specific action plans.

17 MR. SHAO: I'm a bit confused now. John just say
18 that a lot of QA/QC item is not here, but will be
19 addressed by Howard Levin, QA/QC related. I'm not
20 talking about design QA/QC related construction issues.

21 MR. BECK: I'm not sure I understand your concern
22 right now.

23 MR. SHAO: Okay.

24 MR. HANSEL: Let me take that.

25 MR. SHAO: Give an example. I'll just ask the

1 question again. A lot of QA/QC concrete construction
2 issues is not listed here. And I think John is saying
3 it will be covered by Howard Levin.

4 MR. HANSEL: Let me take a cut at it, John.

5 MR. BECK: Please do.

6 MR. HANSEL: In the package that you get at the end
7 of the month, you're going to receive the complete
8 program plan. You're going to receive an appendix that
9 covers my construction QA/QC adequacy plan. You're
10 going to receive another appendix addressing Howard
11 Levin's program. And you're going to receive all of the
12 issue specific action plans. Let me go ahead, Jose, if
13 I may.

14 MR. CALVO: Don't miss --

15 MR. SHAO: Tomorrow you're not going to cover that?

16 MR. CALVO: You miss one more important one.
17 You're going to see all the interactions between all the
18 plans design -- what design review, design adequate
19 review, right across these disciplines, but if you find
20 something's wrong, how the interactions are going to be
21 taken care of. That's what we're going to see; right?
22 That was pointed to you, John.

23 MR. HANSEL: We'll have to develop that.

24 MR. BECK: Yes. What we have not done is put
25 together a matrix that draws on each of the issues

1 specific action plans and involve interfaces between the
2 primary responsibility in a discipline, i.e.,
3 mechanical, and QA/QC. It's in the body of the action
4 plan itself. For convenience of reference, we will
5 develop that matrix, and have it included.

6 MR. CALVO: I'm not only looking for the matrix.
7 For the mechanism.

8 MR. BECK: The mechanism is spelled out in words.

9 MR. CALVO: All right.

10 MR. HANSEL: The mechanism for the transfer is
11 there.

12 MR. BECK: And the name of the people involved on
13 both sides of the issue and the discipline, and the
14 QA/QC. It's all in there.

15 MR. CALVO: Okay.

16 MR. HANSEL: Let's talk about the self-initiated
17 program. And bear with me and, please try to hold --
18 not to shut off questions. But try to hold them because
19 I think by the time I finish, I will have answered most
20 of the questions.

21 We're going to establish populations of hardware.
22 And currently there are approximately 30 of those. I'll
23 show you a list of what those look like in a second.
24 There will be a population description on a population
25 by population basis that says what is in a particular

1 population, what is not in a population, how it's
2 bounded, and what are the interfaces between that
3 population of hardware and another population of
4 hardware.

5 Let's show them the list, John. This is a
6 preliminary list. This is the approach that we took at
7 Braewood, and it's worked very well there. I want to
8 emphasize it's preliminary, but it will come out very
9 close to being just like this.

10 And I'm sure I could stand up here all afternoon
11 answering questions about the specifics of where a
12 particular item of hardware is at. And I'm not capable
13 of answering that at this point in time. I can only
14 assure you that when we finish these populations of
15 hardware, will include all types of safety related
16 items.

17 We feel that these populations of hardware will be
18 reasonably homogenous, and that they -- populations will
19 be based on similarity of construction processes and our
20 inspection processes, which is the best way for us to
21 get to the hardware.

22 The adequacy of each population will be, again, as
23 I indicated, based upon similarity of the inspection
24 techniques, construction techniques, and how we can best
25 get to it.

1 Let's go back to the main chart, John. From that
2 point in time, once those population definitions are
3 completed. And incidentally, we have four of those
4 completed, we then will go about the process of
5 selecting samples.

6 Let's put the next chart up. We'll develop a list
7 of all safety related construction work that's been
8 completed and inspected for both units for each of those
9 populations. I want to emphasize completed and
10 inspected. Basically bought off.

11 We cannot -- will not inspect in-process work.
12 We're going to work on completed work. We then will
13 select a sample randomly from that total list, based on
14 the 9595 standard that John talked about this morning.
15 That will be our first sample. That will be a totally
16 random sample from that population.

17 We then will continue to select items randomly from
18 that population that fall within the category of systems
19 required for safe shutdown. So we will have two samples
20 of hardware from the same population.

21 It's currently planned that the first sample will
22 be 60 items. The second sample will also consist of 60,
23 but there may be some items in the first population that
24 are from safe shutdown systems. So you could have some
25 overlap of items in the population.

1 We have to verify the accessibility of each item.
2 Can we get to it and can we inspect it? If we cannot,
3 we will throw that item out of the sample and go to the
4 next item. Let's go back to the master chart, John.

5 MR. HANSEL: Once we have the samples selected,
6 we'll then parallel. Really we will develop detailed
7 check lists to be used by the inspectors. And those
8 check lists will include the safety significant
9 attributes for each of the populations and the
10 accept/reject criteria. And those will be based upon
11 released drawings and construction specs, the codes,
12 standards, whatever might apply. I want to emphasize
13 safety significant attributes.

14 In some cases, where it's necessary, we will even
15 provide additional instructions to the inspector on how
16 to conduct the inspection.

17 MR. BOSNAK: John, I hope the FSAR would include
18 the criteria.

19 MR. HANSEL: I had not planned to go that far. And
20 it may be a bad assumption, I don't know. But assuming
21 there has been a verification between the released
22 drawings and specifics and the FSAR.

23 MR. BOSNAK: Do we know that?

24 MR. LANDERS: You mean that they were in
25 compliance?

1 MR. BOSNAK: That's an important step, if we don't
2 know it.

3 MR. VOLLMER: I missed that. Would you repeat that
4 again?

5 MR. HANSEL: The question was, do we plan to go
6 make a comparison against the FSAR? Again, I'm not
7 trying to verify in my program the adequacy of the
8 design, or the compliance of the design. It's my job to
9 evaluate the adequacy of the construction. So therefore
10 I must start from released drawings and specifications.

11 MR. LANDERS: But in making a determination on
12 safety significance and reliance on the drawing and
13 specification, then the use of the terms safety
14 significant, based on your assumption, automatically
15 includes compliance with the FSAR because you have made
16 the assumption up front that the drawing complies with
17 the FSAR. And my concern is how you are going to
18 determine safety significant attributes of a weld, for
19 example.

20 MR. HANSEN: Well, I think we could. You know, in
21 that case, Don, there is some types of defects or
22 attributes that are certainly more. Well spattered, for
23 instance, in my opinion, is not a safety significant
24 deficiency. Certain types of undercut, certain levels
25 of porosity.

1 No need to spend a lot of time out there in
2 speculating hardware for certain types of defects, if in
3 fact you don't determine or make a determination that
4 they're safety significant.

5 MR. LANDERS: But then you bring up a very, very
6 important issue, because, in fact, the undercut and the
7 kinds of things you're talking about won't show on the
8 design drawing. Will not be allowed by the
9 construction.

10 MR. HANSEL: But they will be included in codes
11 and standards.

12 MR. LANDERS: Will not be allowed by some codes and
13 standards, depending on what we're talking about, how
14 you're going to make the determination that the weld
15 does not have safety significance, if it's not in
16 compliance with those. I'm just trying to --

17 MR. HANSEL: I think that the only -- I cannot tell
18 you that our review will be complete enough, in the
19 definition of what's safety significant. If we have to
20 go to the FSAR to determine that, we will.

21 We have not had that experience in the past, where
22 we have had to do that, to a great degree. Another
23 point, let me help again. The results of our check
24 lists are going to be provided to the other review team
25 leaders as well. And they will have input into it. In

1 fact, if they see something that needs to be included in
2 there. So they will bring that piece to the program.

3 MR. TRAMMELL: John, this is Charlie Trammell. On
4 that same line, I had a question about safety
5 significant. Is that a yes/no question? You just let
6 it go at that.

7 MR. HANSEL: Not totally, but it's very close to
8 that, I think.

9 MR. TRAMMELL: Well, maybe just as a thought here.
10 There are grades, as you just suggested, of importance.
11 And it would seem to me like you may want to give some
12 thought of having maybe critical defects or important
13 defects or unimportant, so that you can --

14 MR. HANSEL: What it is, Charlie? It's basically
15 to screen out the unimportant defects and include
16 everything else.

17 MR. BOSNAK: We have to have an idea what you
18 consider to be important and what you consider not to be
19 important. That gradation is vital.

20 MR. NOONAN: John, I think you have to rethink that
21 position about not using the FSAR. I really do.

22 MR. BECK: I have taken -- made a note of that. I
23 think the key is going to be, when we get to the
24 nitty-gritty of the safety significant attributes,
25 either they're going to be derived, how they were

1 derived, what they are, what the sources were. Clearly
2 we're going to have to consider that.

3 MR. CALVO: I'm sorry. I don't think so, because
4 we are going to approve the master plan by June 28th,
5 and have the criteria for -- the safety significant.
6 You keep throwing us back to the plan, specific ones.
7 Those are not going to be ready for a long time.

8 We have got to know what you have in mind when you
9 say what's important and not important by June 28.
10 Otherwise, we are going to have to have to wait for the
11 plan, the specific plan. If that's what you want, we
12 wait for that.

13 MR. BECK: I just said that we would have to
14 consider that at the FSAR connection and commitments
15 visavis safety significant attributes, and we will do
16 that. I think we need to modify the plan.

17 MR. VOLLMER: I'm sorry. I see.

18 MR. BECK: I recognize the observation as a darned
19 good one.

20 MR. MARTIN: Another question. Bob Martin. When
21 will the inspections conducted on those attributes,
22 which are judged to be safety significant, after we
23 establish what those will constitute.

24 Those attributes which are safety significant
25 attributes, is it possible or likely that they will be

1 be inspected against more specific criteria than were
2 contained in the codes or standards that were applicable
3 at the time of the original inspection?

4 MR. HANSEL: No, I would anticipate them to be
5 equal to or less than.

6 MR. MARTIN: Equal to or less than?

7 MR. HANSEL: In most cases, equal to.

8 MR. MARTIN: There are certain codes. One I can
9 think of, in which the code or standard itself leaves
10 great flexibility to the individual inspector in terms
11 of judging the adequacy. I think of AWS, the American
12 Welding Society, D-11, industrial welding code, is the
13 most recent example I have in mind. It leaves a number
14 of attributes to the skill and training and judgment of
15 the inspector.

16 Then are we running the risk, absent the CPRT,
17 specifying more objective criteria, rather than
18 judgmental criteria. Are we running the risk of getting
19 into having to resolve differences in judgments? We
20 will be going out in some of those areas and also
21 inspecting, probably, using the same codes with
22 different people making the judgments.

23 MR. HANSEL: I don't --

24 MR. MARTIN: Have you looked at those codes to see,
25 and will you be, as part of your issues, looking at the

1 standards you're applying, to see if they are
2 sufficiently objective, that they become objective
3 evaluations, rather than subjective evaluations?

4 MR. HANSEL: That's in the process right now. But,
5 you know, as well as I do, in the code world, we're
6 always going to have a lot of subjectivity and some
7 disagreement. But we are reseaching that right now as
8 we develop the accept/reject criteria and the method of
9 inspection.

10 MR. MARTIN: And again, if I understood you
11 correctly, there is a possibility that you anticipate
12 that the criteria, the inspection criteria, is not
13 likely to be more demanding than the original. And
14 could in some cases be less than demanding than the
15 original criteria.

16 MR. HANSEL: That's correct, sir. We certainly
17 could not go out and inspect that plant today with more
18 stringent criteria than what was applied. That is not
19 a good judgment. We do need to assure ourselves that
20 inherently that these drawing and specs were used for
21 that inspection initially.

22 But we can't certainly go out and apply more rigid
23 standards today, unless they have been included in
24 update standards, and in fact applied to that hardware.
25 It's not right to do. It's a very touchy area, and we

1 need to watch that one very close.

2 We will also put together a documentation check
3 review list that will be used for the review of
4 documentation. We do not plan to do an indepth review
5 of documentation. We will do what is required to assure
6 ourselves that any critical operations took place, and
7 that they were applied. And talking terms traceability,
8 heat treat, whatever it might have been.

9 But we're concentrating on what impact could have
10 been on the hardware. We're not looking for the
11 crossing of the T's and dotting of the I's, these kinds
12 of things. We'll be looking for those kind of
13 attributes that could have had an impact on the
14 hardware. Let's go back to the original, John.

15 Verification packages will be put together for the
16 inspectors that will include the drawings, the
17 specifications, the check lists, and NCR 's that are
18 appropriate for him to do that inspection. They will
19 then go about the process of conducting the inspections
20 and the documentation review. Next chart.

21 MR. SHAO: Excuse me. After you select the sample,
22 you look at it, everything, locate how can you draw the
23 conclusion that the rest of the plans are okay?

24 MR. HANSEL: I can on that population, on a
25 statistical basis.

1 MR. SHAO: You can on a statistical basis?

2 MR. HANSEL: Yes. On a population by population
3 basis.

4 MR. SHAO: Okay.

5 MR. HANSEL: Upon what I find in this sample.

6 MR. MOLLONSON: All right. John, so you --

7 MR. HANSEL: Somebody had a question.

8 MR. MOLLONSON: John, excuse me. The documentation
9 checklist for review of documentation, will that include
10 the existing site procedures?

11 MR. HANSEL: The existing site procedure?

12 MR. MOLLONSON: Yes.

13 MR. HANSEL: No, it will be related to the item of
14 equipment that I'm looking at. I will look at the
15 hardware on a case by case basis. I'll be looking at
16 the same piece of closed out inspection paperwork on
17 that piece of -- on that piece of hardware.

