



**UNITED STATES
NUCLEAR REGULATORY COMMISSION**

REGION III
2443 WARRENVILLE RD. SUITE 210
LISLE, IL 60532-4352

NOV 14 2019

Mike Zimmer, Ph.D.
Radiation Safety Officer
Shared Medical Services
209 Limestone Pass
Cottage Grove, WI 53527

Dear Dr. Zimmer:

Enclosed is Amendment No. 38 to your U.S. Nuclear Regulatory Commission (NRC) Material License No. 48-32697-01 for Shared Medical Services in accordance with your request dated October 9, 2019. Please review the enclosed document carefully and be sure that you understand all conditions. If there are any errors or questions, please notify the NRC Region III office at (630) 829-9887 so that we may provide appropriate corrections and answers.

You will be periodically inspected by NRC. Failure to conduct your program in accordance with NRC regulations, license conditions, and representations made in your license application and supplemental correspondence with NRC will result in enforcement action against you. The NRC may issue a notice of violation, imposition of a civil penalty, or an order suspending, modifying or revoking your license as specified in the General Statement of Policy and Procedure for NRC Enforcement Actions. Since serious consequences to employees and the public can result from failure to comply with NRC requirements, prompt and vigorous enforcement action will be taken when dealing with licensees who do not achieve the necessary meticulous attention to detail and the high standard of compliance which NRC expects of its licensees.

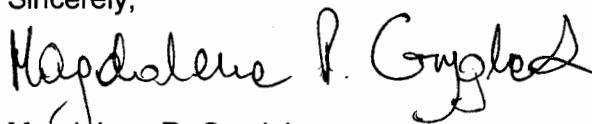
The NRC's Safety Culture Policy Statement became effective in June 2011. While a policy statement and not a regulation, it sets forth the agency's *expectations* for individuals and organizations to establish and maintain a positive safety culture. You can access the policy statement and supporting material that may benefit your organization on NRC's safety culture Web site at <http://www.nrc.gov/about-nrc/regulatory/enforcement/safety-culture.html>. We strongly encourage you to review this material and adapt it to your particular needs in order to develop and maintain a positive safety culture as you engage in NRC-regulated activities.

M. Zimmer

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In accordance with Title 10 of the *Code of Federal Regulations* (CFR) 2.390, a copy of this letter and its enclosure will be available electronically for public inspection in the NRC Public Document Room or from ADAMS, accessible from the NRC Web site at <http://www.nrc.gov/reading-rm/adams.html>.

Sincerely,

A handwritten signature in black ink, appearing to read 'Magdalena R. Grylak', with a stylized flourish at the end.

Magdalena R. Grylak
Health Physicist
Materials Licensing Branch

License No. 48-32697-01

Docket No. 030-37826

Enclosure: Amendment No. 38