

# CATEGORY 1

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SUBJECT: Documents info provided during 980403, public meetings held  
 at DC Nuclear Plant in Bridgman, MI. Overhead slides used  
 during meetings, encl.

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Indiana Michigan  
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April 21, 1998

AEP:NRC:1289A

Docket Nos.: 50-315  
50-316

U.S. Nuclear Regulatory Commission  
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Gentlemen:

Donald C. Cook Nuclear Plant Units 1 and 2  
DOCUMENT INFORMATION PRESENTED DURING  
APRIL 3, 1998, PUBLIC MEETINGS REGARDING  
SYSTEMATIC ASSESSMENT OF LICENSEE PERFORMANCE  
(SALP) AND RESTART PLAN OVERVIEW

This letter documents the information provided to you during the April 3, 1998, public meetings in Bridgman, Michigan.

The attachment to this letter provides copies of the overhead slides used during these meetings, discussing our engineering improvement program and restart plan.

Sincerely,

E. E. Fitzpatrick  
Vice President

/vlb

Attachment

c: J. A. Abramson  
A. B. Beach  
MDEQ - DW & RPD  
NRC Resident Inspector  
J. R. Sampson

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ATTACHMENT TO AEP:NRC:1289A

DOCUMENT INFORMATION PRESENTED DURING  
APRIL 3, 1998, PUBLIC MEETINGS REGARDING  
SYSTEMATIC ASSESSMENT OF LICENSEE PERFORMANCE  
(SALP) AND RESTART PLAN OVERVIEW



# **AEP Nuclear Engineering Improvement Plan**

Alan Blind

Vice President Nuclear Engineering





# Issues

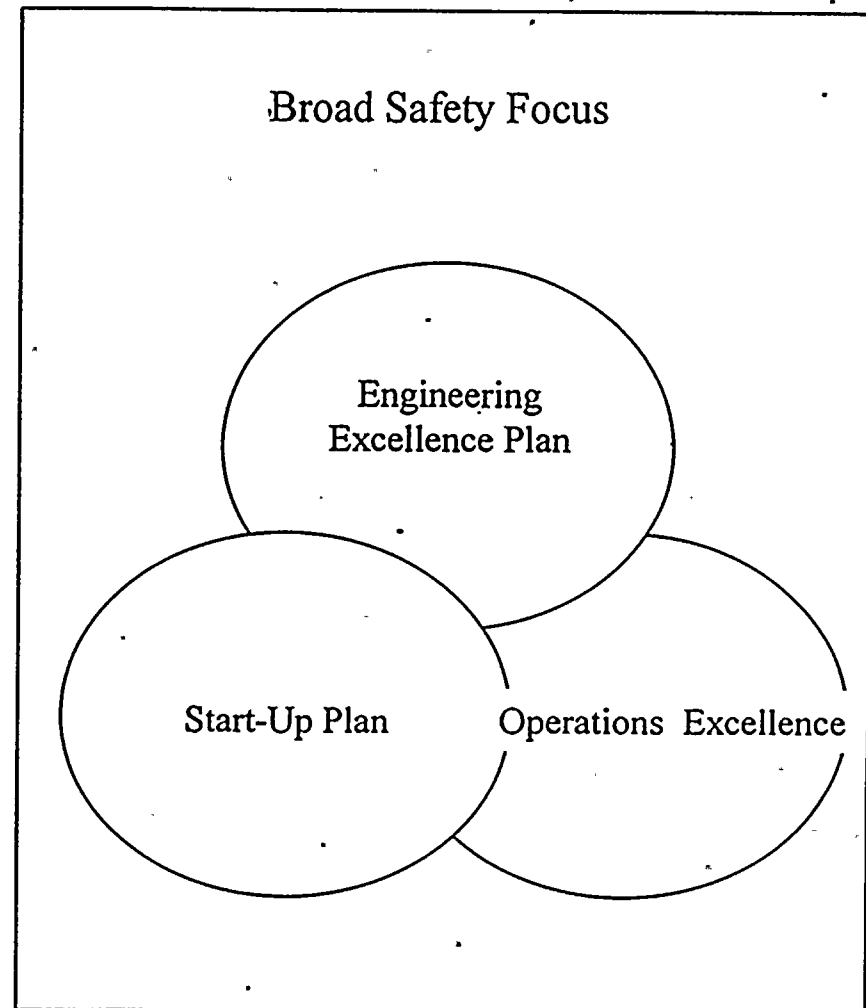
- Understanding the design basis
- Maintaining the design basis
- Design control
- Material condition
- Personnel qualifications
- Culture
- Backlogs
- Engineering staff

