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#M05245H E 50-424/425-OLA-3 1/10/95 I-5

TAPE # 236 side A, 50%

DOCKETED
USNRC

Bockhold Staff Meeting (Ken McCoy also present)
2nd Floor Admin Bld., Plant Vogtle, Large Conference Room
8-6-90, Approximately 11:30 A.M.

'95 JAN 30 P3:02

Beasley: Next week we intend to issue Rev. 0 of the outage schedule (inaudible)

McCoy: Let me make a comment again and be sure that everybody understands this because uh, there's been some discussion in some of the other plants in SONOPCO that we're not adhering to this and uh, so we had some discussions at the highest levels including Mr. Farley, McDonald, Hairston and uh, the three VP's about our scheduling philosophy for outages. There was some discussion about what was meant by "optimum" you know, we say that we schedule everything to an optimum schedule and there was not a common understanding of what "optimum" means uh, and that was, that was the thrust of the discussion. And we all have to have confidence in each other that that's not going to be used against us or whatever and everybody understands what that means and so the conclusion of that discussion was that "optimum" means the basically the shortest schedule that you are able to do something in. Everything goes right. Everything falls into place right. That you do not put any contingency or extra time in there and uh, after lots of discussion everybody agreed that that was the right way to do the scheduling. So uh any comments or thoughts on that.

McCoy: Uh, and that's consistent with our philosophy uh here of trying to operate uh to excellence that is always going the thing the best way we can, uh if we are able to uh to do something well one time, then our goal should be to always do it at least that good again in the future and uh improve on that so that's the way we are building these schedules your reviewing them and that sort of thing. Barney is that is that your understanding? Is that consistent with what you all look for with these schedules?

Beasley: Yeah. I think the other side of the coin is also we have to learn (inaudible). Jim's time for surveillance (inaudible) I think we're at the point now where our experiences (inaudible) and we feel like that's the optimum manpower (inaudible) we've been (inaudible). As a result our schedule that we are dealing with now is 43 days for the outage. We had been talking about a 40 day outage but when you get all the time related in there I just want everybody to be aware of that. That's optimum we believe that if you look at the manpower that we actually expect that more than we really would want to but are willing to say (inaudible). I guess that's what our current philosophy has been.

McCoy: Does everybody else have uh that same feeling? Are you comfortable with that approach? What that means is, you know, that we realize that we will never make a schedule outage on time. If we do, we obviously everything had to go just perfect if we finish it on time. And that that may happen once in a blue moon but it's going to be very unusual if you finish ahead of time.

Voice: If you do all the work.

McCoy: That's right, assuming that you do the same scope of work. That's right. So, uh,

Voice: We have been adding alot.

NUCLEAR REGULATORY COMMISSION

Docket No. 50-424-OLA-3 Official Ex. No. 5
 In the matter of GA Power units #2
 Staff IDENTIFIED
 Applicant RECEIVED ✓
 Intervenor ✓ REJECTED
 Cont'g Offr _____
 Contractor _____ DATE 1-10-95
 Other _____ Witness Mosbaugh
 Reporter C. Riner

McCoy: (Laughter) But anyway. But we think it's the right way to do business and we just have to be sure that everybody understands because a lot of times our approach is is that we set targets for ourselves and really want to meet targets and that sort of thing and that's not what we're trying to do here. We have an outage schedule that is an optimum schedule and we want to stay as close to that schedule and that plan as possible but we don't want to have one that we can beat, if we do uh we have miss estimated somewhere. And that's not to say that we wouldn't beat it if we had the opportunity, but if we did we didn't plan to.

Bockhold: Barney, uh when are you going to have all the managers signed up to that schedule?

Beasley: We're going to start (inaudible)

Bockhold: Ok so kind of by the middle of the week next week you'd have that complete.

Beasley : Target to have (inaudible)

Bockhold: So you would have the schedule to me on Thursday and so at that point I would ship the schedule to you so you could ask questions and comment between now and the start of the outage and we could respond to those questions and if appropriate adjust some optimum things

Beasley : That's the rev O (inaudible) your in on that rev 1

Bockhold: The goal would be to ship it up and have everybody when we start the outage be in concurrence with the optimum duration.

Beasley: (inaudible)

McCoy: The natural tendency is as responsible manager when you review the critical path and you look at it and you see hey that they got 8 hours down for this thing but I think I can do it in 6 or I know it can be done it in 6, or whatever. The natural human tendency is say well yea I'll leave that slack in there (laughter) there's no sense in taking it out and all. I'm asking is don't take that approach, be aggressive put it in there, nobody is going to fuss about that. What I am going to fuss about is if I'm out here or somebody else is out here or you're out here for that matter and we find out that we finish something in 6 hours we had it scheduled for 8 hours and that the next group of people is not ready to go because uh you know you didn't schedule it aggressively. That's the problem in an outage like this where time is so valuable in terms of money it's the worst thing you can do is have something that you finish early on the critical path.

Beasley: We learned a lot in the last two outages (inaudible)
Get ahead (inaudible) it comes back to haunt you (inaudible) I think we got a lot better input from all the departments this outage than we did last (inaudible)

McCoy : Barney, I need to, are you still going up to Westinghouse next week. I need to get with you something either today or tomorrow to talk. I may have like a fire up there that you need to know about (inaudible).

Beasley: I'll take a fire extinguisher.

McCoy: (Laughter)

Bockhold Anybody anything else. Meeting adjourned.

I-5

TAPE #236 side A, 50%

DOCKETED
USNRC

Bockhold Staff meeting (Ken McCoy also present)
2nd Floor Admin Bld., Plant Vogtle, Large conference Room
8-6-90, Approximately 11:30 A.M.

'95 JAN 30 PM 2:41

Beasley: Next week we intend to issue Rev. 0 of the outage
schedule (inaudible)

OFFICE OF SECRETARY
DOCKETING & SERVICE
BRANCH

McCoy: Let me make a comment again and be sure that everybody
understand this because uh, there's been some
discussion in some of the other plants in SONOPCO that
we're not adhering to this and uh, so we had some
discussions at the highest levels including Mr. Farley,
McDonald, Hairston and uh, the three VP's about our
scheduling philosophy for outages. There was some
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thrust of the discussion. And we all have to have
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what that means and so the conclusion of that
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shortest schedule that you are able to do something in.
Everything goes right. Everything falls into place
right. That you do not put any contingency or extra
time in there and uh, after lots of discussion
everybody agreed that that was the right way to do the
scheduling. So uh any comments or thoughts on that?

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NUCLEAR REGULATORY COMMISSION
50-424-04A-3
50-425-04A-3
Docket No. 5
In the matter of Georgia Power Vogtle 1+2
Staff _____
Applicant _____
Intervenor _____
Confg Offr _____
Contractor _____
Other _____
Reporter C. Riner

RECEIVED
Replaced 1-10-95
DATE 1-6-95
Witness Allen Mosbary
Allen Mosbary

Exhibit 5, page 1 of 1