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ESK-95-161

October 12, 1995

U.S. Nuclear Regulatory Commission  
Washington, DC 20555

Attention: Document Control Desk

Subject: Quad Cities Station Units 1 and 2  
Response to the SALP 12 Report  
NRC Docket Nos. 50-254 and 50-265

Reference: Mr. H. J. Miller letter to Mr. E. S. Kraft, Jr.  
dated August 30, 1995, transmitting the  
Quad Cities Station SALP 12 Report

This letter provides our response to the assessment of Quad Cities Station performance, as provided in the referenced SALP report and discussed during the public meeting held at Quad Cities Station on September 13, 1995.

The management at Quad Cities Station understands and agrees with the overall assessment of Quad Cities Station's strengths and weaknesses as identified in the SALP 12 report. As I indicated in our discussion during the meeting, we will make adjustments in our action plans to add emphasis to those ongoing improvement efforts where the SALP report indicated our progress may not be as rapid as we desire. Our action plans are, by design, flexible enough to allow for those adjustments.

I wish to state that the Quad Cities Station Course of Action will continue to guide our efforts to improve performance at Quad Cities Station through the specific actions contained in the annual implementing Management Plans. Our progress in the Course of Action is essentially on schedule as originally planned through the 1995 Management Plan. Our next detailed status report for the Course of Action will be forwarded in December 1995.

Attached is a summary of the salient issues raised in the SALP report, cross-referenced to the pertinent articles in the Course of Action. The Course of Action addresses the issues contained in the SALP report and thus it remains a valid guiding document for station improvement as we continue to execute our 1995 Management Plan and formulate our Management Plan for 1996.

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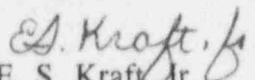
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We will continue to assess the effectiveness of the actions within the 1995 Plan, and adjust these action plans where necessary using the SALP 12 report to help identify areas in need of additional emphasis. ComEd and Quad Cities Station are dedicated and committed to this plan as the vehicle to achieve performance improvement. As with the 1995 Management Plan, the 1996 Management Plan will be maintained current at Quad Cities Station and available for NRC Staff review.

The SALP 12 report and the issues discussed during the SALP meeting have reaffirmed to ComEd, and to myself, that Quad Cities Station has progressed beyond a "first step" towards performance improvement. However, we are acutely aware that many more steps are necessary. I assure you, as Site Vice President, I take personal responsibility and assume all accountability for the actions necessary to improve our overall performance. I believe that the entire Quad Cities Station team understands the urgency and necessity of supporting our mission to improve performance in all areas of plant operations.

If there are any questions or comments concerning this response, please call me at (309)654-2241 extension 3600.

Sincerely,

  
E. S. Kraft, Jr.  
Site Vice President

cc: H. J. Miller, Regional Administrator, Region III  
W. T. Russell, Director, NRR  
R. M. Pulsifer, Project Manager, NRR  
C. G. Miller, Senior Resident Inspector, Quad Cities Station  
Office of Nuclear Facility Safety - IDNS  
J. J. O'Connor, ComEd  
M. J. Wallace, ComEd  
J. S. Perry, ComEd  
Document Control Desk, NRR

**ATTACHMENT**  
**SALP 12 REPORT ISSUES**  
**CORRELATED WITH THE COURSE OF ACTION**

The following is a listing of the issues identified in the SALP 12 report as needing additional management attention. Following each issue is a listing of the most pertinent Course of Action (COA) articles that specify action to correct a deficient conditions, thereby showing that the problems had been identified. The COA is not closed, and represents a work in progress. The issues identified therein may still be seen in some cases, as identified in the SALP report.

Materiel Condition

(COA 3.1.2.4, 3.2.2.1, 4.5.2.1)

Work Control Processes

(COA 3.2.2.2, 3.2.2.4)

Effective Corrective Actions

(COA 4.1.2.1, 4.1.2.3, 4.1.2.4)

Consistent Communications and Enforcement of Standards

(COA 2.1.2.1, 3.1.2.1, 3.1.2.3)

OOS Problems (A procedure adherence issue)

(COA 3.1.2.6)

IRP (PIF) and Trending

(COA 2.1.2.4, 3.2.2.1)

Root Cause Analysis

(COA 3.2.2.1, 3.2.2.6, 4.1.2.1)

Supervisory Performance

(COA 2.1.2.2, 3.2.2.3)

Worker Skills/Quality of Work/Work Practices

(COA 3.2.2.3)

Engineering Work Quality

(COA 3.3.2.1, 3.3.2.2)

Engineering Self-Assessment

(COA 3.3.2.8)

System Design Knowledge

(COA 3.3.2.3, 3.3.2.6)

Rad Worker Practices/Contaminated Material Control

(COA 3.5.2.3, 3.5.2.5)