

UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION

Title: BRIEFING ON STATUS OF MAINTENANCE
RULE - PUBLIC MEETING

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6 BRIEFING ON STATUS OF MAINTENANCE RULE
7 PUBLIC MEETING
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10 Nuclear Regulatory Commission
11 One White Flint North
12 Rockville, Maryland
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14 Wednesday, July 26, 1995
15

16 The Commission met in open session, pursuant to
17 notice, at 10:02 a.m., Shirley A. Jackson, Chairman,
18 presiding.

19 COMMISSIONERS PRESENT:

20 SHIRLEY A. JACKSON, Chairman of the Commission
21 KENNETH C. ROGERS, Commissioner
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1 STAFF SEATED AT THE COMMISSION TABLE:

2 JOHN C. HOYLE, Secretary of the Commission

3 KAREN D. CYR, General Counsel

4 PRESENTERS:

5 JAMES TAYLOR, AEOD

6 ED JORDAN, AEOD

7 WILLIAM RUSSELL, NRR

8 ASHOK THADANI, NRR

9 SUZIE BLACK, NRR

10 RICHARD CORREIA, NRR

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P R O C E E D I N G S

[10:02 a.m.]

CHAIRMAN JACKSON: Good morning. I am pleased to welcome all of you here to brief the Commission on the status of the Maintenance Rule. As we all know, the rule was established in 1991, and it will take effect July 10th of '96.

The Commission determined that a Maintenance Rule was needed because, of course, our concern is plant safety, and proper maintenance is essential to that.

The Staff has made several pilot site visits to review early implementation of the rule. The reviews were performed at sites that had volunteered for this early review of their programs for implementing the rule.

Today, my understanding is that you will be briefing us about lessons learned while visiting those pilot sites, and in particular, you will discuss the adequacy of the inspection and industry guidelines in meeting the requirements of the Maintenance Rule.

I would like to say that the backdrop to today's presentation is the fact that the Agency is essentially moving along many avenues toward risk-based regulation. The Maintenance Rule is performance-based, and risk is being considered in its implementation.

Whether we are talking about the Maintenance Rule,

1 which is our topic for today, in-service inspection,
2 in-service testing, graded QA, or our actual inspection
3 program, a process for the determination of risk-significant
4 structures, systems, and components seems to be an important
5 aspect of the transition to a more risk-based regulatory
6 regime.

7 Such a process has been developed for the
8 Maintenance Rule by the industry and has been endorsed by
9 the Staff.

10 So, as we go along today, I am interested in
11 knowing the generic applicability of this process, and we
12 can perhaps have some commentary on this later to other
13 risk-based initiatives.

14 It is extremely important that we clearly
15 understand the salient features of the categorization
16 schemes, so that the structure systems and components are
17 appropriately categorized for the various applications.

18 I understand that viewgraphs are available at
19 entrances to the room, but before we begin, I would like to
20 ask, Commissioner Rogers, if you have any opening comments
21 you would like to make.

22 COMMISSIONER ROGERS: Nothing much in addition to
23 your own, Madam Chairman, but I am interested in how one
24 perceives this to be a performance-based rule in itself, not
25 just risk, but performance-based. I am particularly

1 interested in that because that is how we thought about it
2 in the very beginning, and it has been advertised as a
3 performance-based rule. I would just be interested in your
4 comments of exactly how it is a performance-based rule.

5 CHAIRMAN JACKSON: Now that you know what is on
6 our minds, you may proceed.

7 MR. TAYLOR: Good morning. With me is Ed Jordan
8 from AEOD, and then from the Office of NRR, Bill Russell,
9 Ashok Thadani, Suzie Black, and Rich Correia.

10 We believe that the industry is on course to
11 implement the Maintenance Rule by its effective date, and
12 the staff is finalizing the inspection procedure, preparing
13 to train the inspectors who will be assessing industry's
14 implementation of the rule.

15 Staff will address what we believe are the
16 features of the performance base in the briefing.

17 The Staff has, as you noted, Chairman, interacted
18 extensively within industry in an open public forum in
19 developing both the guidance for implementing the rule and
20 the procedure for conducting inspections of the licensee's
21 maintenance programs. This was the approach we outlined
22 when we decided to develop a performance-based approach.

23 Cooperative effort has led to development of an
24 industry guideline, NUMARC 93-01, as well as the regulatory
25 guide which endorses that NUMARC document.