# Strategy

- Focus on achieving excellence going forward
- Engineering excellence
  - engineering excellence policy
  - engineering excellence plan
  - engineering excellence results

# Vision

- Upgrade engineering outputs as we:
  - resolve issues in support of the AEP start-up plan
  - maintain operations excellence
- Demonstrate ongoing results reflective of engineering excellence
- Establish and maintain a work environment that supports a broad safety focus



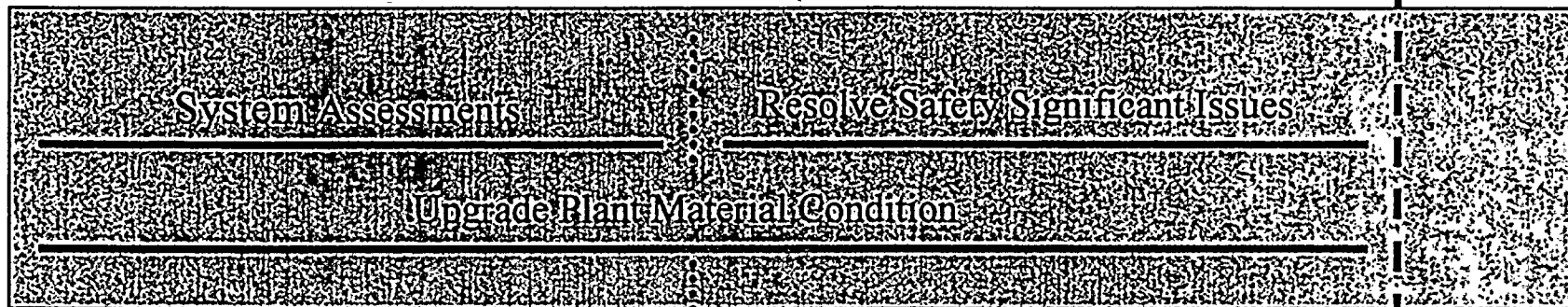


# Goal

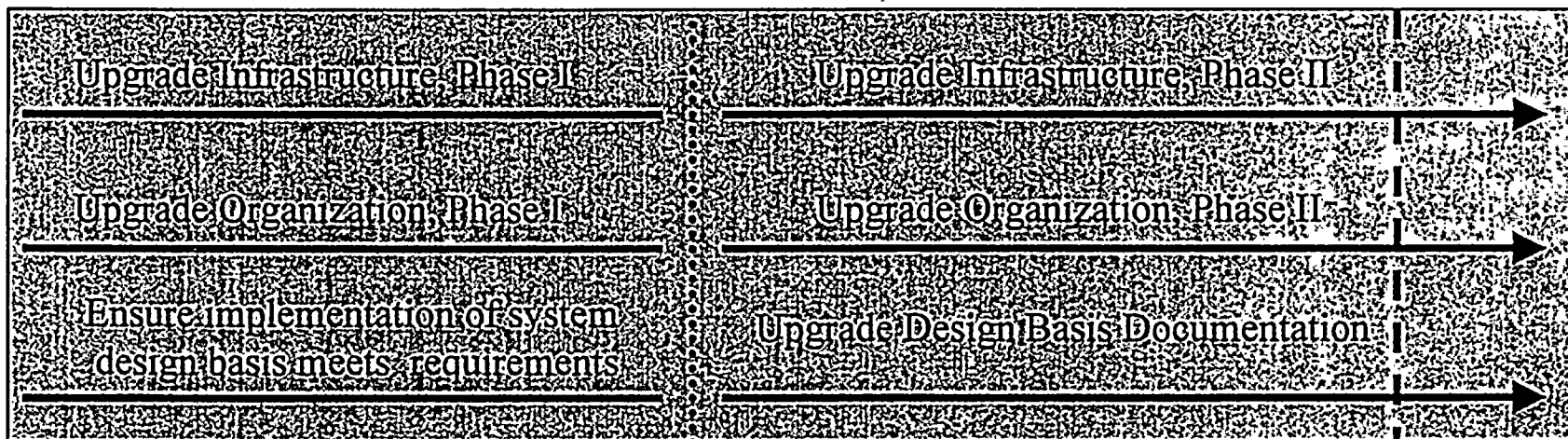
- Conform plant material condition to align with design basis
- Upgrade AEP nuclear engineering infrastructure
- Upgrade AEP nuclear engineering organization
- Ensure implementation of system design basis meets requirements
- Upgrade design basis documentation