18 MR. MOLLONSON: But out of the system, we're trying
19 to get here, I guess, is flotation of -- get well. If
20 some construction continues out there, and if your
21 review only finds that the documentation is good to
22 satisfy the issue, and doesn't take into consideration
23 that it can improve the system by improving adequacy of
24 the procedure or --

25 MR. HANSEL: I'm beyond the issue now. I'm looking

1 at a random sample of hardware representing the total
2 plant on a population by population basis.

3 If I find that the hardware is good, and the
4 documentation that's been verified by inspection is in
5 the vault, and it's okay, then I should be able to --

6 MR. MOLLONSON: Then the ones you find are good
7 aren't the items of concern. The ones that you find
8 that aren't good are the items of concern.

9 MR. HANSEL: Then if I find them not to be good,
10 I'll research them for root cause and generic
11 implications, and expand as necessary.

12 MR. MOLLONSON: Thank you.

13 MR. HANSEL: Does that answer it? We're not going
14 to quit just -- no, let me go ahead. We're going to do
15 a root cause and generic implication and adverse trends
16 analysis as well. So that could lead me back into
17 current procedures.

18 MR. CALVO: Go ahead.

19 MR. LANDERS: The adverse trend analysis, and
20 getting back to Bob's point about the code of
21 construction or something less than that, in a situation
22 and a sample where you would have 20 items that were --
23 that you have judged the hardware is acceptable, and you
24 could defend that, based on a criteria that was less
25 than the construction criteria, would that lead you to

1 do some trend analysis because 20 items did not comply
2 with the construction requirements, even though in your
3 opinion, the hardware did not have safety significance?

4 MR. HANSEL: Let me talk about that a little bit
5 later in detail. But let me address it now, because I
6 think it's appropriate.

7 If I had 20 deviations, and none of them were
8 safety significant, if they were all different in terms
9 of the deviation, and if they were all insignificant, I
10 probably wouldn't do a thing.

11 You know, there's no science what I can say to
12 you. I can see you're starting to chuckle. However, if
13 I had some number in there, and I don't know what that
14 number is, there were more significant, it may say,
15 "Hey, I better go research this and" -- or if I zeroed
16 in and I had a problem with a particular craft or a
17 particular inspector a particular discipline or a
18 particular procedure, then I'm going to go research it.
19 So I can't answer your question until I get my hands on
20 the data.

21 MR. LANDERS: However, in a general way, will you
22 address this in the plan?

23 MR. HANSEL: Yes. You bet. Jose?

24 MR. CALVO: Are you going -- I guess the thing I
25 understand what you're talking about the population, are

1 you going to talk about how you can figure these
2 populations that you can eventually come out over all
3 reasonable assurance? Are you going to address that
4 point sometime later?

5 And the other question that I had, is why do you
6 pick up random and selected samples from the system
7 required for safety shutdown? Why did you not pick up
8 the system required to mitigate the consequence of the
9 accidents? I'm just asking.

10 To the best of my knowledge, you pick up a
11 significant for required for safe shutdown. That's the
12 system that you normally use every time you shut the
13 plant down. The one you don't normally use is the
14 system that's required for the the accident. What was
15 the criteria for selecting this one, and not the other?
16 I'm not saying you're wrong. But I wonder why.

17 MR. HANSEL: That's been a subject of many hours of
18 discussion, as to what we would pick our engineered
19 sample from. And we felt it was those systems required
20 for safe shutdown for a number of reasons.

21 Number one, that list is identified through the
22 FSAR. It's been accepted. It's easy to implement. It
23 will cut across all those 30 populations, if we end up
24 with 30 populations.

25 And beyond that I can't give you any really great

1 reason. There are a number of approaches to this, as
2 you know. There are no PRA's on this plan. We have no
3 way to back into that easily. And we felt the safe
4 shutdown systems were the most logical way to go on this
5 plant.

6 MR. CALVO: You're right about cutting -- cut off
7 all the other systems interfaces because remote shutdown
8 plan on all these systems be required, borrowing pieces
9 from all the other systems, is what you're saying. And
10 this is more representative in taking a design basis --

11 MR. HANSEL: About the only thing I might miss is
12 concrete.

13 MR. HANSEL: Okay. There will be --

14 MR. CALVO: Wait a minute. You didn't answer my
15 first question. Are you going to tell us how you put
16 together all those populations? How you figure it all
17 up?

18 MR. HANSEL: I thought I'd answered that, but let
19 me go back. We will identify the populations. It will
20 come someplace close to that list of 30 that I showed
21 you.

22 MR. CALVO: What was the basis for that?

23 MR. HANSEL: And there will be a detailed
24 description at the site for each population, what is in
25 the population, how it's bounded, what is not in the

1 population, and the interfaces between that population
2 and the other populations.

3 MR. CALVO: You would also explain why not 300
4 instead of 30? There would be a reason for that?

5 MR. HANSEL: To be real frank, we used a system
6 similar to that at Braewood, and it covered everything,
7 and it was convenient and easy. And I used it.

8 And it does cover everything, and it's grouped
9 primarily similarly by work processes and inspection.

10 MR. CALVO: You're not answering my question. If
11 you did it in Braewood, you had some basis at Braewood.
12 What was your basis in Braewood?

13 MR. HANSEL: It's based upon similarity of work
14 processes and inspection craft people. When I put
15 together the check lists for those populations, I can
16 now define the individual attributes for that. And they
17 come out pretty clean and easy to implement. It's been
18 proven and it's good.

19 It's primarily, though, Jose, it's based upon -- we
20 got to the populations via the route of defining work
21 processes and the attributes we wanted to go after.

22 MR. CALVO: Well, you also factor that QC
23 inspections, and you configure the population. If you
24 had a problem with certain craft, electrical craft or
25 the piping, do you consider that, or that was an input

1 for you to come up with this configuration?

2 MR. HANSEL: I used no bias in putting together
3 those lists of populations, because I wanted at this
4 time to be random. I wanted the population to be
5 reasonably homogenous.

6 MR. CALVO: The population itself. But the
7 configuration of the various populations, why you got --
8 I still -- I know what you're saying. You did it based
9 on what you did at Braewood, and that was based on the
10 fact that you come up with 30 -- you got 30 work --

11 MR. HANSEL: Similar work processes and inspection
12 types.

13 MR. CALVO: You say -- okay, all right. That's
14 okay. Okay.

15 MR. HANSEL: Okay. Now once a deviation is
16 documented, it will come back into the same group of
17 engineers that put together, the checklist, and defined
18 the accept/reject criteria.

19 And they're going to verify that that deviation has
20 identified by an inspector is in fact valid. And I'm
21 not saying that there is a big population of invalid
22 deficiencies. But in any situation like this, you may
23 have one where the condition as described really is in
24 fact in accordance with engineering.

25 When it's looked at by the engineer, or it's

1 already been documented and accepted on a control
2 deficiency document, such as an NCR, or you could find
3 the point to where there -- the condition was okay at
4 the point in time of the initial construction, and has
5 been some pieces. Subsequent engineering came out,
6 found that item of hardware, accepted it.

7 Or you may in the fourth case, and this gets back
8 to Bob Miller's question. I'm certain we're going to
9 have some where they're highly subjective in nature.
10 And in those cases, we'll use a level 3 as a referee.

11 MR. BOSNAK: Just to comment on that, John. If
12 your yardstick that you're measuring your proof design
13 is flawed, then that number A is flawed also. So it
14 goes back to the issue I raised earlier. But it's very
15 important.

16 MR. HANSEL: No. A gets to a potential where an
17 inspector didn't read the checklist or the drawing
18 properly, and called something deficient. And when he
19 comes back and actually checks it with the engineering
20 and the drawings, it was in fact --

21 MR. BOSNAK: Again, as long as we have an agreement
22 by what you mean by approved design, and that was the
23 point I raised earlier. And this number B, I don't
24 understand it. If it's a deficiency, then it's a
25 deficiency. Why do you say it's invalid and --

1 MR. HANSEL: I may have in the case of -- I may
2 have a condition that was documented sometime in the
3 past, and has been dispositioned by engineering as
4 okay. As is, do not repair. And we in fact agree with
5 that disposition.

6 Now you have somewhat of a diversion, minor
7 diversions from drawing their spec. The inspector
8 picked it up. It has been accepted by engineering and
9 is okay as is. And parallel with that process, the
10 deviations will all go to the project for preparation of
11 an NCR. So they go a parallel route.

12 At this point in time, we're going to ask that that
13 hardware not be repaired until such time as we can get
14 an engineering group out there to conduct an evaluation
15 for safety significance.

16 Let's go back to the flow chart, John. I have to
17 apologize. Sometime during the night one of my charts
18 didn't -- yes, Don?

19 M. LANDERS: John, I'd like to go back, because
20 I'm trying to figure out what C means. And maybe you
21 could help me. Under process deviation reports, I'm not
22 sure I understand C. And I want to understand.

23 MR. HANSEL: There could be the situation, and I
24 don't know that it will happen here. I'm not that
25 familiar with their system yet. But you could have a

1 situation to where you only required rework or
2 modification of certain hangers. A population of
3 hangers or a subset of some hangers by typing, but not
4 on others.

5 And the inspector, when he looked at it, saw a
6 condition. And in fact that particular hanger may have
7 been exempted from a particular modification. You would
8 have to have, in every case, you would have to have
9 evidence of the engineering that covered that.

10 You may have some category 1 hardware that's been
11 modified, versus some category 2 that hadn't, the guy
12 carried it over and looked at it, and the mods on this
13 particular hanger were not required. And the
14 documentation should reflect that by part number, serial
15 number, whatever.

16 MR. LANDERS: Isn't that an A?

17 MR. HANSEL: It is A, but it's almost a -- A. I
18 look at as a -- an inspection accuracy. The guy saw
19 something, and didn't read the drawing right. Whereas
20 compared with C, you do have a released drawing to cover
21 it. The first one's a call.

22 MR. LANDERS: Thank you.

23 MR. HANSEL: Okay. On the float chart, in this
24 particular block right here, which I'm going to talk
25 about next, that block is correct in saying evaluate

1 results.

2 But in that evaluation, we're going to do root
3 cause and generic implications evaluation for safety
4 significant deficiencies. And we will also do trend
5 analysis to identify any adverse trends. So it's bigger
6 than just to evaluate results. It's root cause, generic
7 implications, and adverse trend analysis. And that we
8 will conduct in that area. Going to talk about those in
9 some detail.

10 MR. NOONAN: John, how is that fed back into the
11 leaders group?

12 MR. HANSEL: Again, if we start to find problems,
13 say, in the piping area or cable tray hanger area, we
14 now have some safety significant deficiencies that need
15 to be evaluated. We will be processing that
16 information. They will have access to and get copies of
17 our deviations and our deficiencies.

18 And also they may even be asked to participate in
19 root cause analysis. In fact, it has design
20 implications. There is a tremendous exchange of
21 information between ourselves and them.

22 We have in my organization a separate group of
23 engineers that are assigned the responsibility to
24 conduct safety significance evaluation.

25 MR. BOSNAK: John, are you saying, in that second

1 bullet, that you have the full responsibility for, or is
2 it the other group?

3 MR. HANSEL: Which one are you talking about now?

4 MR. BOSNAK: To perform engineering evaluation.

5 MR. HANSEL: We have the prime responsibility. But
6 we will have a very, very close interface with the other
7 review team leaders and the design adequacy group.

8 MR. LANDERS: John, I have a concern with the way
9 that's worded, because it is in fact a reflection of a
10 number of issues that have transpired in the past.

11 And that is, performing evaluation or analysis with
12 respect to safety function. And we get into that
13 situation again with respect to, "What are you going to
14 use? What are you going to comply with? What is the
15 criteria are you going to be using, nonstandard type
16 analyses and techniques," that kind of situation.

17 MR. HANSEL: In this particular area, this will
18 include again drawings, specifications. And I'm certain
19 in this particular case, considerations of the FSAR.

20 How the evaluation of that goes about, usually
21 figure the worst case. If you have got, for instance, a
22 welding discrepancy, and a weld is short, they will
23 re-evaluate that, based upon what remaining margin is in
24 that particular hanger or support.

25 MR. BOSNAK: I would put a big star in that one.

1 MR. HANSEL: What?

2 MR. BOSNAK: I would put a big red star about that
3 bullet.

4 MR. HANSEL: Why is that?

5 MR. BOSNAK: We're concerned about that particular
6 aspect.

7 MR. HANSEL: Yes. We're bringing in these
8 particular evaluation people from Stone and Webster.
9 People will be working with me and conducting the
10 evaluation. There has to be a very close interface with
11 the other design adequacy group and the other review
12 team leaders.

13 MR. LANDERS: Okay. Can I add here, John, that you
14 said consideration to the FSAR requirements?

15 MR. HANSEL: Yes.

16 MR. HANSEL: John committed me on the front end.
17 We will put it in the back end as well.

18 MR. CALVO: I'd like to go back to the population.
19 You want to go ahead and finish?

20 MR. HANSEL: Go back to the population for just a
21 second. John Guilbert, did you have a point?

22 MR. GUILBERT: Yes. John Guilbert on the senior
23 review team. Bob, you have raised the question several
24 times with respect to what extent we go back to the
25 FSAR. This quality construction, one of the things we

1 need to understand.

2 First of all, we have two self-initiated programs.
3 The employees, John Hansen is one, is intended to
4 determine whether or not the plant as constructed was
5 properly constructed in accordance with the design that
6 was given to the people to construct it to. And it was
7 sampling that to determine whether or not the people
8 were constructing it right.

9 On the other hand, as you will hear tomorrow, we
10 have a number of activities looking at various aspects
11 of the design processes, which start with the design
12 criteria, and determine whether the designers actually
13 met the design criteria and commitments when they
14 designed the plant.

15 These are two supplementary efforts. But they each
16 have a different purpose. Okay. Now when you get into
17 the safety significance evaluations of deviation and
18 deficiencies from the construction process, certainly
19 then you have to look at the underlying criteria the
20 designer used for the design it was constructed to. And
21 that's going to relate back to the FSAR.

