

# THE CINCINNATI GAS & ELECTRIC COMPANY



CINCINNATI, OHIO 45201

50-358

June 16, 1983

J. WILLIAMS, JR.  
SENIOR VICE PRESIDENT  
NUCLEAR OPERATIONS

Nuclear Regulatory Commission  
Region III  
799 Roosevelt Road  
Glen Ellyn, Illinois 60137

Attention: Mr. J.G. Keppler

Dear Mr. Keppler:

Enclosed are copies of my Letter to the Editor, which appeared in last Thursday's edition of The Cincinnati Enquirer, and a reply which appeared in this morning's edition of the Enquirer.

We are moving along with our efforts to beef up our organization. The Assistant Vice President for Engineering, Frank Cole, reported to work on Monday. The Assistant Vice President for Nuclear Projects, E.J. Wagner, who will handle the CG&E direction of the Verification and Construction effort, will be here on June 27; Rear Admiral US Navy retired, Dave Cruden, has agreed to join us on August 1 as Assistant Vice President for Nuclear Operations; and Bud Foster, Captain US Navy Retired, will be here on August 1 to pick up Management of Training and Administration. Messrs. Cole, Wagner and Cruden were formally appointed today at the Board of Directors meeting.

I met with Dr. Henry Myers in Washington on June 8. I listened to his views on Zimmer, and he listened to what I plan to do. He said, "if you do those things, you will get support." Well, I'll keep him abreast of our programs and we will see.

On the 20th of this month, the Energy Research Group is holding a forum in support of nuclear power and Zimmer at the Holiday Inn-Eastgate. I'll speak for fifteen or twenty minutes and then answer questions. I'm sure I'll make a boo-boo or two, but it's better to be out there trying than sitting here letting them run over me.

We are requesting permission, through separate correspondence, to expand the QCP to cover bolting, masonry walls, and seismic columns and will ask for an exception to the Show Cause Order to permit blasting and repainting of the drywell and immersion pool, which everyone but me is estimating to be a six-month job.

PRINCIPAL STAFF			
✓ RA	Sec	ENF	
D/RA		SCS	✓ 3
A/RA		PAO	
OPRP		SLO	
ORMA		RC	✓ Sec
ORMS			
OE			
EL			
OL		FILE	✓ Sec

8306270332 830616  
PDR ADOCK 05000358  
A PDR

JUN 22 1983

111 IED1

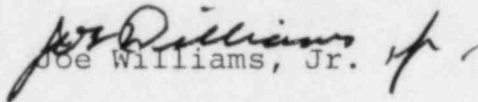
Mr. J.G. Keppler

2

June 16, 1983

Remember, a little golf does wonders for one's outlook on life and the welfare of subordinates.

Best regards,

  
Joe Williams, Jr.

JW/bcf

Enclosures

## Readers' Views

# No Veils Of Secrecy On Zimmer Operation

TO THE EDITOR: It has been five weeks since I assumed the responsibility within the Cincinnati Gas and Electric Co. for completing and operating the Wm. H. Zimmer Nuclear Power Station. During that period, I have managed, with the help of some very professional people within and without the CG&E organization, including personnel of the Nuclear Regulatory Commission (NRC), the national board and the Boiler Inspector Department of the State of Ohio, to arrive at a respectable understanding of the problems we face and what must be done to achieve our objective; i.e., finish construction of Zimmer in a manner assuring its integrity, and operate and maintain it with highly trained personnel such that the safety of operators and populace is guaranteed and the economic benefits to consumers maximized.

The issues we must resolve and the problems we must solve enroute to our objective are not impossible or overwhelming. The types of technical, engineering and management issues involved have been encountered before and successfully resolved by a sufficiency of talented people working within the framework of an efficient organization.

That is not to say that accomplishing the task will be easy. On the contrary, it will be difficult and tedious, made the more so because our every move will be illuminated, analyzed and commented upon by organizations that are expressing a variety of concerns regarding

Zimmer. We hope that such involvement will be objective and professional, so that unnecessary and frivolous delays with their attendant costs will not be foisted on the consumers.

I can assure all interested organizations that, contrary to the assertions in the paper May 26 ("Zimmer Critic Reports CG&E 'Secret Plans'"), there are no secret management actions being taken at Zimmer. Given the public interest, anyone who thinks anything having to do with Zimmer can be done in secrecy is naive indeed. I have proceeded from my first day under the assumption that anything we do or say will rapidly become public, and under the circumstances that's probably as it should be.