1 Also, in conjunction with industry, we conducted a
2 pilot program that verified that the guidance and draft
3 inspection procedure can be used to implement and inspect
4 the Maintenance Rule.

5 The largest challenge still facing the Staff is
6 ensuring that our inspectors have the appropriate depth of
7 knowledge and are consistent in their approach towards
8 inspecting each licensee's implementation of the rule. This
9 is a major concern to the industry.

10 The Maintenance Rule is expected to be more
11 difficult to inspect than other rules because it allows
12 licensees great flexibility in how they implement it.

13 Staff is developing a training program for
14 inspectors, and they will provide this training to all
15 resident and region-based inspectors before the effective
16 date of the rule.

17 We will open with further remarks by Mr. Thadani
18 on the background information of the rule, and then Rich
19 Correia who was on every pilot site visit will present the
20 results of the pilot program and other Staff activities.

21 Ashok?

22 MR. THADANI: Thank you, Jim. Good morning.

23 May I have viewgraph number 2, please?

24 I am going to briefly cover the rule background
25 and, in particular, what the requirements of the rule itself

1 are, and then Rich is going to go through the implementation
2 guidance or lessons that we have learned from the pilot
3 visits that have been conducted, as well as our inspection
4 activities. So he is going to go through some of the
5 details of what we have actually found and where we are
6 going.

7 The next viewgraph, please. May I have the next
8 viewgraph? I'm sorry. No. Go back to that viewgraph.

9 The rule is this is really the first rule that is
10 pretty much completely a performance-based rule, and it was
11 published in 1991. The Commission decided that it was
12 important to allow plenty of time, in this case, five years,
13 to make sure that the guidance is developed that is adequate
14 in terms of its scope, depth, and implementation, for
15 implementation purposes, to allow time to apply this
16 guidance and learn some lessons by applying this guidance,
17 and that there ought to be enough time available after such
18 initial applications, so that the licensees all across, all
19 the licensees would determine what lessons were learned
20 through these initial pilots, so they could revise their
21 programs and still have a plan that was implemented by July
22 10, 1996.

23 The five-year period was provided to go through
24 all of these activities because, to a large extent, of
25 unique aspects of this particular rule. I will touch upon

1 some of these unique aspects.

2 As you know, most of our rules, a number of our
3 rules are much more specific in terms of specifying methods,
4 acceptance criteria, limits, and so on. They are very, very
5 particularly, and that, generally, we have characterized as
6 fairly prescriptive rules.

7 The Maintenance Rule is much more results-oriented
8 and risk-based. I will come back to this issue, how results
9 are used to determine what needs to be done.

10 As Mr. Taylor mentioned, because this is a
11 performance-based rule, there is, in fact, a great deal of
12 flexibility for the licensees to develop their own
13 acceptance criteria, their own programs to implement what
14 they plan to do, and that makes a challenge, then, to come
15 up with oversight activities to make sure that what we do
16 is, in fact, consistent all across the regions and plants.
17 So that is truly a challenge, in a way, driven largely by
18 the fact that the rule itself provides a great deal of
19 flexibility to the licensees and how they go forward.

20 I think the good news that you will hear is that
21 at least to the extent we have completed our activities so
22 far, it is our judgment that the guidance is adequate, with
23 some clarifications, and that now we are embarked upon also
24 making sure, as Mr. Taylor said, we implement appropriate
25 training programs and to develop appropriate inspection

1 guidance for consistent oversight to this rule.

2 May I go to viewgraph number 4, please?

3 The rule itself has really a fairly broad scope.
4 It captures a very significant number of system structures
5 and components. The scope covers all those system
6 structures and components that are needed to mitigate
7 transients and accidents and any of those SSCs that appear
8 in emergency operating procedures or failure of non-safety
9 structure systems and components that may impact safety
10 systems.

11 In addition to that, the scope also includes
12 failures that could cause scrams or actuation of safety
13 systems. So it really is a fairly broad scope in terms of
14 content.

15 Having defined the scope, the next step is as you
16 indicated, Chairman. You have to split these SSCs in two
17 groups, those of high-safety significance and those of
18 low-safety significance.

19 The techniques that are used to get there are
20 two-fold, basically. One is to utilize individual plant
21 probabilistic assessment, IBE or some version of an IBE; in
22 addition to that, conducting importance measure studies to
23 try to isolate what is more important and what might be less
24 important through these measures.