22 And nevertheless, it's a commitment. So come
23 again -- so you have to understand those are two
24 supplementary or complimentary programs going here.
25 They're intended to reach a conclusion on separate

1 things.

2 MR. BOSNAK: I think I understand what you're
3 saying. But I don't know how well the thing is going to
4 be integrated. That's the way --

5 MR. GUILBERT: The way it's being integrated is, is
6 that we're doing enough checking through the number of
7 populations and samplings.

8 We're doing, in both pieces of that program, to
9 individually come a conclusion we can extrapolate. And
10 either one of them to their end, so that we can make a
11 conclusion based upon the total population, as it were,
12 from the point of view of construction weld and from the
13 total population over here, as it is for design
14 quality. Therefore we dealt with it across the board.

15 MR. LANDERS: John, I have no problem with what you
16 have just said, other than when I see the word safety
17 significance and recognize that someone is making
18 judgment on what an inspector will look at it in making
19 that determination.

20 MR. HANSEL: Oh, that will not be an inspector.

21 MR. LANDERS: I understand it won't be. He is
22 going to be provided procedures. And we need to know
23 the basis for those procedures and the determination of
24 what is safety significant. That's our only concern
25 with respect to the link between construction and design

1 and FSAR. That's the first one.

2 And the second one is, when a deviation occurs, and
3 I'm going to evaluate the safety significance, we are
4 concerned because of what's occurred in the past, that
5 that evaluation will go well beyond the standard
6 evaluation used in designing the plant.

7 MR. GUILBERT: Understood. But I think you know
8 enough about FSAR's to know this -- the kinds of plans
9 are, and the kinds of things you would inspect, are not
10 randomly included in the FSAR. They're in the
11 underlying document, drawing, procedures,
12 specifications.

13 John Hansel's offering -- this program, until he
14 finds a deviation, that those underlying criteria,
15 commitments, et cetera, have been accurately reflected
16 in the design, that that guy who has asked to go
17 construction.

18 It's only when he finds a deviation, he will then
19 go back and maybe perhaps question the other issue as
20 well.

21 And Howard's task is to verify that he can make a
22 statement to the extent of what he's looking at, that
23 he's got confidence that the plan was designed in
24 accordance with the design criteria.

25 MR. LANDERS: I understand that. But we did get an

1 answer that said, you know, if the weld size doesn't
2 agree with the drawing, that might be acceptable. And
3 based on what you just said, it is not acceptable.

4 MR. GUILBERT: It will have to be evaluated.

5 MR. HANSEL: Don, we're going -- the checklist will
6 be put together primarily concerning safety significant
7 attributes, inspect document deviations. And those are
8 evaluated by some very senior engineers to determine if
9 in fact that defect or deficiency as identified is
10 safety significant.

11 And they will take all the tools that they need in
12 terms of calculations, drawing, background information
13 on that particular hanger, support, whatever it might be
14 to make that -- to draw that conclusion.

15 MR. LANDERS: The more you say, the more concerned
16 I become.

17 MR. CALVO: John, if we are going to approve your
18 so -- we know that plan is sufficiently -- sufficient,
19 and we don't have to wait for the results to approve it
20 for that new choice.

21 MR. HANSEL: You had a question on populations?

22 MR. NOONAN: I think I'd like to take a break now,
23 for the reporter.

24 (Whereupon there was a recess.)

25 MR. HANSEL: I think for the sake of clarity, I'd

1 like to take just a couple of minutes.

2 MR. NOONAN: John, let me interrupt you a second.
3 During the break, the staff was talking to me about the
4 safety significance. And it's not clear to us of
5 defining whether it's -- it appears to be judgmental, I
6 know. It's know it's not. It's just not clear.

7 I think in your program, you're going to have to be
8 very explicit what you mean by safety significance. I
9 got that from a number of staff people. I want to make
10 that request from this podium, how you stand, very, very
11 clearly on it.

12 MR. EISENHUT: I wanted to ask more of a logistic
13 question also. We were talking about, before we
14 started. Can you give me a rough idea when at the rate
15 we're now going, when you think you would finish the
16 agenda which you had in mind for today?

17 MR. HANSEL: Without, and I don't mean this
18 facetiously, without a whole lot of questions, 15 to 20
19 minutes. 30 minutes at the most.

20 MR. EISENHUT: I want to make the assumption that
21 if the pace continues the way it's been over the last
22 few pages. I had the pleasure of going over the project
23 with a number of people, and last night we finished a
24 couple, three hours late. So I was just trying to get
25 an idea.

1 MR. COUNCIL: Based on what I've seen thus far this
2 afternoon, I would say approximately two hours.

3 MR. EISENHUT: Okay. What I would like to do, at
4 the end of that, I would like to ask if there is any
5 members of the public. I'd like to ask the official
6 intervening organization whether or not they have any
7 comments up to this point at this time.

8 And I would like to entertain those comments later
9 on today. So I'll go ahead and plan those in the
10 agenda, to hear any comments or feedback. Obviously
11 there's going to be more than ample time down the road,
12 but I wanted to give them ample time.

13 MR. NOONAN: The only other comment I wanted to
14 make, the staff is looking at the program plan from our
15 prospective. We're looking at, of course, the design
16 issues and the -- and the common treat of -- both these
17 issues the staff is looking for that.

18 I can understand we have to hear from Howard more.
19 I think we will be looking at, how does Howard Levin
20 address quality assurance issues, and how are those
21 things communicated to John Hansen? Okay.

22 MR. HANSEL: Okay. Let me take just a couple of
23 minutes and make sure that I -- I want to try to clear
24 up any misunderstandings that exist on this other
25 subject. We're going to put the hardware in the

1 populations.

2 We will select random samples from each of those
3 populations. Within those populations on a population
4 by population basis, we will define attributes for
5 inspection. You may have, and I don't know what the
6 numbers are. I have seen attributes for those ranging
7 anywhere from 78 to maybe 15. You will have two
8 samples. One will be a random sample totally selected
9 at random, of 60.

10 You will have a second sample that currently is
11 planned to be based on those systems required for safe
12 shutdown.

13 There will be an inspection checklist put together
14 on a population by population basis that will be based
15 upon released drawings and specifications, and any codes
16 or standards that they reference.

17 We do not plan to inspect for attributes that are
18 not significant. If there is an attribute that can have
19 any impact, any impact on the safety of that hardware,
20 we're going to inspect for it. I would not expect us to
21 go out and inspect for -- let's classify them as
22 cosmetic type defects. That's the only ones that are
23 going to be left out. I want to make certain that you
24 feel comfortable with that.

25 Any deviations from the drawing or specification

1 that the inspectors pick up will be documented. They
2 will be turned over to the project on an NCR system, and
3 each one will be evaluated on a case by case basis to
4 determine if in fact that defect as it stands on that
5 piece of hardware, is it significant enough to cause
6 that item to not perform its safety related function.

7 If it is such, it will be classified as safety
8 significant. And then we will go about the root cause
9 and generic analysis or generic implications analysis on
10 a case by case basis, what caused it and what are the
11 implications of that defect.

12 We may find that that leads us back into more
13 hardware inspections, and a sample re-expansion or a
14 sample expansion. We may find that it leads us off
15 into other types of investigations or other action
16 plans.

17 But we will stay with that until we understand the
18 causes and the implications, and we have made
19 recommendations on how to fix the issue or issues.
20 That's the total intent of that self-initiated program.

21 When you take the 30 populations, approximately 30,
22 all the attributes and all those inspections and the
23 documentation reviews, we will have covered all of the
24 work processes and inspections of the type that are on
25 that plan. Okay. Let's move right along.

1 MR. CALVO: Not yet.

2 MR. HANSEL: Okay, Jose.

3 MR. CALVO: This populations in here, I'm looking
4 at some of the -- you indicated they have to be
5 homogenous, based on the attributes used in each
6 population; right?

7 MR. HANSEL: Yes.

8 MR. CALVO: Now is your program plan -- is going to
9 indicate -- you're going to analyze, for instance, the
10 electrical design for the construction design. And you
11 come up with population for conduit population, for
12 cable tray electrical equipment installation.

13 And I understand you -- in the recess somebody
14 said, "Well, maybe we had to put instrumentation, some
15 kinds of words not indicated."

16 But that's beside the point now. On the cable, for
17 instance, I got cable terminations, wiring separation,
18 and all that -- those are the attributes. Okay.

19 Now assuming that for any one cable in that plan,
20 all the attributes are homogenous to the sample that you
21 have picked up. That's what you saying?

22 MR. HANSEL: Yes.

23 MR. CALVO: Then you're going to have to prove that
24 case. For instance, if I'm saying terminations,
25 attributes to cables, if all the terminations in the

1 plant are homogenous, are same, or you can give the
2 same, then they become some attributes that are not the
3 same. Maybe --

4 MR. HANSEL: Then I may have to have another
5 population. This is a preliminary list.

6 MR. CALVO: That's very important, because the
7 self-sufficient program that you had -- my wish is going
8 to come from this one. And I have got to understand, if
9 this 30 populations are representative of what is on
10 that plan, and the attributes under those populations
11 are homogenous, so the case you have got to present in
12 the program plan is the basis, the rationale, how you
13 arrive to these third populations, and the attributes
14 and the homogenous for those attributes. You're going
15 to do that.

16 MR. HANSEL: A certain amount of detail will be
17 included in the program plan. Yes, I think enough to
18 satisfy you. The details of that are in detail
19 procedures that we are developing and have developed at
20 the site.

21 I think to really answer your question, you're
22 going to have to come to the site and see the population
23 descriptions, and the attribute list, and the check list
24 to really satisfy yourself we have included everything.

25 MR. CALVO: I'm going to the site.

1 MR. EISENHUT: He'd love to go to the site.

2 MR. CALVO: Hold it. But you have also got to
3 submit us by the 28th.

4 MR. HANSEL: We have given you sufficeint
5 understanding to --

6 MR. EISENHUT: No, have to submit the detailed
7 program plan whenever they're done with it.

8 MR. CALVO: They said by the 28th.

9 MR. BECK: That will not include procedures check
10 lists.

11 MR. EISENHUT: But should include enough of the
12 criteria, or how you go about ginning up this?

13 MR. HANSEL: We have to give you enough information
14 to where you know -- you can understand what we're
15 doing, and how we're doing about it. The specifics at
16 the site.

17 MR. CALVO: Yeah. A little more than what you give
18 us. Give us a preview now, we need a little deeper than
19 that, to want to understand how you come up --

20 MR. HANSEL: We will do that. But for each of
21 those steps on that flow chart, we have a detailed
22 procedure at the site that's either develcped or is very
23 close to being completed. It will get down to the
24 really nitty gritty.

25 MR. CALVO: My concern is the foundation of it

1 right now. I would like to see how you put a foundation
2 together so you can build it, the rest of it.

3 MR. NOONAN: John, you say those procedures are at
4 the site now.

5 MR. HANSEL: We have, Vick -- what do we have?

6 MR. HOFFMAN: Seven out of the ten.

7 MR. HANSEL: Seven out of the ten procedures are
8 completed. The other three are close, should be
9 completed probably by this time next week. That's the
10 detailed procedures, Vince, that tell our engineers
11 exactly how to do those jobs.

12 How to identify the population, how to select a
13 sample, how to prepare the check lists, and the detailed
14 methodology of what that engineer needs to work with to
15 do that job.

16 I think really that's what folks like Jose, Herb
17 Livermore, and then others are going to --

18 MR. CALVO: Some of that. Not all of that at this
19 time. You talk about implementation. I'm not wondering
20 about the implementation of the plan. I'm wondering
21 about the foundation of that plan. That's why I'm
22 asking right now, is the foundation.

23 MR. HANSEL: We'll make sure you get that.

24 MR. SHAO: Okay. I have one question on the same
25 page as -- what do you mean by mechanical equipment

1 installation? What kind of mechanical equipment do you
2 have in mind?

3 MR. HANSEL: I can't answer that off the top of my
4 head, Larry. It's any type of mechanical equipment, as
5 compared. There's also electrical equipment
6 installations on there. So I would say it's probably
7 pumps, valves -- Al, give me some others. Just two or
8 three.

9 MR. PATTERSON: Heat exchangers.

10 MR. HANSEL: It's that type of electrical
11 equipment, Larry.

12 MR. SHAO: The reason I ask the question on piping,
13 you have many, many items. But in equipment, you have
14 one long. What's the difference between piping and
15 equipment? In this case you can look in more detail in
16 piping and less equipment?

17 MR. HANSEL: No. Again, I approached this list
18 from -- now that list of mechanical equipment may be
19 very long. But I approached this through work processes
20 and inspection processes. And the disciplines required
21 to install mechanical equipment usually are pretty well
22 the same. Alignment procedures, rigging, installation,
23 folding, torqueing, shimming, et cetera. And that's the
24 way we get at it. Okay.

25 All right. In addition to the -- see, where we're

1 at, in addition to the safety significance evaluation,
2 we will also take the deviations that did not result in
3 deficiencies, and do an analysis for adverse trends.

4 And then from there if we see that there is an
5 adverse trend, we're going to go about the analysis of
6 root cause and generic implications for those. And that
7 may spawn new evaluations. Next chart.

8 I have six charts that I'm going to whisk through
9 here rather quickly. I think most of us are familiar
10 with what you can do in root cause analysis. All I have
11 done here is list some of the potential root cause --
12 root causes that you might run across.

13 Design, we're looking at unclear or un -- or
14 conflicting directions of the field. We're looking,
15 really, at constructability issues. "Was it unclear,
16 and as a result, did it get constructed wrong?"

17 Looking at documentation, we may have had an
18 incomplete drawing, incomplete procedures, conflict
19 between drawings and procedures or specs, and so forth.