In passing, I might add that none of the intervenors bothered to call us concerning issues of secrecy, and such lack of inquiries seems rather unprofessional and lacking in objectivity.

Let me tell you a little of what we are doing. First, we are not sitting on our hands waiting for someone to tell us how to discharge our responsibilities to the public. As responsible managers we have been analyzing our organization, personnel requirements and operating methodology to identify needed management actions. We are also developing our concepts of what will be required to satisfy the show-cause order and achieve the objective stated above as to be in a position to move without costly delay

when the Torrey Pines report becomes available for our consideration. It should be noted that the Torrey Pines effort will provide an assessment of CG&E's management of Zimmer and recommend management concepts and actions that can be taken to provide for more effective management. It is not an effort to determine the quality of the existing construction — that assessment will be addressed in the second phase of clearing the show-cause order by an organization such as Bechtel, under the management direction of CG&E in accordance with a plan approved by the NRC.

By conducting our own internal review and analysis, we will be in a position when the Torrey Pines report becomes available to rapidly consider their recommendations, synthesize those with which we concur with our own conclusions, and present our proposals to the NRC for its consideration. We may embrace everything Torrey Pines recommends, but it is not required, and it is rather unlikely that we will be in complete agreement. What is required is for CG&E, with assistance of Torrey Pines and an organization like Bechtel, to decide on, and present to the NRC for its consideration, the most effective management organization and methodology to use to determine and document the quality of existing construction, identify rework required, confirm construction yet to be done, and then accomplish the rework and finish the construction.

After an organization and methodology are agreed upon, CG&E will provide whatever resources are required, manage the construction to completion and then operate the plant.

Zimmer is a needed source of safe economical energy and it has been made apparent to me, through their supporting actions, that the three owners, CG&E, Dayton Power and Light Co. and Columbus and Southern Ohio Electric Co., are determined to do whatever is re-

quired to properly construct and operate the plant.

Along the way, we will accept constructive and professional criticism and will sit down and talk with those who have concerns.

The Zimmer project deserves your support and unemotional consideration of the views of those who oppose it.

**JOE WILLIAMS, JR.**  
Senior Vice President  
Nuclear Operations  
Cincinnati Gas and Electric Co.

---

**Readers' Views**

---

# CG&E Finally Emits Fresh Air On Zimmer

---

**TO THE EDITOR:** What a delight to hear such forthright statements from Cincinnati Gas and Electric Co. outlining a bold, intelligent program to bring Zimmer on line. Obviously, Joe Williams Jr., CG&E's new senior vice president, is well aware of the immensity of his task ("No Veils of Secrecy on Zimmer Operation," June 9). I have no doubt that, with the technical, engineering and management resources at his disposal, he will put Zimmer into operation as a safe source of economical energy.

Make no mistake about it, those of us who are in business and work in Greater Cincinnati have our investments and our jobs at stake here. My company is a heavy energy consumer (CG&E bills approximately \$25,000 per month) and we employ 96 people. Our current growth plan will double our sales by 1986 with an appropriate increase in employment. Should CG&E fail to continue to provide us with electrical energy at competitive prices, we will not secure the additional programs necessary to create these new jobs for our workers in Cincinnati.

My home is near the river on the east side of the city, and I own substantial real estate in New Richmond and Laurel, which is located near Zimmer. I am encouraged by the breath of fresh air from CG&E and have every confidence that our safety is a primary factor in its considerations.

Welcome to Cincinnati, Joe Williams Jr.

**MAURICE R. PRATHER**  
President  
Cincinnati Die Casting Co.  
4524 W. Mitchell Ave.

## Individual Freedoms

I wish to respond to Thomas Gephardt's column (May 22) concerning censorship and how it should be applied to Warner Amex's decision to carry the Playboy Channel.

Gephardt says that the airing, and thus viewing, of this channel should not be allowed. I object strongly. Our country was founded on republican principles, one of which is that no government shall restrict individual freedoms except where necessary to allow the functioning of a peaceful society. Thus, murder is illegal, while reading *Catcher in the Rye* is not.

In that the decision to purchase Playboy Channel services is voluntarily made by the individual viewer, the viewer should be allowed to purchase the service if he so desires, and Warner Amex should be allowed to provide it using its private initiative in our free-market economy. In addition, illegalizing the Playboy Channel would violate both