Unit Startup

## Start-Up Plan



## Engineering Improvement Plan



Phase One

Phase Two

# Upgrade Infrastructure, Phase I

- Work management
- Engineering records
- Procedure compliance
- Role clarity
- Corrective action program
- Staffing analysis
- Assessment of safety significant program challenges

# Upgrade Organization, Phase I

- Qualification matrix critical tasks
- 10CFR50.59 fundamentals
  - change identification
  - rigorous evaluations
  - design basis champion
- Fundamental team building
- Human performance





# **Upgrade Organization, Phase I Cont'd**

- Critical self assessment culture
- Industry wide perspective
- Analytical expertise
- NSSS vendor interface
- In-line quality verification reports to vice president nuclear engineering



# Upgrade Infrastructure, Phase II

- Long range work management
- Integrated engineering records management
- Upgrade and integrate engineering procedures
- Configuration control
- Program assessments
  - maintenance rule
  - EOPs
  - steam generators
  - operating experience
  - others as appropriate



# Upgrade Infrastructure, Phase II

## Cont'd

- Engineering backlogs
  - completed design changes
  - corrective actions
  - work control requests
  - drawings
  - operating experience

# **Upgrade Organization, Phase II**

- Rebuild plant engineering training program
- Advanced team building
- Process optimization
- Personnel development plans
- Frequent self assessments





# Design Basis Issues

## Phase I

- Conform plant material condition with design basis
- Ensure implementation of system design basis meets requirements

## Phase II

- Upgrade design basis documentation
- Upgrade safety related calculations
- Easy access to design basis documentation



# **Cook Nuclear Plant Restart Plan Overview**

John Sampson

Site Vice President

# **The Cook Nuclear Plant Restart Plan is.....**

A formalized, methodical approach for Cook Nuclear Plant to identify and correct issues that are required for:

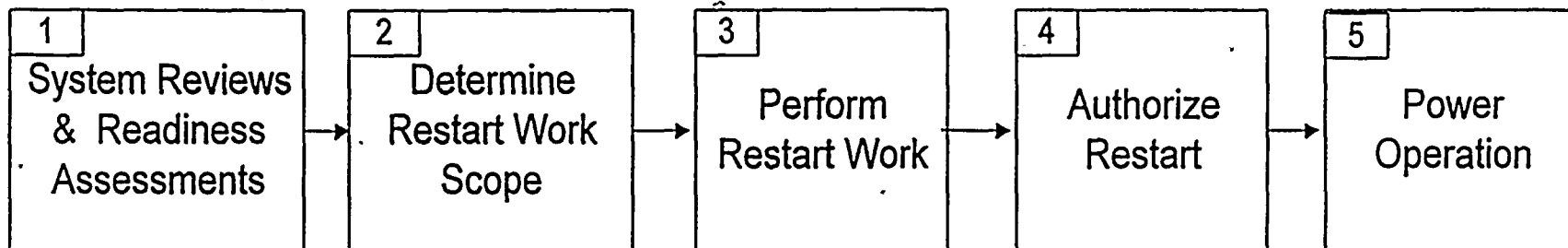
- 1) restart, and
- 2) event free operation while the units are on line.

# **Restart Plan Foundations**

- Rigorous self-assessment and readiness reviews
- Effective corrective action program
- Employee involvement
- Improving human performance
- Continuous communication
- Management effectiveness