20 Looking at workmanship, there's a wide number. You
21 could have inadequate standards, tooling, training,
22 selection of personnel, insufficient time, whatever.

23 Moving right along to inspection, we could have
24 some of the same kinds of root causes. Either the -- am
25 I way ahead of you?

1 MR. EISENHUT: Yeah. I think you are. I'm still
2 thinking about three slides back.

3 MR. HANSEL: All right. I didn't want to dwell on
4 these. We can if you like. It's just a shopping list.
5 It can lead you down to root cause analysis. You just
6 have to take the data and try to found out what caused
7 that particular issue.

8 MR. EISENHUT: And there's a large number of
9 different things that can get you there.

10 MR. HANSEL: That's all I'm showing by these six
11 charts.

12 MR. EISENHUT: Documentation, you're starting your
13 effort, though, with the assumption that the design
14 drawings are accurate?

15 MR. HANSEL: Yes.

16 MR. EISENHUT: Let me understand again then, from
17 the previous discussion. In parallel with your effort,
18 there would be some checking to see that the
19 documentation drawing, the detailed drawings, are
20 accurate.

21 MR. HANSEL: That would be drawn through Howard
22 Levin's effort, design accuracy.

23 MR. EISENHUT: Right. And what can you see from
24 the time when would you see there would be enough of a
25 feedback so that you would know whether or not you need

1 to reconsider some of the work you are doing.

2 Are you talking six months down the road, or are
3 you talking about two months down the road, where you
4 start getting some feedback as to whether or not the
5 detailed drawings are accurate or not? I'm trying to
6 get a feeling of whether you're going down one path the
7 long way before you get that feedback, or how you
8 propose to do it.

9 MR. HANSEL: I really don't know what that time
10 period looks like.

11 MR. MARTIN: Are you, apart from that, establishing
12 a time line? Are you scheduling your resources to
13 work -- start working in the areas in which Levin's
14 group's, confirmation of design, is currently working,
15 so time lag is the least?

16 MR. HANSEL: We're going to be in parallel. Yes,
17 we're both working --

18 MR. MARTIN: In the same topical areas in terms --

19 MR. HANSEL: Yes. We're trying to tie that
20 together. And I'm also attacking -- going to attack
21 those areas of the plant first that we feel where there
22 could be problems that would cause a delay in fuel load.

23 MR. MARTIN: Okay. But there you're dealing with
24 areas in which you are concerned that there may in fact
25 be -- there may in fact be deviations which are

1 different from existing design drawings.

2 MR. COUNCIL: Could I address that, please? Bill
3 Council. I'm right across from you, Bob.

4 We have two programs. John's program is assuming
5 the design is correct, because what he's trying to
6 determine, was the plant constructed in accordance with
7 the design? That does not say that that design is
8 right.

9 Howard's program is trying to ascertain, is the
10 design in fact correct. If the design is incorrect,
11 John's not going to get back into it again, because if
12 the design is in fact -- unless there are attributes
13 that he has to reinspect, if the design is incorrect, I
14 have got to fix it.

15 MR. MARTIN: Goes back to the project.

16 MR. COUNCIL: It goes back to the project where I
17 have to either rework or disposition. Do you understand
18 the difference between the two?

19 MR. EISENHUT: No. I understand -- and what I
20 felt, really looking, I think there may be a third piece
21 in there. And I was just really looking as to when.

22 My first question was when we would start expecting
23 to see Howard's effort produce some feedback on -- he's
24 looked at enough of the design, and start getting a
25 feeling in some of the areas.

1 But really my question is, the second part of the
2 question, really, is I think there's sort of two
3 pieces. The basic design may be adequate. Then someone
4 goes and makes detailed design drawings out on the
5 field, and they go through with revisions to the
6 electrical drawings or whatever.

7 And the way you did it here with your drawings
8 while the plant was being developed, you may have gone
9 through 25 revisions with the same drawing, where if you
10 went out to the DCC, which is fine, the basic drawing,
11 then part revision, part revision you may have 25
12 revisions stacked up where you don't really have a final
13 design. There was no final design for a while, other
14 than original drawing plus sequential 24 more
15 amendments.

16 And that was one of the things we looked at when
17 which we went out and looked at drawings. So the
18 original design may have been all right. There was
19 design implementation through the design drawings and
20 then construction adequacy.

21 So that's why I was really looking at the bridge in
22 between, as the fact that the drawings, as to when you
23 would start seeing the cycle closing itself, closing on
24 itself at some point in time. I appreciate that
25 they're sort of totally separate.

1 John's really looking -- you're looking at the
2 adequacy of the construction. And the other one, you're
3 looking at design adequacy. And the thrust of where I
4 was going to come from was the interface between those
5 two.

6 MR. COUNSIL: Well, part of what John is doing is
7 the as built condition of the plant. He has to inspect
8 the final design drawing. And if in fact that design
9 was not translated through the system of revisions, when
10 he goes out and looked for his attributes, he's going to
11 find deviations.

12 And that would lead us straight back into the,
13 quote, design drawing, and the as built condition of the
14 plant. And now to answer you more specifically on
15 timing of this, we'll start getting results out of his
16 program in July. Howard's program probably in the
17 August time frame.

18 MR. EISENHUT: I was thinking, there's a simple
19 answer to this question. When Howard is standing here
20 tomorrow, when are you going to start producing
21 reports.

22 MR. COUNSIL: That should be the time frame of
23 what we are going to be seeing.

24 MR. NOONAN: Let me ask you one question. Go back
25 to design for a minute. You find out you have a problem

1 th design. You will say that you go back to your
2 design. You find a problem. Look at design, that
3 you're going to fix it.

4 The question I would now have, is that design, that
5 same group of people, work someplace on that plant where
6 they might have also had a problem with design?

7 MR. COUNCIL: That's a valid question, and that
8 falls into our trending program and so forth.

9 MR. NOONAN: Is that Howard Levin's effort?

10 MR. COUNCIL: Under design, that's Howard Levin.
11 And I'll explain to you on his baskets and how he's
12 go. to trend it.

13 What he's going to do is tell you tomorrow
14 basically that he's going to cover every kind of design
15 activity, so forth, and all these activities. There
16 will be trends in them, and any place that they
17 touched, if there is a required expansion of a
18 program, he will make sure he covers all of it.

19 MR. SHAO: I have the same comment as Vince
20 here. He said maybe since design correlations is
21 not doing the wrong design, but is it possible to
22 say that the construction may have some over here
23 also, construction somewhere else have the same
24 problem?

25 MR. HANSEL: I'll be looking at that through

1 generic implications, either on a case by case or on a
2 trend analysis.

3 MR. BOSNAK: Could we add to where we are now?
4 Where does Stone and Webster fit into this whole
5 picture, since they are -- we say piping and pipe
6 supports, and then we're told they're all going to be
7 redone.

8 MR. COUNCIL: Are you ready for my answer?

9 MR. BOSNAK: Any time.

10 MR. COUNCIL: Okay. Stone and Webster is not on a
11 sample basis. Stone and Webster is doing a hundred
12 percent redesign, reanalysis check of the as built
13 condition of the plant for all class two and class three
14 piping supports. And they will explain that to you
15 tomorrow. They are not on a sample basis, period.
16 There will be a third party overview of the Stone and
17 Webster effort.

18 MR. EISENHUT: Right. But there would be no need
19 to go back. And you're not then doing a sampling of the
20 previous work, design work in that area, if it's going
21 to be redesigned. Or not redesigned, or rechecked, all
22 the way across.

23 What you're saying is that -- and I would take it
24 also then, that if you decided to go into another area
25 with a larger group, let's say, and just literally

1 recheck a hundred percent, then that piece would drop
2 out of the program of Howard's end, at least from
3 design, except for construction, you would look to see
4 if it's built adequately. And if you found a
5 deficiency, you would look to see whether that generic
6 deficiency may exhibit itself under different places.

7 MR. COUNCIL: That's right. Root cause, generic
8 implications. Even if we find that type of problem,
9 which I had anticipated that we might find in piping,
10 and that's the way I'm going to have to do piping to get
11 -- to do a hundred percent, if in fact the population
12 samples that Howard finds or John finds requires a
13 continuing reanalysis, expansion of the entire program,
14 it might come to a decision making process, we'll just
15 do a hundred percent. Yes, sir.

16 MR. HANSEL: Okay. This is Ed Jordan. I have got
17 a question about the sampling. Is there any
18 relationship between the sampling for design and the
19 sampling for construction review?

20 MR. HANSEL: Any relationship?

21 MR. JORDAN: Relationship between the two sampling
22 programs? Are there two samplings programs?

23 MR. HANSEL: There are two sampling programs.

24 MR. JORDAN: Independent?

25 MR. HANSEL: Independent. We have, however, found

1 one case where it's convenient to define the same
2 sample, and be used for both purposes.

3 And that's in conduits. And that's primarily
4 because of the way we can get to the population through
5 isometric drawings. That's the only case I know so
6 far.

7 In that particular case, we will both agree upon
8 the definition of the population. The sample will then
9 be selected randomly. We are going to develop one
10 checklist for inspection that includes both the
11 attributes that we need, and the attributes, the design
12 adequacy we need.

13 And then we'll go inspect the hardware. The data
14 will be provided to both groups. So far that's the only
15 one. But it is a possibility. We may have others, I
16 haven't seen it yet. But that one we're going to do for
17 pure economics. We can do it together and quickly, and
18 satisfy both reasons and still be statistically sound .

19 MR. JORDAN: Okay. Let me ask you one more about
20 sampling, then. The homogeneity of the sampling, does
21 that include who is responsible for the work activity?

22 For instance, for putting in supports, anchors, for
23 instance. You may have several different contractors
24 performing that activity to have a homogenous sample.
25 It may not be appropriate to have one large sample out

1 of that whole set.

2 MR. HANSEL: We're alert to that. We're looking
3 at, waiting to see that population, where we have enough
4 coverage, say two or more contractors. We may have to
5 have two populations. That's why it's a preliminary
6 list, again. But we do look at that possibility.

7 MR. CALVO: Wait a minute. You confused me.
8 Talking about the design effort, design review
9 adequacy. I was under the impression that there was
10 never going to be population for the sound review. It
11 was based on the basis, I will see how you can do the
12 design review based on population.

13 I don't see how you can improve homogeneity there.
14 I thought maybe you were talking about the population
15 with respect to the walkdown. That is part of this
16 sound review? Is that what you're talking about?

17 MR. HANSEL: Guilbert's got his hand up. Let's let
18 John -- he's been closer to Howard in that respect.

19 MR. GUILBERT. Jose, you're going to hear about lot
20 more about this tomorrow. The specific example that
21 John gave you -- be associated with an action plan that
22 doesn't fall --

23 THE REPORTER: I can't hear you.

24 MR. GUILBERT: -- action plan that doesn't fall in
25 the category of the self-initiated design

1 verifications. That's another design adequacy action
2 plan. And actually it seems from the TRT issue.

3 MR. CALVO: But it really provides us with the
4 perception, but I don't believe it's the right
5 perception. Now we're going to do a design review, the
6 construction review, so.

7 But if that's case, I see some problems coming from
8 homogeneity with the design review. So if you want to
9 say that the record will be cleared up tomorrow, that
10 will be perfectly all right with me.

11 MR. GUILBERT: At the risk of stealing a little bit
12 of Howard's thunder, as you can see, John Hansel's
13 approach is basically starting with construction and
14 work activities, leading the populations, leading the
15 attributes to evaluation.

16 Howard's self-initiated design verifications, which
17 is only a part of his design adequacy program. It's a
18 self-initiated part, starts with design work activities
19 as its parallel. And results in selection of
20 appropriate systems that he will review through a set of
21 attributes, as it were. Not the same kind of
22 attributes, looking through design process.

23 His intent -- he will be presenting to you an
24 initial set of systems that he's moving out on. He's
25 got a verification program to insure that either those

1 cover the full range of design work activities, or that
2 we add additional systems or parts of systems until we
3 do accomplish the full range.

4 Now there's a quote, unquote, parallelism in the
5 sampling routine; really gets down to the depth, like
6 the number of calculations that he looks at on attribute
7 A in system B. Okay.

8 It won't be done on a purposely statistical basis,
9 I don't believe, but it will be done on -- there's only
10 10 calculations in there. It will probably draw 10.
11 There are a hundred. They'll probably do whatever
12 sounds like a representative number. You can ask him
13 tomorrow.

14 MR. CALVO: Okay.

15 MR. SHAO: Tomorrow, Mr. Hansen, you will be here
16 tomorrow?

17 MR. HANSEL: Oh, yes. You bet. Wouldn't miss it
18 for the world. Moving right along.

19 Again with potential root cause, we would also look
20 at corrective action programs to see if we had
21 recurring deficiencies that had not been fixed by
22 earlier correction action programs.

23 We would also look at records, was it a problem
24 that was attributable to incomplete and incorrect
25 illegible records.

1 The trending program has its -- as its objective
2 goal --

3 MR. EISENHUT: Excuse me. Can you go back one
4 more? The last entry says unauthorized signature.

5 MR. HANSEL: Yes.

6 MR. EISENHUT: Do you think there is -- is that
7 just a potential root cause?

8 MR. HANSEL: Just a potential.

9 MR. EISENHUT: Okay.

10 MR. HANSEL: I don't know what I'll find there.
11 Just a potential. And that's a shopping list of those
12 that I have been using for a number of years from
13 different programs. And there's probably a list twice
14 that long if I wanted to develop it.

15 The objective, of course, in the trend analysis,
16 we're looking for adverse trends, and we're apt to
17 identify deviations. If you take them by themselves,
18 they're really not all that significant. But if you
19 take them in the collective sense, then they may have
20 some implications. Next chart.

21 What we're really after in the trend analysis,
22 again, and I have been asked the question many times,
23 "Can you identify what the level is when you have a
24 trend?"