25 Overall decisions are then made by a

1 multidisciplinary panel. Not all decisions are based on
2 PRAs, but oversight is provided with this panel. Rich
3 Correia is going to talk some more about that as to how that
4 is done at the plants.

5 So having now identified, A, the scope and
6 identified what is of high-safety significance and
7 low-safety significance, what I would do is to go first to
8 paragraph (a) (2) of the rule rather than (a) (1). I think it
9 is easier to understand that way.

10 It could be if the maintenance preventative
11 program is working well, everything in the scope could be
12 put under (a) (2) of the rule, and for the high-safety
13 significant SSCs, monitoring performance against some
14 specified criteria, criteria specified by the licensee. If
15 those criteria are not satisfied, then those SSCs would be
16 moved up to (a) (1) of the rule because their performance was
17 not as the licensee expected them to be.

18 Also, for those structure systems and components
19 which are not of high-safety significance, if they
20 experience multiple failures, two or more failures, which
21 relate or indicate maintenance-type problems, then those
22 components would also move up to the (a) (1) category of the
23 rule.

24 Under (a) (1) category, the licensees would then
25 establish goals, monitor performance, and train. The idea

1 of (a)(1) basically is there are some parts of these SSCs
2 which may not be performing as well as the licensees
3 expected. So, under (a)(1), it enhances the attention of
4 the utilities, and one would expect much more attention to
5 what is under (a)(1) because there is a need to make some
6 improvement. Monitor the performance over a time period and
7 see if, in fact, the expected goals are being met. The
8 goals could be numerical or performance-type goals.

9 CHAIRMAN JACKSON: Let me make sure I understand
10 something. Since you speak of moving certain SSCs or the
11 possibility from the (a)(2) to the (a)(1) category, that
12 suggests that there is a kind of monitoring --

13 MR. THADANI: Yes.

14 CHAIRMAN JACKSON: -- that implicitly goes on in
15 (a)(2) --

16 MR. THADANI: Yes.

17 CHAIRMAN JACKSON: -- but that by movement to the
18 (a)(1) category, the degree of monitoring is heightened by
19 virtue of the goals, the performance goals that are set, and
20 the monitoring that is required relative to those goals.

21 MR. THADANI: Yes. There are two parts. Yes,
22 basically, that is correct.

23 You will do more training under (a)(1) because you
24 want to enhance. So you want to make sure at some
25 intervals, and I will come back and say what is done under

1 (a)(3) because that also relates to assessing performance
2 over a time period.

3 CHAIRMAN JACKSON: Right, but I am saying the fact
4 that there is a mechanism that would move certain SSCs from
5 the (a)(2) to the (a)(1) category implicitly says that there
6 is some monitoring in the (a)(2), for SSCs in the (a)(2)
7 category.

8 MR. THADANI: That is correct, further high-risk
9 significance motion of the SSCs.

10 For those that are of low-risk significance, you
11 can wait until they are failures. So one can tolerate
12 failures because there is much lower safety significance to
13 those, and if there are two or more failures relating to
14 maintenance, then you would enhance attention because that
15 would raise questions is there a problem with the
16 maintenance program itself. So that is the distinction in
17 terms of where you monitor. Where you may not need to
18 monitor, you can, in fact, wait until there are actual
19 failures.

20 COMMISSIONER ROGERS: Just before we move on, how
21 did the licensees -- and maybe that will come later with Mr.
22 Correia -- how did the licensees in the pilot program
23 identify something as category (a)(1) if there had not yet
24 been any opportunity to develop a performance history to
25 make that judgment?

1 MR. THADANI: If you do not mind, I think that is
2 a very important question, and that is part of what Rich is
3 going to cover, and some of the industry concerns as well,
4 because one of the concerns -- I don't want to take away
5 Rich's ideas.

6 CHAIRMAN JACKSON: Steal his thunder.

7 MR. THADANI: That is right, but there is a
8 concern on the part of the licensees as to what gets put in
9 (a)(1) and how it is perceived by the Agency, but Rich is
10 going to go into more detail.

11 Paragraph (a)(3) of the rule calls for two key
12 things. First relates to once during refueling outage not
13 to exceed a 24-month period. It does not have to be done
14 during an outage, but at least once during that period, the
15 licensee needs to evaluate performance of their activities;
16 that is, goal-setting, trending, performance criteria, and
17 so on. They need to take a look at how things are working.