# Restart Process Overview

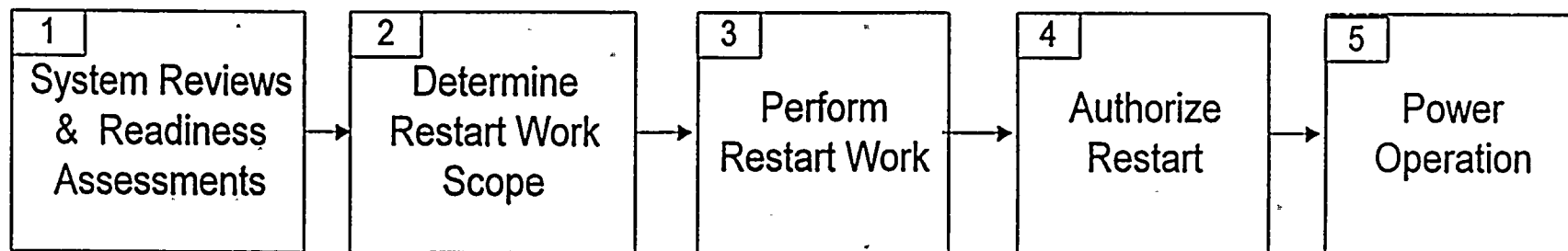
- System reviews and readiness assessments
- Restart work scope determination
- Restart work scope performance
- Restart authorization
- Startup and power ascension





# System Reviews And Readiness Assessments

- Plant systems
- Functional areas
- Programs
- Containment

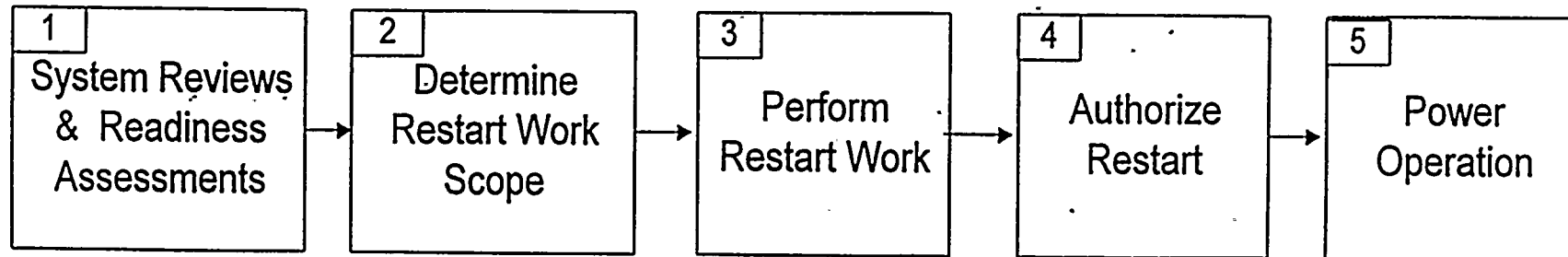




# System Reviews And Readiness Assessments

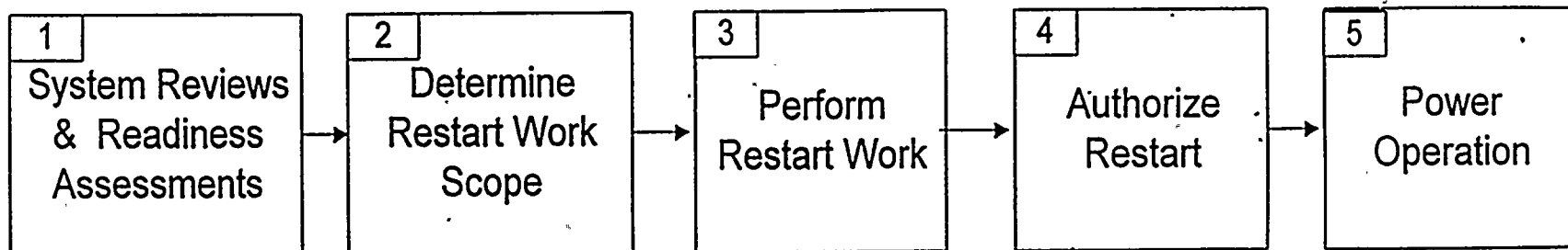
## Corrective Action Program Improvements

- Corrective action program manager
- Problem identification and classification
- Root cause analysis
- Corrective action implementation