25 I don't know what that number is. But it's when

1 you have a trend that indicates that you may have a
2 problem with the population of hardware, a certain
3 attribute, a certain process, a certain specification, a
4 certain inspector, a certain shift or whatever.

5 It's any indication that says that you may have a
6 trend, and it says that it's undesirable. That number
7 will vary, again based upon the complexity of the
8 deviations, because not all defects or deviations are of
9 the same significance. If I go back to Ed's point, I
10 could have critical, major, minor, and sort from that
11 viewpoint.

12 So the aspect of identifying adverse trends really
13 is about -- that's the way we go at it. We analyze
14 those deviations on a population by population basis,
15 and look for trends.

16 If we do find what we classify as adverse trends,
17 we're going to go after the root cause of that trend.
18 And what are the generic implications of that trend,
19 either in that population of hardware, other populations
20 of hardware, or in a programmatic issue.

21 But what do we need to do, to research that out, to
22 be certain we're satisfied ourselves that we have
23 nothing further to worry about in that area. Next
24 chart.

25 MS. ELLIS: Excuse me just a moment. I don't know

1 how the other pages were, but I didn't have that
2 particular one.

3 MR. EISENHUT: I think the last page was
4 missing.

5 MS. ELLIS: I wanted to be able to give it to the
6 Court Reporter, so it will be in the transcript.

7 MR. HANSEL: I'll make sure that happens. Now
8 we're going to talk very -- yes, Bob?

9 MR. MARTIN: John, before going on to these last
10 two elements. In the reinspection program, you
11 identified one box that you didn't dwell on, but you
12 discussed the verification packages. I presume this is
13 just a work package. It's a combination of --

14 MR. HANSEL: It's a work package.

15 MR. MARTIN: -- the inspection to be done?

16 MR. HANSEL: It's got the drawings, the specs, the
17 checklist, the specifications, any special
18 instructions. It tells him -- it give him the NCR's he
19 may need for that inspection. If there are drawings or
20 specs that are not in there, it tells him where to go
21 get those. It's a detailed work package

22 MR. HANSEL: In looking at the latter two boxes, we
23 will receive information from other CPRT issues, action
24 plans, and from other investigative programs. I think
25 most of you are familiar with the other issue plans

1 written by the other folks. And you will hear more
2 details tomorrow on the other investigative programs.
3 Next chart, John.

4 Going to talk just briefly, because I have covered
5 most of it today. We have interfaces. My team has
6 interfaces with a number of folks, certainly the senior
7 review team, the other review team leaders, and issue
8 coordinators, the design adequacy group.

9 There will be occasion when we need to talk to the
10 authorized nuclear inspector to be certain that we have
11 no disagreement as to our inspection procedures and
12 attributes. We will have and certainly need to interact
13 with TUGCO management and Brown & Root management,
14 scaffolding, access to drawings, inspection records and
15 so forth. And we have available to us Doctor Webster, a
16 statistician, that supports us in the review team.

17 The kind of things that take place between those
18 interfaces are discussed below, and this is -- we
19 exchange excessively on QA/QC issues between ourselves
20 and the other groups, from them to us and from us to
21 them.

22 We have and will continue do assist them if they're
23 going to do some inspections in the electrical area.
24 This is a good example. We talked with Martin Jones,
25 and developed the actual inspection procedures that we

1 used for his inspections.

2 We then certified our people, and went and did
3 those inspections for him, analyzed the results on the
4 inspection formats, and provided that data to him.
5 We'll be doing that in a number of other cases. In the
6 case -- well, there's just a number of others. We will
7 conduct for them inspections and documentation reviews
8 as required.

9 MR. CALVO: May I ask you a question? You
10 mentioned the electrical established procedures. Who
11 developed the procedures? Martin Hills or you people?

12 MR. HANSEL: The actual procedures we developed,
13 and he approved.

14 MR. CALVO: Right. And that's going to be in
15 accordance with some kind of QA/QC? What kind is the
16 QA/QC requirements developed by your group?

17 MR. HANSEL: I'm not sure I'm understanding you.
18 We develop the checklist for those inspections in
19 accordance with the TUGCO and the drawings and
20 specifications for that particular hardware.

21 MR. CALVO: Which QC program controls those
22 inspections?

23 MR. HANSEL: Mine.

24 MR. CALVO: All right.

25 MR. HANSEL: It's totally independent from the

1 project. It's third party, independent.

2 MR. CALVO: Any corrective actions as a result of
3 those inspections, who does, though?

4 MR. HANSEL: We provided those -- that information
5 to the project generated YNCC.

6 MR. CALVO: Who controlled QA/QC? Controlled
7 NCR 's or corrective actions?

8 MR. HANSEL: The project, after we identified the
9 deficiencies, we notified the project, and assured
10 ourselves that NCR 's were written. It's in the
11 projects. And then they close them out. They work them
12 and close them out.

13 MR. CHANDLER: Larry Chandler again. To follow-up
14 on that. The project will be using what QA/QC program?

15 MR. BECK: The project.

16 MR. JORDAN: The project's?

17 MR. BECK: TUGCO.

18 MR. JORDAN: Will that program be subject to any
19 implementation prior to -- in other words, to go back a
20 little bit, a number of deficiencies have been
21 identified in a variety of staff documents over the last
22 few months dealing with programmatic deficiencies in a
23 QA/QC program.

24 And in my own mind, I'm wondering whether further
25 implementation of that program, uncorrected, will lead

1 us to the reasonable assurance kind of finding, that,
2 you know, we have been looking for as to the end of the
3 process.

4 MR. BECK: There have been a number of bodies
5 examining Comanche Peak from a QA/QC standpoint,
6 including the initial evaluation that was done at the
7 beginning of the summer in 1984.

8 With regard to the adequacy of the programs in
9 place and being utilized, visavis continued
10 construction, for example.

11 We have looked ourselves very hard at the output
12 that's come from the investigation that's taken place so
13 far. We see no reason to not continue using the program
14 as it exists today for continued construction activity,
15 whether it be correcting deficiencies that are
16 determined as a result of CPRT, or whether it be in the
17 normal course of construction.

18 We are not blind in any way, shape, or form to the
19 necessity when it arises from time to time to modify the
20 program, to improve it. And we're doing that on a
21 continuing basis as it goes on.

22 But we are using our program to do project related
23 work, as I said, be it construction, as things progress,
24 or be it correction of deficiencies that have turned up
25 from whatever source.

1 MR. JORDAN: And, John, your comments would pertain
2 in light of SSER number 11?

3 MR. BECK: They pertain in light of SSER number
4 11. Sure.

5 MR. CALVO: So, you know, one of your greatest
6 challenge that we have to the QA/QC program was the
7 inadequate, in your opinion, training with the QC and
8 also the QC inspections.

9 And I guess what I'm saying, you look into our
10 concerns on those areas, and you have corrected the
11 procedures to incorporate your concerns.

12 And the next question is, why are you waiting to
13 submit that to the NRC so we can review it, and give you
14 some kind of acceptance so we can proceed. Because you
15 risk it. All these inspections, and you may find out
16 later on the NRC have some problems with it. You are
17 proceeding at your own risk by adopting, going ahead
18 with a procedure that we can challenge.

19 I mean a QA/QC program, especially in the
20 certification of QC inspectors, who is going to help you
21 make all these corrective actions. And you proceed on
22 this basis, and later on whatever your corrective
23 actions are, and we don't agree, is going to invalidate
24 the results.

25 MR. BECK: That evaluation process is going on

1 continually, Jose. And I appreciate fully if there are
2 -- that's one of the things the CPRT program is going to
3 look at. And if that, quote, rework extends to
4 QA/QC efforts that have been going on, or subsequent
5 prior to the SSER number 11 issuance and needs to be
6 redone, we'll redo it.

7 MR. JORDAN: My concern, John, is the cart doesn't
8 proceed the horse.

9 MR. BECK: I understand. And perhaps in the nature
10 of the conversation we're having there may arise in fact
11 instances where we will have to revisit it. And we sure
12 as heck will do so. Point taken.

13 MR. HANSEL: Okay. We will be talking again with
14 the other review team leaders in the definition of our
15 populations on the inspection attributes to put to
16 lay -- to rest one of Don Landers' concerns, and also
17 how we select our samples. Not for approval, but on a
18 day to day coordination basis to make sure what we're
19 doing is not in conflict with what they're doing.

20 MR. JORDAN: John? Larry Chandler? One more time,
21 at the risk of beating the sample question. One more
22 time, has any consideration been given to a biased
23 sample as opposed a statistical sample?

24 MR. HANSEL: Yes. We looked at that. Those are
25 very difficult to implement and highly argumentative.

1 MR. CHANDLER: Certainly the latter. But --

2 MR. HANSEL: Very difficult to implement as well. We
3 feel that with our two samples, we currently have a good
4 -- we have a representative sample of the population.

5 We have one random, and we have picked from those
6 systems for safe shutdown. We did give consideration to
7 that, and decided not to go that route. It's a matter
8 of what are you really after. And we feel like we need
9 to test the population of the hardware. And this will
10 do it, the present approach. John Guilbert?

11 MR. GUILBERT: I just had a point. That's
12 conditions -- if when we find safety significant
13 deficiencies on the adverse trend, the subsequent
14 standards required may include the -- on where we find
15 the root cause of that.

16 MR. HANSEL: I failed to point that out. If we
17 fail a sample, we will expand initially, again to
18 address the population. And that will still be
19 statistically. If we find a need to expand further,
20 then we may well go after a targeted population to
21 search out some area of concern. And that -- I'm going
22 to classify that as an evaluation type of sample.

23 MR. CALVO: But you have still got to move it on
24 the basis, that you don't find anything wrong with it,
25 because you're going to reach a conclusion on reasonable

1 assurance. If you find nothing wrong with it, whatever
2 you did, it won't be sufficient to come up with a
3 reasonable assurance.

4 MR. HANSEL: That's right. That's correct. And
5 that's why I said, if I expand, I'm going to continue to
6 expand until I can continue to address that population
7 statistically.

8 MR. CALVO: If you find something wrong with it.
9 But if you find nothing wrong with it, you have still
10 got to prove your case.

11 MR. HANSEL: Right. I understand. We will also be
12 talking and exchanging information with those folks,
13 since they're going to have a lot of detail knowledge of
14 the current design in terms of what is safety
15 significance.

16 Now the data that we have received from this point
17 now, we will have had certainly the results of our
18 inspections. We will have had information from each of
19 the specific ISAPS. We will have had information from
20 each population of hardware by hardware reinspection and
21 documentation. We will have the information from our
22 root cause and generic implications evaluation. And we
23 will also have information from the adverse trends
24 evaluation. Let's go to the next chart, John.

25 That will lead us then into our collective

1 evaluation process. And that's going to allow us to
2 take the aggregate of that data from those five sources
3 on the one chart. That we can now look for trends and
4 relationship that would not be apparent when you look at
5 it on a case by case basis.

6 We anticipate that this will allow us to draw
7 conclusions about the adequacy of QA/QC program and the
8 adequacy of the of the installed hardware. Next chart.

9 Based upon that evaluation, we may in this
10 collective sense -- now we went through it on a case by
11 case basis, population by population basis. In the
12 collective sense, we may still see some generic
13 implications that need to be searched out. And may well
14 result in the identification of new issues. And it's
15 through that collective evaluation process that we'll do
16 that. Next chart.

17 We'll also be looking at that same set of data to
18 evaluate the adequacy of the QA/QC program for
19 construction. And again, here we'll be looking at the
20 root causes and generic implications. And again in a
21 collective sense, relating back to 10 CFR 50, appendix
22 B.

23 This will also allow us to apply any lessons learned
24 from this process to unit two construction that remains
25 to be completed, and possibly into the operational

1 phase. But we'll look at that at that point in time.

2 MR. MOLLONSON: Excuse me, John. If you're going
3 to do an evaluation of the results as they relate --

4 MR. HANSEL: I can't hear you.

5 MR. MOLLONSON: You're going to do an evaluation of
6 the results, collective evaluation of the results as
7 they relate to 10 CFR 350 appendix B criteria. And
8 where does that information then go?

9 MR. HANSEL: If we find any more trends in there
10 that tell us that we have not satisfied any issues and
11 concerns, if we find nothing further that leads us, then
12 we're going to have to say we feel that the
13 QA/QC program is adequate.

14 If at that stage of the collective evaluation we
15 identify any more concerns or trends, we're going to
16 have to go research them. When we finish this process,
17 we should be able to address the QA/QC program.

18 MR. MOLLONSON: I can't envision why the comparison
19 to violations of 10 CFR 50 are meaningful to your report
20 at that point in time.

21 MR. HANSEL: When I finish, I would like to be able
22 to say -- to make two statements. One is as to the
23 adequacy of the hardware. And, secondly, the adequacy
24 of the QA/QC program. The SSER 's certainly take issue
25 with a good bit of QA/QC program. It's my charge to

1 evaluate that.

2 MR. EISENHUT: Is it conceivable then, John, at the
3 end of your effort, you would come up and say, as you
4 look at the SSER number 11 and as you look at the result
5 of your work, you could ultimately come down and say
6 that, "Here is a list of" -- in our jargon, "Here's a
7 list of violations of appendix B."

8 And enumerate them and say here is where you felt
9 the program did not really do what it was supposed to
10 during that time. I guess in essence you would be
11 agreeing or disagreeing with what's in the SSER 11 at
12 some point, plus whatever you find in the broader
13 scheme.

14 MR. HANSEL: That's conceivable. Our final report
15 in each -- and I will have a report on each of these,
16 will address our opinions as to the adequacy of the
17 program, and did it or did it not meet appendix B. And
18 if, not what, remains to be done. And the same thing in
19 the construction area.

20 As I indicate from those two evaluations, we'll
21 also be able to make recommendations to the utility as
22 to any corrective actions or other improvements they
23 need to make for unit two construction to be completed
24 and the operational phase. Next chart.