18 In that look, the rule recommends that industry
19 feedback experience be considered if a new failure mode has
20 been identified; for example, the specific licensee would
21 gain by taking a look at the industry experience. So there
22 is an encouragement to the licensees to take into account
23 industry experience as they look at their goal-setting and
24 so on and their performance over that time period.

25 They also have to evaluate during this period how

1 well did they really do in terms of balance and
2 unavailability and unreliability. In other words, if you
3 were looking for, let's say, a system or component, your
4 expectation was it is unavailable and unreliable. The total
5 needs to be, let's say, 10 to the minus 3 per year or so,
6 and you find that your unavailability through preventive
7 maintenance was much higher. You used up many, many days
8 conducting preventive maintenance.

9 So, in facts, its overall unavailability was much
10 higher than 10 to the minus 3. Then you probably have not
11 balanced well the idea of preventive maintenance and
12 reliability of this system.

13 So the licensees need to take a look to make sure
14 there is a reasonable balance in maintenance and expected
15 reliability of the SSCs.

16 COMMISSIONER ROGERS: Is there any way to judge
17 what is reasonable?

18 MR. THADANI: Let me use an example. In your IPE,
19 you looked at historical data. You have done the best you
20 can and assigned overall unreliability of auxiliary
21 feedwater system or trained to be 10 to the minus 2.

22 Then what you would want to do is you would
23 probably want to track both the failures, failure on demand,
24 as well as outage due to preventive maintenance. So, if you
25 keep taking a look at the integral aspects, at least it will

1 tell you generally where you are.

2 The easier part of that is going to be if you take
3 the system out for preventive maintenance too long. I think
4 that will catch right away. So that is the kind of thinking
5 that we are encouraging licensees to do under (a)(3).

6 The other part of (a)(3) -- and this one has
7 received a great deal of attention over the last year or so,
8 and in fact, Bill Russell first raised this issue as a
9 result of one of the visits he made to a plant, and since
10 then, a number of us have been making sure and following up
11 on this issue in our visits to plants, and that has to do
12 with, for a variety of reasons, licensees are doing more and
13 more preventive maintenance while the reactor is at power.

14 That may be perfectly okay as long as careful
15 attention is given to the configuration the plant is in.

16 Bill noticed, at least this one plant, they could
17 have done a lot better; that they may be exposing the plant
18 to significant risk by conducting certain maintenance
19 activities on more than one systems which may appear in an
20 accident scenario.

21 The Maintenance Rule requires of the licensees
22 before they pick a system, let's say, out for preventive
23 maintenance, they need to do a safety assessment to make
24 sure that they are not exposing the plant to significant
25 risk.

1 So, while I think over the last year the awareness
2 of the industry has grown, our expectation is that the
3 licensees would have, by the time this rule is effective
4 next July, in place procedures to make sure that they are
5 paying attention to the configuration.

6 So I think this aspect of the rule is also very
7 important in terms of focussing attention on risk,
8 operational risk management issues.

9 COMMISSIONER ROGERS: Can that be done in real
10 time?

11 MR. THADANI: Yes.

12 This is some of the background of the rule. Rich
13 has the tougher job of telling you how things are going and
14 how we are going to get there. We have some ideas on how we
15 can bring consistency in our decision-making.

16 Rich?

17 COMMISSIONER ROGERS: I think it is very fair to
18 say that this aspect of the situation can, in fact, lead to
19 greater safety --

20 MR. THADANI: Yes.

21 COMMISSIONER ROGERS: -- because I think when the
22 licensees have to contemplate very seriously the entire
23 status of the plant, everything that is going on, and the
24 risk significance, that is quite different, I think, from
25 the way they have looked at the plant in the past.

1 Sometimes they have; sometimes they haven't.

2 We have known of instances where things were going
3 on that not everybody knew about.

4 MR. THADANI: That is right.

5 COMMISSIONER ROGERS: That is very serious in
6 increasing core damage probability.

7 So I think, in a way, it is a healthy development
8 because if done very well, it will, in fact, assure us that
9 the licensees are looking at the entire system at the same
10 time if they contemplate on-line maintenance and have to
11 look at the risks of more than one system being out at the
12 same time.

13 MR. THADANI: Yes. I fully agree with you.

14 MR. CORREIA: Thank you, Ashok.

15 Before I start discussing the results of the
16 pilots, I would like to briefly mention the three documents
17 that were used during the pilots.

