



SECRETARY

UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
WASHINGTON, D.C. 20555-0001

February 19, 2019

Dr. Milan Vego  
Professor of Operations, JMO Department  
Naval War College  
686 Cushing Road,  
Newport, RI 02841-1207

Dear Dr. Vego:

The U.S. Nuclear Regulatory Commission (NRC) is inviting you to participate in a public Commission briefing on Transformation at the NRC: Innovation, on the rescheduled date of March 28, 2019, at 9:00 a.m. The Commission is interested in hearing your perspective on transformation/innovation best practices, success stories, and lessons learned. They are also interested in hearing your ideas on this topic for the NRC to explore. The NRC staff's recommendations were provided in policy paper, SECY-18-0060 Achieving Modern Risk-Informed Regulation, which is available (with enclosures) on our public website here: <https://www.nrc.gov/docs/ML1811/ML18110A186.html>.

The meeting will be held in the Commissioners' Conference Room on the first floor of the NRC's Headquarters building at One White Flint North, Rockville, Maryland. I am enclosing a copy of the meeting agenda for your information. My staff will keep you informed of any updates to the agenda. I hope that you are able to accept this invitation and I look forward to hearing from you.

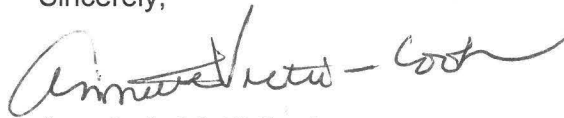
If you are able to participate, please e-mail any written material, including slides, to Ms. Denise McGovern ([Denise.McGovern@nrc.gov](mailto:Denise.McGovern@nrc.gov)), and Ms. Pamela Shea ([Pamela.Shea@nrc.gov](mailto:Pamela.Shea@nrc.gov)) in the Office of the Secretary, by March 21st, so that it can be distributed to the Commission for review in advance of the meeting. PowerPoint is the preferred format, but other electronic presentation formats may be used. This Commission meeting will be webcast live at the Web address: [www.nrc.gov](http://www.nrc.gov), and materials provided for the meeting will be posted on the NRC public website prior to the meeting: <http://www.nrc.gov/reading-rm/doc-collections/commission/tr/>. If you have any questions, please contact Ms. McGovern at 301-415-0681.

Your presentation at the Commission meeting should be based on the assumption that Commissioners are familiar with the content of your written material. Please plan your oral presentation for about 10 minutes, discussing the important points on which you wish to focus the Commission's attention. Please avoid the use of acronyms where possible. If you do use acronyms, please explain them during your presentation.

The NRC Headquarters building is located opposite the White Flint Metro Station on Rockville Pike and Marinelli Drive, Rockville, Maryland. The White Flint Metro Station is on the Red Line of the Washington area subway system. Reserved visitor parking for Commission guests is available. If you wish to use reserved parking, please notify Ms. McGovern in advance. If reserved parking has been arranged, please check-in with the security staff at the entrance to

the NRC campus on Marinelli Drive when you arrive. A Security Guard will call for an escort. Please note that visitors will be screened through metal detectors, will have their packages X-rayed, and will be required to present a picture identification card prior to signing in at the registration desk.

Sincerely,

A handwritten signature in cursive script, appearing to read "Annette L. Vietti-Cook".

Annette L. Vietti-Cook

Enclosure:  
Draft Agenda

FINAL: 1/31/19

## SCHEDULING NOTE

**Title:** TRANSFORMATION AT THE NRC: INNOVATION (Public)

**Purpose:** The purpose of the meeting is to provide the Commission an opportunity to hear internal and external perspectives about the use of innovative practices and methods to generate ideas and address challenges.

**Scheduled:** March 28, 2019  
9:00 a.m.

**Duration:** Approximately 3 hours

**Location:** Commissioners' Conference Room, 1st floor OWFN

**Participants:**

**NRC Staff** 15 mins.\*

**Margaret Doane**, Executive Director for Operations

**Angela Buford**, Chair, NRC Innovation Forum

Topic:

Overview of transformation/innovation efforts at the NRC

**Commission Q & A** 5 mins.

**External Panel** 60 mins.\*

**Mike Wetklow**, Deputy Chief Financial Officer & Director of the  
Division of Financial Management, National Science Foundation 10 mins.\*

**Joshua Di Frances**, Executive Director, Presidential Innovation Fellows 10 mins.\*

**Bethany Blakey**, Lead, Reskilling Center of Excellence, Technology  
Transformation Services 10 mins.\*

**Dr. Milan Vego**, Naval War College, Naval Academy,  
Professor of Operations, Joint Military Operations Department 10 mins.\*

**Dr. Fiona Murray**, Co-Director, MIT Innovation Initiative, Associate  
Dean for Innovation, Massachusetts Institute of Technology 10 mins.\*

**Dr. Robert D. Atkinson**, President, Information Technology and  
Innovation Foundation 10 mins.\*

Topics:

- Transformation/Innovation best practices, success stories, and lessons learned
- Ideas on furthering transformation/innovation for the NRC to explore

**Break**

**5 mins.**

**Commission Q & A**

**50 mins.**

\*For presentation only and does not include time for Commission Q & A's

**Documents:**

Slides due: **3/21/19.**