25 This is our organizational chart.

1 of effort at the Braewood facility, and brings to this
2 project that experience.

3 MR. EISENHUT: When you say consult, is that a
4 full-time consultant?

5 MR. HANSEL: Right now it is. Right now it's been
6 more than full-time.

7 MR. EISENHUT: All right.

8 MR. HANSEL: Moving down to the safety significance
9 evaluation block, we have not identified a person there
10 yet, just primarily. We haven't been able to get time
11 with Bill Counsil. He stays busy. We have been busy.
12 That's a very key job. We need the right kind of people
13 in that. We need senior people with good engineering
14 background.

15 And that full function will be done by Stone and
16 Webster personnel. And Mr. Counsil wants to select at
17 least the top five people in that block. And then from
18 that level below, we will have additional people
19 supporting that area.

20 The programmatic issues, Paul Ordstat is not here.
21 Paul Ordstat has a BS in mechanical engineering. He's a
22 senior engineering consultant with us full-time. He
23 came to us from TVA with 11 years nuclear, 13 years
24 quality assurance, and has worked on three plants.

25 Al Patterson, who is in the back of the room,

1 comes --

2 MR. EISENHUT: Excuse me. Before you leave the
3 last gentleman, is he on loan from TVA, or --

4 MR. HANSEL: No. He's our employee. He's an
5 employee.

6 Al Patterson comes to us from Stone and Webster.
7 He has a BS, mechanical engineering, 24 years experience
8 in coal, gas, nuclear plants, and in both -- in
9 engineering design and construction.

10 He's still been very much active up until about the
11 last week or so in the Braewood effort, and headed up
12 this very same effort at Braewood for Stone and
13 Webster.

14 And incidentally, in that particular job, ERC acted
15 as independent overview group of that effort. So Al
16 brings to us a lot of experience. He's been at Niagara,
17 Mohawk, Zimmer, Millstone and Surrey.

18 Dennis Alexander comes to us from the Houston
19 office of Stone and Webster. And he has a BS in
20 industrial engineering, with extensive navy nuclear
21 schools. Graduate or -- I'm sorry. Not a graduate.
22 Attended the nuclear power reactor safety course at
23 MIT. Sixteen years experience in engineering. Has
24 worked at Riverbend and 9 mile point, too.

25 Chuck Spinks is not here, the supervisor of

1 inspection. Chuck is a certified level 3 inspection,
2 and a level 3 mechanical inspection, and has 12 years of
3 nuclear experience in quality engineering and in
4 inspection. Had 20 years in the navy, which a part of
5 it was in nuclear.

6 And I don't know what they did in the army. But
7 apparently he had some experience in the army in
8 nuclear.

9 All highly qualified. Again, you may want to mark
10 up your charts. The safety significance evaluation
11 group is Stone and Webster, and that's what they will
12 do. Evaluate deviations for safety significance. They
13 will be high level senior people. The programmatic
14 issues are the category one issues I talked about from
15 external sources, as are the hardware issues under
16 Dennis Alexander.

17 Al Patterson has a self-initiated program, and
18 primarily that group is made up mostly of Stone and
19 Webster engineers.

20 MR. NOONAN: John, the Stone and Webster group you
21 have identified here under safety significance. Do you
22 have names of those people?

23 MR. HANSEL: We have probably half a dozen names.
24 They're not needed yet at the site. They won't be
25 needed until we really start cranking out the

1 inspections. We will have most of those people on board
2 by mid-July in the inspection block.

3 Chuck Spinks is an ERC employee. We have
4 approximately 14 ERC inspectors on site now. They will
5 be supplemented by inspectors from Daniels Engineering
6 and Construction out of Greenville, South Carolina.

7 The block in the upper right-hand side, you will
8 notice procedures and engineering assurance. We do have
9 our own QA plan. We do have procedures, and we will
10 conduct audits of ourselves. We also have a records and
11 management function, and our own training and
12 certification agent.

13 MR. EISENHUT: John, before you do the five
14 mainline boxes across the bottom there. Then with the
15 exception of the safety significance evaluation and the
16 inspection group, the other three heads are in fact
17 TUGCO employees?

18 MR. HANSEL: No. None of these are TUGCO
19 employees.

20 MR. BECK: ERC.

21 MR. HANSEL: These are all ERC. There are no TUGCO
22 people in here.

23 MR. EISENHUT: They are all ERC employees?

24 MR. HANSEL: ERC or subcontractor to ERC.

25 MR. BECK: All third party.

1 MR. HANSEL: Totally independent.

2 MR. EISENHUT: My question was the three in the
3 middle, are in fact ERC permanent employees versus the
4 two on either side.

5 MR. HANSEL: No. Let me go across the safety
6 significance. Will be Stone and Webster. Hordstat, ERC
7 employee. Patterson, Stone and Webster.

8 MR. EISENHUT: Okay. He's still with Stone and
9 Webster?

10 MR. HANSEL: Alexander, Stone and Webster. Spinks,
11 ERC employee. Next chart.

12 Let's go to the other one. Our report structure,
13 very briefly. We will have results reports for each and
14 every ISAP.

15 For the hardware reinspection and documentation
16 program, there will be a results report by population,
17 and a summary report of the total effort. We will have
18 access to the results reports from the other teams issue
19 specific plans, and also the other investigative
20 programs. Those will all feed into the collective
21 evaluation boxes into both of them.

22 We will prepare a report on each of the collective
23 evaluations that we conduct, and a summary report on our
24 total effort.

25 Now let's go back to the schedule, Jonn. We are

1 well on track, as I indicated earlier this afternoon,
2 with our category 1 issue plans. Several of those are
3 even close to being ready for summary reports to be
4 written.

5 Our category 2 ISAP on the self-initiated program,
6 we have that documented in an issue plan, which you will
7 receive. We have ten procedures below that level.
8 Seven of those ten are prepared.

9 We have four of the 30 populations defined. And 4
10 check lists prepared. We have about 30 engineers on
11 board in that effort today. And I would estimate some 7
12 to 8 other support personnel. We have detailed
13 schedules for every population, and how that effort will
14 be conducted. And that program is well on its way.

15 We anticipate being in a position to conduct the
16 first inspection the first week of July. We have
17 inspectors on board who are certified to ANSI 4526, and
18 we have Daniels people coming on board this month. So
19 by July 1, we're going to be ready to conduct the first
20 inspection. I think we'll do that that first week of
21 July.

22 MR. SHAO: Is this schedule including time for
23 corrective actions, supposing you found something wrong?

24 MR. HANSEL: Again, Larry, most of the corrective
25 actions that need to take place will be provided to the

1 project. The only thing, this schedule is success
2 oriented, and it assumes that we have no sample
3 expansion.

4 If we end up failing a sample or having a major
5 problem on an individual action plan, this schedule will
6 not hold.

7 MR. SHAO: This is assumption schedule?

8 MR. HANSEL: Yes. Any corrective actions again
9 will go to the project for their implementation. I
10 think the rest of that stands pretty well true. We hope
11 to finish the last inspection no later than early
12 December. We will start preparing or conducting our
13 collective evaluations when we finish up the first
14 individual plans and the early populations. We would
15 anticipate producing a final report sometime shortly
16 after the first of the year. As John said, in the
17 winter.

18 MR. EISENHUT: Let's see. Corrective actions
19 that -- corrective actions that get sent over to the
20 project. On this schedule, obviously they can be coming
21 out all along. But when would you expect the last
22 corrective action to come? Would it be before the final
23 report, or would it be in the corrective evaluation
24 program? Where would the last collective actions --
25 when would they be sent to the projects?

1 MR. BECK: Darrell, I --

2 MR. HANSEL: Hopefully there's none that come out
3 of here. But there may be some that come of the -- of
4 this collective evaluation.

5 MR. EISENHUT: End of December, '85?

6 MR. COUNCIL: Should be.

7 MR. EISENHUT: Should be. Now the other question,
8 then, is when we, the NRC, be seeing the products of
9 this effort? Obviously, I don't think you would want us
10 to go away and come back to see the final report
11 January, end of January, 1986.

12 So I don't see a line anywhere on here where it
13 shows interim reports or progress reports, or any kind
14 of summaries of category 1 work, category 2, et cetera.
15 Where do you envision on here, or have you thought about
16 when you would see interim reports coming out of here,
17 or have you envisioned that?

18 MR. BECK: I think there are two different areas,
19 Darrell, we need to talk about in that regard. One are
20 interim progress reports with regard to the entire
21 program where we are, and with regard to the schedule
22 that you see here, and that Howard will be talking about
23 tomorrow.

24 The second aspect is when we finish issues specific
25 action plans, we're going to be producing result reports

1 as a result, as the end point in those activities.

2 What I would like to do, what I'm thinking about,
3 is to provide, those not as they dribble in one by one,
4 but say maybe on a monthly basis. And the first batch I
5 anticipate being ready for release toward the end of
6 July, provide a package. So for discussion purposes, I
7 would put that on the table right now.

8 The SRT is going to be evaluating the end result
9 of these reports as they are produced. That process is
10 part of our requirement and our procedure that SRT does
11 review them clearly. And the specific ISAP reports will
12 not of course contain anything as far as generic
13 implications. That's not going to take place until the
14 end of the program. We're minimal.

15 MR. EISENHUT: Okay. I think we agree that there
16 needs to be some vehicle for those reports, be they the
17 individual issue reports, or however we can work that
18 out. That perhaps a monthly report would do it. Just
19 transmit them in or whatever. But I think that's
20 something we do want to work out. And I think not only
21 on this program, but on the other programs we'll have
22 about tomorrow also.

23 MR. BECK: Yes.

24 MR. EISENHUT: To make sure we can be following
25 what's going along as we do it, sort of staying in tune,

1 not waiting on a final report at the end of the line.
2 So it's something I think we'll need to work on. But
3 off the top of my head, something like a monthly report
4 isn't unreasonable. I think there's a number of things
5 like that we need to work out.

6 MR. HANSEL: Okay. Next and last chart. Just in
7 summary, this was the second chart that I showed you. I
8 feel that by these actions, there are individual plans,
9 and our self-initiated program that we will be able to
10 provide reasonable assurance that there are no
11 undetected and uncorrected safety significant
12 deficiencies in the hardware.

13 Any final questions?

14 MR. WESTERMAN: Tom Westerman. You made mention to
15 a QA plan and audits. Is that going to be prescribed
16 coming the middle of June?

17 MR. HANSEL: We weren't planning to. We have it on
18 site, and we govern ourselves with that. Wasn't
19 planning to submit that.

20 MR. DENISE: Dick Denise. I have a question,
21 Jenn. Region 4.

22 You mentioned in your organization chart about the
23 qualifications of the people and about their
24 independence. I think you, in response to a question
25 about the inclusion of TUOCO people, you said, no, this

1 was a completely independent effort.

2 You made a side remark. And I don't want to
3 overdraw it. You said Bill Council was going to select
4 the people. Is that what you meant?

5 MR. HANSEL: No.

6 MR. DENISE: Some remark like he was going to
7 select the top five people.

8 MR. HANSEL: Bill Council is concerned, as I am,
9 that we get very key people in that operation who do the
10 safety significance evaluation. And he's got an
11 interest, and I think he should be able to voice his
12 opinions. Very key people.

13 MR. DENISE: You didn't mean he was going to select
14 the people?

15 MR. HANSEL: No. I'm sorry if I said that.

16 MR. BECK: Dick, I think it's important to
17 recognize that SR, that is -- has a function as far as
18 the qualifications and the acceptability of those
19 professional credentials on the part of all the review
20 team, as this thing is evolving.

21 So, check point number one is mine. When Bill came
22 on board, and we began to examine the status of the
23 projects at this point, he pointed to that category, and
24 he said, "I want to be darn certain that the people who
25 fill that slot are qualified to make the evaluations

1 they are." And insisted on being part of the approval,
2 if you will, in that respect.

3 MR. HANSEL: They're going to be making some of the
4 most critical decisions that we make. And he and I and
5 everybody else want those people to be the very best
6 people we can get.

7 MR. DENISE: Okay. Well, in that sense, I
8 understand it.

9 MR. HANSEL: Any other questions? That completes
10 my presentation.

11 MR. NOONAN: I guess I would like to ask if there
12 are any other staff questions to John Hansel at this
13 point in time?

14 MR. TRAMMELL: I'd like to get back point to the
15 safety significance. I don't need an answer to it right
16 now. I would like to make the point. Something is
17 deemed to be safety significant, it seems you're
18 painting it all with the same color. It's a yes or no
19 question, basically.

20 And I can see things that would be critical or
21 safety importance, and others that would constitute a
22 mirror no ends to an operator, which are still in the
23 safety related basket, if you will, or safety
24 significant.

25 And I would think that you would focus your

1 resources on those items that are going to produce the
2 biggest safety bang for the buck, so to speak, and not
3 those which may be of some arguable consequence, but are
4 not in the important category.

5 MR. COUNCIL: Bill Council. Let me take a shot at
6 it, please, Charlie. Looking at safety significance,
7 the SRT, Stone and Webster, whomever in this review
8 process, will look at the defect from the point of view,
9 is that piece of equipment or that hanger support,
10 whatever, is it capable of performing as a tendency
11 function? That's a go-no-go type check.

12 So -- and that is looking at, quote, critical
13 safety parameters. Straight bill, no-go. The other
14 part of this whole thing is that, even if they say it is
15 capable of performing its intended safety function.

16 But -- is a criteria of FSAR techniques with the
17 NRC or whatever, that will flow to the project team as a
18 nonconformance. And it still may result in changes in
19 the plan, because it's a deviation from commitments we
20 have made.

21 So I don't want you to get the idea, number one, we
22 just go or no-go. Or, two, that we're not going to do
23 anything about immediate deviations because we are.
24 Does that clear it somewhat to you?