18 Slide 5, please.

19 The industry guidance document, NUMARC 93-01, we
20 have determined provides an acceptable method for
21 implementing the rule. It was developed with quite a bit of
22 staff interaction with industry when it was developed.

23 Industry performed a verification and validation
24 effort before it was issued in May of '93, and as a result
25 of the pilots, NEI plans to clarify the document.

1 Our regulatory guide 1.160 endorses NUMARC 93-01,
2 and we also may revise that as a result of the changes to
3 93-01.

4 Our draft Maintenance Rule inspection procedure
5 was first issued in December of '93. We followed up with a
6 public workshop in March of '94, made some subsequent
7 changes to the document. Then we proceeded with the pilots.
8 After the pilots, we made some additional changes and had
9 another public workshop to give industry and the public an
10 opportunity to look at the results of the pilot and the
11 changes we made to the inspection procedure.

12 We plan to have the final version of the procedure
13 issued next month.

14 Next slide, please.

15 Ashok has already gone over most of these
16 implementation steps that licensees will use to implement
17 the rule. There was some specific questions on the risk
18 determination.

19 Basically what they do is after they determine
20 which SSCs are within scope, they would then evaluate using
21 PRA insights or importance measures, which of those SSCs are
22 more risk-significant than others, and come up with
23 basically two categories, high and low risk.

24 Those lists then go to what we call the expert
25 panel, a multidisciplinary team from operations, maintenance

1 engineering, PRA, site-specific staff, that would evaluate
2 the relative risk ranking, which SSCs are risk-significant,
3 which are not, to make the final determination for that
4 particular site, which ones are considered risk-significant
5 and which are not.

6 The idea behind the expert panel was to compensate
7 for the limitations of the PRA insights. For example,
8 containment systems may not be included.

9 Once they have determined which are high risk and
10 low risk, then they would determine for the high-risk
11 significant SSC's specific performance criteria that they
12 would monitor against. So both risk-significant and standby
13 systems would have specific performance criteria.

14 The low-risk systems could be monitored at the
15 plant level, such as plant scram, safety system actuations.

16 Once they have determined the criteria, then they
17 would go back and look historically at actual system
18 performance and compare that to the criteria that they have
19 established. If the actual performance has been better than
20 the criteria, then it goes to the (a)(2) category
21 essentially saying that preventive maintenance has been
22 effected up to that point.

23 If performance has not been acceptable, then that
24 would be cause to go to (a)(1) and set goals and monitor
25 there until such time performance has improved, and then

1 they could move it to (a)(2). That is essentially how they
2 make that first determination.

3 I think we recommended two refuel cycles of three
4 years of historical performance reviews.

5 CHAIRMAN JACKSON: Again, what is the trigger,
6 though, to go from (a)(2) to (a)(1)?

7 MR. CORREIA: Basically, there are two methods.
8 If actual system or equipment performance exceeds the
9 criteria that have been established by the licensee, that
10 would be reason to move to (a)(1), or if there are
11 repetitive maintenance, preventable functional failures.

12 There could be situations where you could have
13 repetitive failures, yet not exceed the criteria, which
14 would be cause of concern that preventive maintenance has
15 not been effective and it should move to the (a)(1)
16 category. Those are essentially the two methods.

17 CHAIRMAN JACKSON: Wasn't there a fair degree of
18 variability even for similar plants of the SSCs that should
19 be included within the scope of the rule as well as those
20 that were considered to be risk-significant, and how do you
21 account for that?

22 MR. CORREIA: Yes, there was, and we included in
23 our NUREG the lessons learned from the pilots 1526 three
24 tables that I think will demonstrate the variability between
25 plants, and a lot has to do with plant-specific design,

1 architect/engineer configuration of systems, and the
2 flexibility that the Maintenance Rule allows licensees in
3 determining which SSCs are within scope and also the
4 relative risk ranking.

5 We wanted to point that out that it was perfectly
6 acceptable to have differences between plants because each
7 licensee determines which SSCs at their plant are within
8 scope and which are risk-significant, and we didn't want
9 necessarily our inspectors to start comparing plants to make
10 sure, if you will, that similar plants had similar numbers
11 of SSCs. It is not the numbers that are important. It is
12 which SSCs are important.

13 COMMISSIONER ROGERS: Are you going to talk about
14 those tables any more?

15 MR. CORREIA: Only to mention that it demonstrates
16 the variability that we noticed.

17 COMMISSIONER ROGERS: I did have a question on
18 table 2 with respect to the risk-significant structures for
19 the different vendor designs. BWR/3 utilities were
20 evaluated. So we don't have a measure there, but the number
21 that stood out to me was for the CE plants, 28, whereas most
22 of the others are just one or none. Why is that so
23 different?