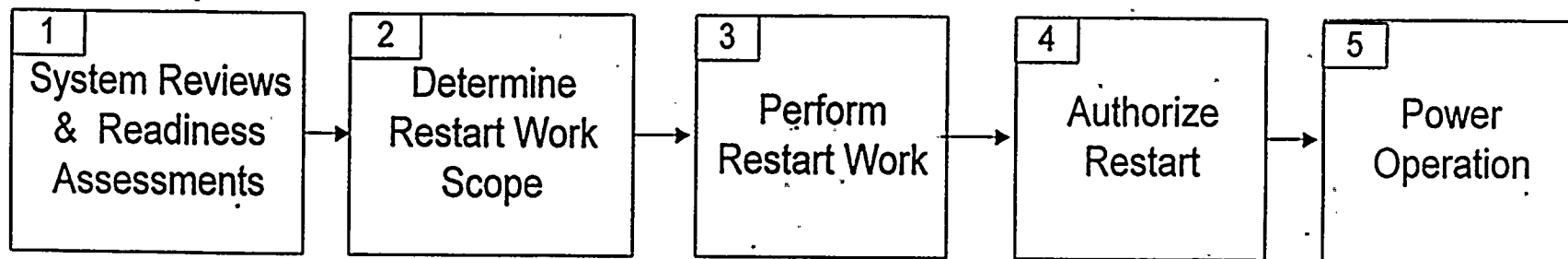
# Restart Work Scope Determination

- Restart work scope criteria
- System engineer review board (SERB)
- Restart oversight committee (ROC)
- Records



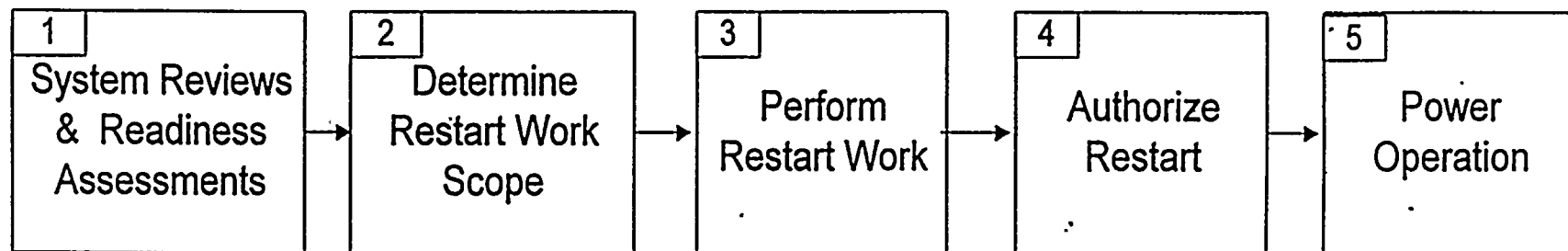
# Restart Work Scope Performance

- Management oversight
- Responsibility for each item
- Process for tracking the status of restart items



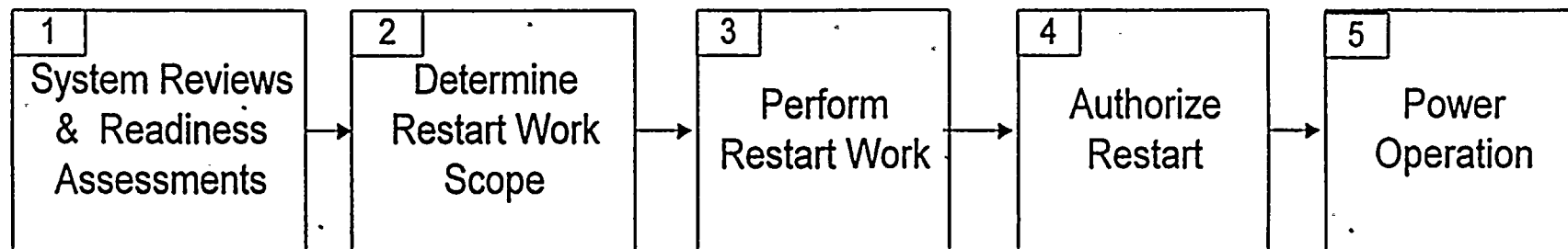
# Restart Authorization

- Restart oversight committee (ROC)
- Senior manager review team (SMRT)
  - Senior managers
  - Independent safety review committee member
- NRC



# Startup and Power Ascension

- Augmented management team
- Power operation





# Implementation

- Restart plan approval
- Restart plan communication
- System reviews
- System engineer review board (SERB) meetings
- Restart oversight committee (ROC) meetings
- Restart work activities

# Conclusion

## American Electric Power Nuclear Generation

### Vision Statement:

“The vision of the AEP Nuclear Generation Group is for Donald C. Cook Nuclear Plant to be the safest, most reliable, most cost-effective generating station in the United States.”