25 MR. TRANMELL: No, not completely. Let's give it a

1 couple of hardware examples. Let's say you find an RTD,
2 or a vice table is not properly designed. And if that
3 thing failed, it would produce a one out of four trip in
4 the control room, and cause the operator maybe some
5 minor annoyances. Maybe not really a huge safety
6 problem.

7 Compare that to safe, let's say pressure vessel
8 bolting, where you found something's wrong on the bolts,
9 which you can have much higher significance in terms of
10 plant safety.

11 In other words, just a huge difference between
12 those two things. And I see you're going to do root
13 cause on both. And you're going to do the same things
14 to both. And it seems like you could focus more effort
15 on the one --

16 MR. COUNCIL: Well, obviously the decisionmaking
17 process on the bolting, in my opinion, and I don't want
18 to presuppose what the safety review team is going to
19 do, would obviously raise greater concern. The one you
20 brought up with on a potential problem with an RTD, as
21 far as safety significance is concerned.

22 You're as well aware as I am if it in fact fails,
23 and gives you a one out of four, or one out of the three
24 as a trip, it's failing, is a separate direction. It's
25 a much lesser concern. It would be a reliability

1 concern to me. And I'm going to do something about it.

2 But, obviously, I think, and there you do, it would
3 just go back to project. That's the way I would
4 interpret it, on the two specific examples you gave me.
5 And again, I don't want to presuppose what this group is
6 going to do.

7 MR. CHANDLER: Bill, as -- could using, reference
8 to part 21, assist in finding safety significant at all?

9 MR. COUNCIL: It may or it may not. A part 21
10 report can be a failure of a vendor's quality assurance
11 program, as an example. And, you know, on some of these
12 reviews we may find that. But that doesn't mean per se
13 that that piece of equipment could not have been
14 performed, it's intended safety function. It presents a
15 problem to me on project. But it may not as far as
16 safety significance is concerned.

17 MR. CHANDLER: Has any part been given to using
18 part 21 as a definition?

19 MR. COUNCIL: I can't answer that question, because
20 I have not reviewed, quote, the safety significance
21 procedure. That's being done in Mr. Hansel's area.

22 MR. EISENHUT: Yeah. And I'm not sure -- I would
23 have problems if they did. I want to make sure we -- it
24 doesn't sound like we're suggesting not to go that way,
25 because there may be difficulties there.

1 MR. SHAO: One thing you have to watch out, even
2 though you say it is still safe. But you throw some
3 margins, a lot of criteria efforts are the -- in doing
4 margins. If you say it can still performs the
5 function. But in the meantime, you lose the margin, we
6 would have problems with that.

7 MR. COUNCIL: I thought I addressed that, Larry. I
8 told you that a flow back is a nonconformance report,
9 such that I on project, as to if I have to address it,
10 as to why I have lost the margin. And in fact if I have
11 lost margin, it is a nonconformance. I have to address
12 that problem. And that may result in equipment
13 changeout, because of that loss in margin. But again
14 that's for the project to address and for you to audit.

15 MR. SHAO: So long as you realize that.

16 MR. COUNCIL: I fully recognize that.

17 MR. NOONAN: I guess I would like to make one
18 request of John Hansel. When you have defined the group
19 of people who will be working in the safety significance
20 area there, I would like to know who they are and their
21 qualifications.

22 MR. HANSEL: Fine.

23 MR. EISENHUT: Yean. I think there's a number of
24 things. We went through a number of areas, questions,
25 concerns, issues, where obviously you folks are going to

1 have to go back and take a look through the transcript
2 as a convenient way of enumerating what they are.

3 And in your submittal of the program plan, you're
4 going to have to lay out your organizational structure,
5 quite a bit of this detail, which is not officially on
6 the record anywhere.

7 So you will have to. So you will have to try to
8 lay that out. And certainly to the extent you can to
9 the staff, where it needs additional information to try
10 to wrap this up. So certainly the maximum, I think you
11 have to figure the factors together.

12 Mr. Council, you had another item that you wanted
13 to address. Then I would like to turn to Mrs. Ellis,
14 for example, and see if there is any other items. So
15 why don't we go back to item --

16 MR. COUNCIL: All right. I had asked you to
17 understand, because I understand I need to correct the
18 record from this morning in one area.

19 When I discussed SAFE team with you, Darrell, in
20 particular, you asked me something to do with
21 wrongdoing, the question. And I have got a very
22 parochial engineering mind, from a point of view that
23 wrongdoing, in my mind is a failure to build it right
24 and design it right, or whatever. And that is
25 translated into, quote, plant safety.

1 I do not have a legal mind, in that from a point of
2 view that when you mention wrongdoing, the sense of what
3 you brought it up, was that it was in the sense of such
4 things as falsification of records and things of that
5 nature.

6 Well, to correct that, I'm going to talk about
7 plant safety and numbers of issues or allegations that
8 have been raised to SAFE team. I was fairly close on
9 the number I gave this morning.

10 As of May 31, 1985 there have been 642 total
11 concerns brought to SAFE team. Of those 642 concerns,
12 185 relate to plant safety.

13 The balance of the 642 relate to matters such as,
14 quote, occupational safety or industrial safety, if we
15 will, personnel type relations, employee-employer
16 relations, and law enforcement, such as theft on site.

17 I don't have, to my knowledge, any that would fill
18 in the category that you asked the question of a
19 wrongdoing. I know of none myself right now.

20 Now going back to plant safety. Of the 185 that
21 have been brought up, investigations by SAFE team have
22 been completed for 134. There are 51 that remain open
23 today.

24 MR. EISENHUT: Good. I think that does help a
25 lot. And I have to admit some years ago I would have

1 MR. EISENHUT: Okay. I think that helps me.

2 MR. JORDAN: One question from the numbers you were
3 reading a moment ago. You gave some number there for
4 employee/employer relationship. Can you characterize
5 what that heading would cover?

6 MR. COUNCIL: What falls in -- that's in -- our
7 concerns are numbered one through five. Number one on
8 the list is plant safety. Two is security. Three is
9 management. Four is industrial safety, and five is
10 miscellaneous.

11 The employer/employee relations, things of that
12 nature, fall in the category of 3, which is management.
13 These generally all fall back into the management
14 category, and -- do you need some examples of who --
15 what those might be?

16 MR. CHANDLER: It would help.

17 MR. COUNCIL: Well, a typical one might be, "I
18 haven't received a pay increase for three years. Why
19 not?"

20 And out of that grouping in management, that's one
21 of the predominant ones we have seen, as you might be
22 well aware or expect. There are others that fall in the
23 same way into a management type category.

24 "Joe Smultz has my sister-in-law, and he treats her
25 -- on staff, and he treats her better than he treats

1 in these areas. And then I wanted to give you the
2 opportunity to give us those comments, while certainly
3 most of the people who are here today, are here yet --

4 MS. ELLIS: I think we'd like to. Can we take a
5 brief break?

6 MR. EISENHUT: Certainly. Be happy to. Take a
7 five minute break.

8 (Whereupon there was a recess.).

9 MS. ELLIS: Thank you. I appreciate the
10 opportunity of presenting this information to you.
11 There are numerous things, obviously, that we would like
12 to say.

13 And one of the problems that we're having is that,
14 if you look back, historically, at Comanche Peak, which
15 has been mentioned, we have the -- with all the to-do,
16 since we have been at it for many, many years now.

17 One of the things that really has struck us is
18 that, in things like the Robin report, and the testimony
19 of the CAT hearings, and the Mac report, which was just
20 supplied to everyone recently, you will notice that one
21 of the things that always shows up is that the utility
22 always has a good attitude that comes through very
23 strongly. There is always a good attitude.

24 The problem is not there apparently. It is with
25 implementation. I wanted to mention that as sort of a

1 in these areas. And then I wanted to give you the
2 opportunity to give us those comments, while certainly
3 most of the people who are here today, are here yet --

4 MS. ELLIS: I think we'd like to. Can we take a
5 brief break?

6 MR. EISENHUT: Certainly. Be happy to. Take a
7 five minute break.

8 (Whereupon there was a recess.).

9 MS. ELLIS: Thank you. I appreciate the
10 opportunity of presenting this information to you.
11 There are numerous things, obviously, that we would like
12 to say.

13 And one of the problems that we're having is that,
14 if you look back, historically, at Comanche Peak, which
15 has been mentioned, we have the -- with all the to-do,
16 since we have been at it for many, many years now.

17 One of the things that really has struck us is
18 that, in things like the Robin report, and the testimony
19 of the CAT hearings, and the Mac report, which was just
20 supplied to everyone recently, you will notice that one
21 of the things that always shows up is that the utility
22 always has a good attitude that comes through very
23 strongly. There is always a good attitude.

24 The problem is not there apparently. It is with
25 implementation. I wanted to mention that as sort of a

1 word of caution. If you will go to the NRC people who
2 are here. It sounds good, but follow-through is not
3 always there.

4 Another thing I wanted to point out, and those of
5 you have heard this before, please bear with me, because
6 I think there are a few here who should hear this.

7 The applicants made an agreement, which we all went
8 along with. And CASE, frankly, worked our rear ends off
9 to try to meet our obligations under it, back in 1983,
10 December 28 of '83, the board's order on the design's
11 issues.

12 Part of the applicant's plan which they came up
13 with, which they chose the system, they chose the way to
14 do it. They chose everything about the plan. It was
15 approved by the board and the NRC staff, and CASE went
16 along with it.

17 This was a plan which was to decide once and for
18 all the design adequacy of the whole plant. That system
19 fell through. The utility is now in worse shape than
20 they were before.

21 The motions for summary disposition, which we
22 worked very hard to answer, we have heard nothing from
23 the staff on those motions for summary disposition,
24 except during meetings. We have not been officially
25 answered in writing. That's not part of the hearings

1 word of caution. If you will go to the NRC people who
2 are here. It sounds good, but follow-through is not
3 always there.

4 Another thing I wanted to point out, and those of
5 you have heard this before, please bear with me, because
6 I think there are a few here who should hear this.

7 The applicants made an agreement, which we all went
8 along with. And CASE, frankly, worked our rear ends off
9 to try to meet our obligations under it, back in 1983,
10 December 28 of '83, the board's order on the design's
11 issues.

12 Part of the applicant's plan which they came up
13 with, which they chose the system, they chose the way to
14 do it. They chose everything about the plan. It was
15 approved by the board and the NRC staff, and CASE went
16 along with it.

17 This was a plan which was to decide once and for
18 all the design adequacy of the whole plant. That system
19 fell through. The utility is now in worse shape than
20 they were before.

21 The motions for summary disposition, which we
22 worked very hard to answer, we have heard nothing from
23 the staff on those motions for summary disposition,
24 except during meetings. We have not been officially
25 answered in writing. That's not part of the hearings

1 process.

2 The utility still has many that they have not
3 responded to. And they have answered none of our
4 motions for summary disposition which we filed. We are,
5 after all, in a legal process.

6 We went into this legal process with great
7 misgivings, I might add. Because we felt that, even
8 though we felt the system was very imperfect, and that
9 it didn't work very well, we felt that our efforts would
10 be worthwhile, even if we could make the plant safer.
11 We think we have already done that.

12 However, as we have looked at things, we now found
13 that the problems are much, much more severe than we
14 ever even imagined.

15 And we realize that as we say that, this is with
16 the full knowledge of what we have seen is only the tip
17 of a very large iceberg. For instance, on the pipe
18 support issues, which were brought up in our hearings by
19 two engineers who worked at the plant, Jack Doyle and
20 Mark Walsh.

21 These are issues today, not because they were
22 identified by the NRC, not because they were identified
23 by the utility, but because of our witnesses and their
24 testimony.

25 The cable tray supports would not be an issue now,

1 had it not been that Mark Walsh decided to look at those
2 cable tray supports as part of CYGNA review.

3 When he looked at them, we found that those also
4 had severe problems those were pursued subsequently by
5 CYGNA. When they looked closer at the things they
6 found, sure enough, there were more problems there than
7 they had realized before.

8 One of the things that historically has also
9 bothered us that is that we noticed here, for instance,
10 that Mr. Beck said that minutes of the meetings would be
11 open for audit and inspection. He was careful to say to
12 the staff, not to the intervenor. This is typical,
13 unfortunately, of the utilities attitude in the past.

14 Many times we have been put in the position where
15 we cannot work with the utility because the utility
16 simply will not admit mistakes. They will not admit
17 that these problems were brought up by our people. They
18 will not admit they overlooked them.

19 And if they don't admit the mistakes, certainly
20 they cannot be expected to adequately correct them.
21 They have got to make that admission up front before
22 they can really proceed adequately to do anything about
23 them.

24 Another thing is that, historically, with the
25 staff, the staff has the attitude that everything is

1 fixable. Now this is something that may be and it may
2 not be.

3 The licensing board, on the other hand, is charged
4 with deciding whether or not this plant is to be
5 licensed. I think that's a big difference, and it's one
6 that we are not willing to turn over entirely to the
7 staff.

8 I want to be very up front with you about that. We
9 are in the hearings process. We do plan to protect our
10 rights every way we can. Now what you're doing here
11 today I think is a very important part of the whole
12 process, and I certainly would encourage you to continue
13 to have meetings like this.

14 I do think that there needs to be some mechanism
15 set up during meetings of this sort so that, rather than
16 being able to say a few words at the end, as we are now,
17 we will be able to ask questions during the meeting,
18 along -- I don't mean a full discussion. I mean just
19 merely clarifying questions.

20 As things are now, we are left with no alternative
21 to go to the licensing board and ask for formal
22 discovery on many of these things. This takes longer
23 for everybody. It would be such simpler to be able to
24 ask and answer some questions along.

25 It would help tremendously in the process, and I

1 would urge that the utility listen to that and take
2 heed. As I say, you left us no alternative many times.