24 MR. CORREIA: I believe it is because that
25 particular plant broke down their structures in very, very

1 small areas.

2 For example, one of the structures that they
3 included were the fire barrier walls in between
4 transformers. I think most plants would have included that
5 in, say, the turbine-building structure.

6 This particular plant, for whatever design reasons
7 or monitoring reasons, did break down their structures to
8 that degree and, therefore, had 28 structures within the
9 scope.

10 COMMISSIONER ROGERS: That sounds as if this is
11 really a different standard being applied by and kept in
12 mind by the individual participants in this study. It
13 troubles me a little bit.

14 I wouldn't read it that the CE plants consist of
15 more risk-significant structures. It is how they analyze.
16 I wonder if that is at all troubling to you that there is
17 one example of a very different way of making the call and
18 whether that added degree of conservatism is, in fact, a
19 useful approach.

20 MR. CORREIA: I think it would certainly be
21 encouraged. We didn't see anything wrong with the way they
22 decided to monitor their structures. Rather than re-create
23 groups of structures that they would monitor for the
24 Maintenance Rule, they used exactly what they had in place.

25 COMMISSIONER ROGERS: The important question is:

1 What are the ramifications of that? What does that lead to?
2 Anything? Is it just an intermediate step in some way that
3 doesn't really make much difference in the long run?

4 MR. CORREIA: I think for that particular
5 licensee, it would mean more criterion to evaluate. They
6 would have to have condition or performance criteria for
7 each one of those structures and monitoring for each one.
8 It would certainly be more to monitor on a much smaller
9 scale than would if they had, say, five or six structures
10 that they were monitoring.

11 MR. RUSSELL: Let me clarify. I think two things
12 need to be kept in mind. One, in the license renewal
13 activities, we have identified that an area that is to be
14 developed relates to long-lived passive components,
15 structures, piping, components which have historically not
16 been subject to surveillance activities or testing.

17 So, as we get into the Maintenance Rule aspects as
18 it applies to long-lived passive components, there is some
19 uncertainty, and there is technical work that is going on
20 now with industry effort and Staff effort looking at
21 structures, long-lived passive components.

22 I think there is some uncertainty. If they have
23 included, for example, fire barriers, fire is
24 risk-significant in maintaining separation. So, to the
25 extent that they have structures which are fire barriers

1 between divisions that they have considered separately, that
2 is understandable how that could come out.

3 CHAIRMAN JACKSON: Mr. Russell, are those passive
4 components what is reflected in this figure? Do you know?

5 MR. THADANI: Yes, they are.

6 MR. RUSSELL: It is also not uncommon for
7 different plants to name systems differently even though
8 they are both BWR/4's, you may find that there are different
9 systems, different combinations of components that have gone
10 into the systems, different terminology for structures,
11 different layouts. So we don't see an issue with respect to
12 the initial classification and how it was done. It could
13 very well be different from plant to plant.

14 If on the other hand we had standard plant
15 designs, if this were a Part 52 facility with a design
16 certification, given that we have already done PRAs and done
17 risk-significant measures, you would see consistency from
18 design to design.

19 So I think this is more of a fact-of-life change
20 that we have different designs that exist, and the licensees
21 have applied processes where we have agreed to the process
22 for identifying what is in scope and to determine risk
23 significance, and what we are seeing is that those results
24 seem reasonable based upon the way they have applied the
25 process, but it does illustrate that we are going to have a

1 significant issue, I think, with training because you could
2 have one inspector inspect one BWR/4 and find it comfortable
3 with how they have done the process, go to the next one and
4 want to compare the results between plants as compared to
5 looking at the approaches. So we see this as a significant
6 training issue. That is why we are allowing nearly a year.

7 We want to start training this fall to have gone
8 through all the regions and all the inspectors with a
9 comprehensive training program before next summer, but this
10 is an element of a performance-based approach where you are
11 looking for the result of how the equipment is performing
12 and not necessarily requiring to put them in particular
13 categories to try and force some standardization of the
14 process.

15 MR. CORREIA: Thank you. That was basically why
16 we developed those tables of variability between plants, and
17 in most cases, they were all perfectly acceptable.

