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March 27, 2018

Dr. Mina Golshan
Deputy Chief Inspector and Director – Sellafield
Decommissioning, Fuel and Waste Programme
Office for Nuclear Regulation
[Desk 41 4N2] - Redgrave Court
Merton Road, Bootle
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Dear Dr. Golshan:

Thank you for presenting at the U.S. Nuclear Regulatory Commission's (NRC's) 30th Annual Regulatory Information Conference (RIC), held March 13-15, 2018, at the Bethesda North Marriott Hotel and Conference Center in Rockville, Maryland.

Your remarks during our session entitled, *"The Metamorphosis to a More Risk-Informed Regulator"* were both interesting and informative and your perspective on the topic helped to stimulate a thought-provoking dialogue during the question and answer portion of the session.

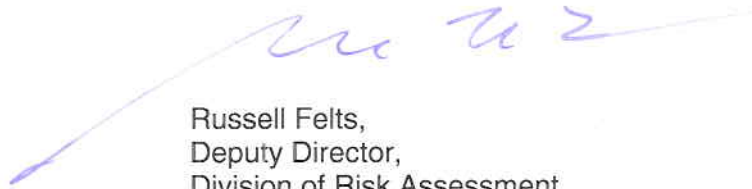
Initial feedback received indicates that the RIC was successful in achieving its primary goal of providing stakeholders with important and relevant information specific to safety and security. It also offered an opportunity for participants to interact with colleagues in the nuclear community by gaining and sharing valuable insights and opinions on nuclear regulatory activities.

Video recordings captured during the Opening Session, the Commissioner Plenary Sessions, the "Transformation at the NRC" session and the "Regional Session: Current Nuclear Power Plant and Nuclear Issues" are available to the public at <http://video.nrc.gov/>. Additionally, audio recordings, transcripts, and presentations received while onsite are currently being compiled and will be posted on the RIC Web site at <http://www.nrc.gov/public-involve/conference-symposia/ric/index.html> in the next few weeks.

As a friendly reminder, the NRC uses your feedback to continuously make positive improvements to the conference so we welcome your insights. Please take a moment to complete the electronic "overall conference" and "technical session" evaluation forms located on the RIC Web site above.

Again, thank you for your participation this year and we hope you will join us next year for the 31st Annual RIC, March 12-14, 2019.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Russell Felts', with a long horizontal stroke extending to the right.

Russell Felts,
Deputy Director,
Division of Risk Assessment
Office of Nuclear Reactor Regulation
U.S. Nuclear Regulatory Commission
Session Chair