3 One of the things, too, is that, in listening
4 today, I'm a little concerned about the lack of
5 interplay with past identified deficiencies, the samples
6 that they will be using and so on. There are some
7 problems there. I realize that this is a very difficult
8 area. But at the same time I'm concerned that,
9 otherwise, when we come to hearings --

10 Now, Mr. Council, of course you are new. I don't
11 know you well. You haven't been on the board for a long
12 time, and I'm sure I certainly don't want to impinge
13 your motives or your motivations.

14 At the same time, I can only, by the history that I
15 know this utility and these applicants, and I'm very
16 concerned that at some point in time we're going to go
17 into hearings and find ourselves in the same situation,
18 especially on the design issues, which are so
19 complicated and detailed anyway, that we will find
20 ourselves in the same situation where we go into
21 hearings, and you're hit with the same situation that
22 CYGNA was hit with, where they came to hearings, thought
23 they had all their ducks in a row, but found that all of
24 a sudden there are more problems there than what they
25 had thought.

1 They had to do back to the drawing board,
2 basically, and sort over on some of these things.

3 That's why it's so important that we be involved in
4 this process, and that the utility open up the process
5 to us through discovery, before all of this happens,
6 before a lot of these things get out of hand, and before
7 the same things happen again.

8 I think that's basically the main things that I
9 wanted to hit on right now. And I anticipate that I
10 probably will have some more comments that I would like
11 to make at the end of the meeting tomorrow on the design
12 issues, because that's something that I personally have
13 been very involved with, in the design issues.

14 We'd like to take a few minutes right now and have
15 Miss Garde, who is representing us, as you know, as the
16 legal assistant to Tony Royce, and and the other part of
17 the hearings. And she has just a few comments she would
18 like to make, if that's all right.

19 MR. EISENHUT: Certainly. Go ahead.

20 MS. ELLIS: Thank you.

21 MS. GARDE: I have a number of specific comments on
22 some of the things that I heard today. As I have stated
23 in the other meetings that we have had in the last
24 couple months, we'll reserve our comments and do them in
25 a written form after the program plans are submitted,

1 apparently, at the end of June, so you will have a much
2 more detailed look at our opinions and concerns about a
3 number of things.

4 My first comment deals from this morning's
5 presentation with the QA/QC project personnel. It's of
6 great concern to me that these individuals, three of
7 them, are not TUGCO employees. We have a DUKE person on
8 loan. We have two Daniels people on loan. I don't know
9 what -- the Daniels gentleman, and I have had only
10 limited contacts with the Callaway project.

11 However, I have had a lot of experience with Mr.
12 Wells in his background at Cadoba. And I want to say on
13 the record that, and I'm sure the utility is aware of
14 this, that I'm extremely concerned about Mr. Wells being
15 placed in this particular position, because of an
16 experience at Catoba, in which he did not perceive or
17 recognize or resolve a problem dealing with harrassment
18 and intimidation of QC inspectors.

19 That situation has recently, within the last
20 several days, resulted in DUKE power companies being
21 levied a -- or a proposed 64,000 dollar fine.

22 And although there may be some dispute about Mr.
23 Wells' involvement in that, the fact that there is
24 harrassment and intimidation. It was QC inspectors, and
25 it deals with the exact same problem that has been

1 plaguing Comanche Peak. Is a very, very great concern
2 to me.

3 Second of all, on the SAFE team, I have had
4 experience with the consulting firm, limited experience
5 with the consulting firm that is running the same team
6 projects. And I would have to say on the plus side that
7 never in any of the plants that this SAFE team has been
8 at, have I ever received a complaint that an
9 individual's confidentiality was breached under this
10 particular SAFE team. That doesn't apply to SAFE team
11 or quality plus programs across the country.

12 I am concerned, however, that since each utility
13 company has their own arrangement with a consulting
14 firm, that this SAFE team avoid some of the problems
15 that we have experienced recently at Wolf Creek. And
16 I'm sure that's why the wrongdoing issues were discussed
17 in such detail today.

18 The things that I heard in the discussion on the
19 SAFE team that were the biggest concern to me was, first
20 of all, that wrongdoing issues be understood by the SAFE
21 team, that the members or the personnel that are on the
22 SAFE team, the investigators, the interviewers, and the
23 management, have an adequate understanding of what the
24 NLC expects to be referred to the NRC. And I don't
25 think that's going to happen in a vacuum.

1 I think the NLC bears some responsibility there,
2 for briefing those individuals, whether it's OI, whether
3 it's Mr. Noonan. But laying down a framework which says
4 few have an allegation of falsification of records.
5 That has got to go to the NRC.

6 I don't think you can do this thing in hindsight,
7 at the end of the road. 800 allegations, 1100
8 allegations, figure out that the process by which these
9 things were done was flawed.

10 Second of all, and equally in line with that, is
11 that there are issues which are relevant to the hearings
12 that are in the hearings legitimately. Not new
13 contentions in which the utility company has an ongoing
14 obligation to notify the parties and the board when that
15 information comes forward.

16 I think some months ago we saw the board notify of
17 an allegation of falsification of records. Utility
18 company has a certain obligation to keep both
19 intervenors and the board notified. Because those
20 things are in the SAFE team track, does not mean that
21 that obligation is removed. And I think it's extremely
22 important that that be worked out at this point in time,
23 rather than in retrospect.

24 Finally, I was a little concerned, Mr. Council, on
25 hearing your characterization after a lot of the

1 management concerns, as being complaints about pay
2 complaints, about management. I'm sure that a lot of
3 those complaints are in there. GAP receives a lot of
4 complaints in that same vein as part of the process
5 nature of the business.

6 However, I think the way you characterized it was a
7 little bit much of a red herring, in some cases. And
8 I'll say frankly very few -- some of the individuals who
9 have gone to the SAFE team had also gone to GAP.

10 In most cases, those have already been passed on to
11 the NRC. But I know firsthand that there are concerns
12 which are serious which do involve wrongdoing issues,
13 which do involve documentation deficiencies and hardware
14 deficiencies, which have been given over to the SAFE
15 team. That those have not yet been answered.

16 I think the jury is still out, and I'm not making
17 that as a criticism. I think it's very important that
18 it not be characterized as a red herring, that this is
19 all pay complaints, because that's certainly not true.

20 My third point was also a concern from this morning
21 or early this afternoon, dealing with a consultant's
22 review of the QA/QC program.

23 Maybe, Mr. Hansel, I misunderstood what you said,
24 and if so, I hope that you would correct it. But the
25 way that you present the consultant's status in regards

1 to regulatory requirements left a very, very large
2 loophole.

3 The statement that I wrote down from what you had
4 said, was that the consultant's review is not being
5 subjected to the regulatory requirements, i.e., not
6 written up, not subjected to QA/QC review.

7 That was a real red flag to me, and I'm real
8 concerned that that be clarified, because if in fact you
9 have consultants out there, they're essentially
10 eyeballing a project, eyeballing a particular system,
11 and not submitting their findings into the regular
12 project loop. Then you have got an entire bulk of
13 people that are out there identifying problems, not
14 writing them up, and they are not being factored into
15 the process.

16 And I won't proceed on that point because it seems
17 so outrageous, frankly, that I think it may have been
18 either misstated or I misunderstood it. But if that's
19 true, then that's a big concern.

20 Fourth, there was some discussions, and I just
21 wanted to echo what Mr. Calvo said, that I think
22 periodic reports are critical. Most of the projects
23 that we have been involved in that have undergone major
24 reviews or reinspections such as this have included some
25 kind of monthly briefings.

1 I have found that those are most productive, that a
2 monthly meeting format works very well, and they should
3 obviously not be this size. It gives everybody a
4 forum. They know the first Wednesday of every month
5 there's a meeting. Things can be bumped to agenda, and
6 those to me work the best. They work better than
7 written reports, because written reports only raise
8 questions.

9 You don't want to spend a lot of time writing
10 them. And I would hope that something would come
11 forward.

12 My fifth point, again, went to Mr. Hansel. Some of
13 the things that you said, I'm very concerned that you're
14 relying on your Braewood work. Because I have just done
15 a little stint of Braewood work myself, and I'm sure, as
16 you're aware, that ERC did not find a lot of problems.
17 Then the NRC did find a lot of problems.

18 The reinspection program was stopped. There's
19 pending enforcement action. And now the Braewood
20 program is again essentially on track. But I think
21 there was some programmatic deficiencies at Braewood
22 which I don't want you to repeat here. And I'm
23 concerned that that's going to happen.

24 And I'm also concerned that if you say it's not
25 going to happen, that you explain why, you know, the

1 same type of program is acceptable without making some
2 kind of changes.

3 Again, and my last point, deals with a discussion
4 on the attribute checklist and the procedures. I think
5 the most critically important document that apparently
6 does not yet exist is the attribute check list that's
7 going to be used in the reinspection. Those attribute
8 check lists must be accurate. They must be developed to
9 each component.

10 They cannot be essentially a generic electrical
11 cable attribute checklist. I believe that the strength
12 of the Midland construction completion program laid in
13 the fact that the attribute check lists were ultimately
14 approved by the NRC, and by a group of individuals from
15 the NRC that made sure there was no loopholes.

16 So that there was a set of a check list, which were
17 publicly documented. And I'm sure that, John, if you
18 don't have a copy, you could easily get a copy.

19 But those check lists were very, very good, and
20 there were not eight or ten of them. We're talking
21 about 80. And I think at the end there was over 130 of
22 those check lists.

23 They were a very quality product, and they did not
24 leave room for questions. You knew when something was
25 going to go through there, if it came through that

1 program, even I was satisfied with it. And I think that
2 that's the kind of thing you need to have.

3 And equally with the procedures, the inspection
4 procedures used in the reinspection program, have to be
5 unquestionable if the integrity of this reinspection
6 effort is going to withstand scrutiny on the board, to
7 the public, and to ourselves.

8 And I think that the details of those procedures
9 just cannot be simplified. They have got to be even
10 better than they were in the beginning, and deal with
11 all the little problems that left room for doubt. Left
12 room for inspector judgment, that may have been flawed
13 or raises -- now raises the questions.

14 The only other comment, and my last one, is that
15 you said you had reviewed inspection reports going back
16 two to three years, and you weren't going to go back any
17 further.

18 And, again, I'm not sure if I completely understood
19 that that was the scope of what you were going to look
20 at from your external sources. I think if that's true,
21 that would be a very big mistake, because the genesis --
22 almost all the problems now on the table you can trace
23 back to '78, '79, '77. And many of them were in NRC
24 documents, and certainly should have been in some of
25 your own internal audits.

1 And I think you must go back to the beginning of
2 construction, if you're going to find the real root
3 cause, because you have got to address -- for instance,
4 in the Mac report, I didn't have predictions of certain
5 failures.

6 Now you're finding that the predictions came true,
7 and all the way along you had, as Mr. Royceman
8 characterized, can flares, and the cole mine workers
9 saying, "This is happening, this is happening," and no
10 one caught that. I mean that's got to be explained.

11 And until you go back to the beginning of
12 construction and start looking at all those audits, you
13 can't possibly deal with the root cause. Did I give a
14 lecture this time?

15 Okay. That's all. Thank you.

16 MR. EISENHUT: Thank you. I don't want to try to
17 argue about the issues now. Let me make one point on
18 one thing we do intend, that there will be some forum
19 for a flow of information back and forth. There may
20 well be monthly reports. And I think there's actually
21 going to be a lot more frequent than monthly meetings.
22 In fact, I told the staff coming into this --

23 MR. CALVO: Don't repeat it. Don't put it in the
24 record.

25 MR. EISENHUT: That there is going to be a lot more

1 meetings, and they ought to plan that, on many of these
2 issues, layout to be either having meetings with the
3 utility, meetings here, comments, various parties, there
4 ought to be considerable time spent in the plant. And
5 there's going to be quite a bit of that.

6 Now that's got pluses and minuses. It is going to
7 be a very intense effort, and it is going to be. There
8 are going to be status reports. There are going to be
9 meetings, which are going to be a lot more frequently
10 than monthly. You're going to have to obviously pick
11 and choose which one you cover.

12 We have taken the part here that we have tried to
13 notice the meetings to the extent practical. We're
14 going to have we try to notice them with ample time to
15 the extent practical. We're also going to be keeping a
16 transcript of meetings.

17 Obviously, if you're going through a detailed
18 discussing, wiring diagrams, they just don't lend
19 themselves to it. Obviously the staff is going to be
20 spending considerable time in the plant doing
21 inspections.

22 I would expect there are going to be considerable
23 meetings going on discussions almost weekly. So I
24 expect there will be considerable dialogue. Let's see.

25 Are there any other comments that the staff, the

1 utility, anyone else wants to make before we break up
2 today? I do understand we will be going through the
3 design issues.

4 Vince tells me you want to start at 8:30?

5 MR. NOOHAN: I think we would like to start about
6 eight o'clock, if that's okay with Mrs. Ellis and Bill.

7 MR. EISENHUT: I understand you estimated the
8 meeting will last four hours. With these guys, maybe
9 eight hours. That's why we suggested eight o'clock.

10 MR. COUNCIL: I don't have a problem with eight
11 o'clock. I have a problem with 7.

12 MR. EISENHUT: Let's agree, at 8 o'clock tomorrow
13 morning. I appreciate everyone sitting through the
14 meeting today. The staff -- Mrs. Ellis?

15 MS. ELLIS: Yes. I just wanted to be sure, when
16 you said you try to notice the meetings as much as
17 possible, we'll still be getting phone calls.

18 MR. EISENHUT: I'm sorry. What I mean, a phone
19 call or in writing. And when -- I tried to correct
20 myself. We'll try to notice them as far in advance as
21 possible. You will be notified of all the meetings we
22 have, other than when we're in the plant doing an
23 inspection, those kinds of things.

24 All right. Thank you very much. It's been a
25 long day. Thanks an awful lot.