18 If I could go to slide 7, please.

19 The pilot program, we felt was necessary to
20 determine the usability and acceptability of our Maintenance
21 Rule inspection procedure and to provide those volunteer
22 licensees some feedback on implementation of the Maintenance
23 Rule and to share that with the industry.

24 We went to nine sites. The first site visited was
25 last September, and we finished the program this March. The

1 sites visited were Byron, Crystal River, Grant Gulf, Hatch,
2 Maine Yankee, Pilgrim, Shearon Harris, South Texas, and
3 Vogtle.

4 The teams were composed mostly of headquarters
5 people from our branch, the Probabilistic Safety Assessment
6 Branch. AEOD had an observer on two of the site visits, and
7 NEI also had observers at all the site visits.

8 The regions also had at least one to two people on
9 each of the site visits.

10 Again, the results and lessons learned from the
11 pilots of NUREG 15-26 that we provided by the SECY 95-179, I
12 think in conclusion we determined that the industry
13 guideline document, 93-01, as it is currently endorsed, and
14 Reg Guide 1.160 can be used by the industry to effectively
15 implement the rule, and that the effective date of the
16 Maintenance Rule should be maintained on schedule.

17 Next slide, please.

18 This slide and the next lists all the areas that
19 we observed during the pilots, and I would just like to
20 discuss some of the more significant ones.

21 The recommendations we made were specific to a
22 site, to that licensee, in ways that could help them improve
23 implementation of the rule, and we believe we were
24 consistent with the intent of 93-01 and the Regulatory Guide
25 1.160.

1 I know we tend to focus on weaknesses rather than
2 strengths, but I would like to point out that overall we
3 thought these nine plants did a very good job of
4 implementing the rule.

5 The issues that we found, I think, were not major,
6 and they were not numerous, but I would like to highlight
7 some of those.

8 The first one is the use of the industry
9 guideline. All the plants used it. Eight of the nine took
10 some minor exceptions. One took what we considered major
11 exceptions, but in the end, generally, they all met the
12 intent of the guideline document. So we didn't see any real
13 problems there.

14 Scoping. The results we saw, were very thorough.
15 Plants had done an extensively thorough job of reviewing all
16 plant SSCs to determine which were within scope and which
17 were not.

18 There were a few instances where we recommended
19 they go back and reevaluate a few systems that we thought
20 should have been included that they had not.

21 Examples were control room annunciators,
22 circulating water systems, extraction steam systems, that
23 typically you would expect to see included within the scope.

24 On average, there were two to three systems per
25 plant that we asked them to go back and reevaluate.

1 There were some reasons that some plants used to
2 exclude SSCs from scope that we didn't think were
3 appropriate, and they were the SSC was very reliable,
4 inherently reliable, or it never failed; that the system
5 would never completely fail due to redundant trains; that
6 operator actions could prevent failures of a system that
7 would result in a reactor scram; and that the failure of a
8 system would not directly cause a reactor scram.

9 We didn't think the rule nor the statements of
10 consideration really addressed any of these. So we asked
11 them to reconsider including these systems back in scope.

12 Risk determination, we have talked about somewhat
13 already. We felt that the process in 93-01 was used very
14 carefully and very closely. It met the intent of what our
15 expectations were. The results, we thought, were all very
16 reasonable, and for purposes of the Maintenance Rule, we
17 thought it was an appropriate and practical method to
18 determine which SSCs were risk-significant.

19 In fact, some plants used their expert panel to do
20 more than just risk ranking of SSCs. They got involved with
21 scoping of performance criteria and goals. It was a very
22 good job.

23 The only recommendations we had were in cases
24 where they had other PRA calculation methods that they could
25 consider other than the ones in 93-1. They should consider

1 those, and to perhaps make their expert panel a permanent
2 part of their organization.

3 If there were any changes to the plant design or
4 PRA insights changed, they should reconsider the risk of
5 ranking that they had performed earlier.

6 COMMISSIONER ROGERS: Just on the expert panel,
7 these were all in-house?

8 MR. CORREIA: All in-house, site-specific.

9 COMMISSIONER ROGERS: No consultants?

10 MR. CORREIA: Not at all, not at all, and I think,
11 in every case, extensive plant and industry experience.

12 The next item is categorizing SSCs in (a)(1) and
13 (a)(2). I think in all cases, plants did a very good job of
14 putting them into the (a)(2) bin. The processes and
15 procedures they used all appeared to be very reasonable.

