

November 7, 2016

Dr. Frances Congel, PhD.  
481 Mariners Watch Lane  
Kilmarnock, VA 22482

Dear Dr. Congel:

I wish to convey our thanks and appreciation to you for participating on our September 12, 2016 panel "60 Years of Emergency Preparedness: The Need for EP".

Hearing the insights you gained from having firsthand experience at Three Mile Island and the early days of emergency preparedness in the U.S. was much appreciated. Even more gratifying was how you were able to turn your experiences into a lesson on leadership. Your anecdotal presentation was beneficial to the NRC staff.

Thank you for taking time to visit us and share your experiences. I wish you all the best.

Sincerely,

**/RA/**

Marissa G. Bailey, Director  
Office of Nuclear Security and Incident Response  
Division of Preparedness and Response

November 7, 2016

Dr. Frances Congel, PhD.  
481 Mariners Watch Lane  
Kilmarnock, VA 22482

Dear Dr. Congel:

I wish to convey our thanks and appreciation to you for participating on our September 12, 2016 panel "60 Years of Emergency Preparedness: The Need for EP".

Hearing the insights you gained from having firsthand experience at Three Mile Island and the early days of emergency preparedness in the U.S. was much appreciated. Even more gratifying was how you were able to turn your experiences into a lesson on leadership. Your anecdotal presentation was beneficial to the NRC staff.

Thank you for taking time to visit us and share your experiences. I wish you all the best.

Sincerely,

**/RA/**

Marissa G. Bailey, Director  
Office of Nuclear Security and Incident Response  
Division of Preparedness and Response

Distribution:

C. Rosales-Cooper, NSIR/DPR  
R. Kahler, NSIR/DPR  
M. Bailey, NSIR/DPR  
S. Coffin, NSIR/DPR

**ADAMS Accession No. ML16286A295**

NSIR/DPR	NSIR/DPR	NSIR/DPR
C. Rosales-Cooper	R. Kahler	M. Bailey
10/04/16	10/19/16	11/07/16

**OFFICIAL RECORD COPY**