16 There were in some cases some reluctance to put
17 SSCs in the (a)(1) category for fear that management would
18 view that as an ineffective preventive maintenance program.
19 We saw that as part of the process.

20 If preventive maintenance has resulted in SSC
21 failures, then it has to go to (a)(1) for management
22 attention to improve performance.

23 The next item that I would like to talk about is
24 industry operating experience. The main issue at the pilots
25 with this particular requirement was plants had what we

1 considered all the information they needed to meet the
2 intent of the rule. It is just that it was not being
3 effectively used.

4 They had the NRC information, INPO information,
5 vendor information. It was all there readily available, but
6 for some reason, it wasn't being used to the extent that we
7 thought necessary to implement the rule.

8 CHAIRMAN JACKSON: So what guidance are we
9 providing to facilitate that?

10 MR. CORREIA: We basically told them that they
11 need to make sure that the procedures emphasize the fact
12 that this is a rule requirement and that the responsible
13 engineers in most cases, system engineers when setting goals
14 and doing periodic evaluations, go back and look at this
15 information as required. I believe that would suffice.

16 The next slide, please.

17 The next issue was monitoring and trending of
18 systems and components. We found that, I think in most
19 cases, trending we expected to see of equipment performance
20 was not well integrated with goals and performance criteria.

21 Most plants had established trending programs.
22 The quality and quantity varied. It is just that, for some
23 reason, it wasn't well integrated with the performance
24 criteria and goals that they had established.

25 I believe many of their existing programs would

1 look at the condition of performance of equipment and
2 components, and it was being evaluated. It is just that you
3 didn't see it being brought into the Maintenance Rule
4 perspective. We recommended that they do that.

5 Certainly, the rule encourages maximum use of the
6 existing programs. We saw that these programs were very
7 effective, and we just thought they should be implemented
8 more effectively with rule requirements.

9 COMMISSIONER ROGERS: These plants, to what extent
10 did they use system engineers?

11 MR. CORREIA: I think in every case, they may not
12 have all been called systems engineers, but effectively, the
13 systems engineers were the Maintenance Rule engineers. They
14 are responsible for a series of systems. They would monitor
15 performance. They would assure if criteria or the trend was
16 showing that performance was degrading, they had to take
17 some action. If it did result in criteria not being met or
18 repetitive failures, then it would go to the (a)(1) set
19 goals. They were essentially the people that would
20 implement the rule.

21 COMMISSIONER ROGERS: Why do you think there
22 appeared to be this disconnect between trending and other
23 data, performance data? Wouldn't that be that the system
24 engineer should perform an integrative function?

25 MR. RUSSELL: I think you need to recognize that

1 this was a pilot activity, and it was a snapshot in time.
2 We had only recently had the regulatory guide out, and some
3 of the earlier ones were less developed than the later ones.

4 The expectation was that each licensee would have
5 essentially one full cycle of experience in implementing the
6 rule prior to the effective date of the rule. That was some
7 of what went into this five-year time frame.

8 So, in some cases, the full integration of
9 operating experience, looking at some of these issues, is
10 somewhat understandable given the state of implementation at
11 the time and that these were recognized as pilots to look at
12 the guidance.

13 So we looked at this as feedback. We clearly
14 found some cases where they had not been fully implemented.
15 I think it would be fair to say that there were not
16 significant disputes as to whether something was needed or
17 not. They may just not have been that far along in their
18 implementation at the point in time we conducted the pilot.

19 We clearly expect that these types of things would
20 be met when we go to do the baseline inspection starting in
21 July of '96 and that they would have processes to
22 effectively feedback operating experience and that that
23 operating experience would have been considered in setting
24 performance criteria and goals. So I think there is a bit
25 of contemporaneous nature with respect to the timing of the

1 pilot and where they may have been in implementing their
2 program that may be contributing to some of these.

3 COMMISSIONER ROGERS: Well, yes, in terms of
4 complying with the Maintenance Rule, but if you didn't have
5 a Maintenance Rule, wouldn't those be activities that you
6 would expect the system engineer to be involved with in the
7 system to be carried out anyhow?

8 We did hear for many years that we didn't need a
9 Maintenance Rule, and that it was totally unnecessary and
10 just a big waste of everybody's time and everybody's effort
11 and so on and so forth, and the Commission finally came to
12 the conclusion that we thought it very advisable that we
13 have a Maintenance Rule, and we have one, but I think it is
14 very interesting to see that what one might expect to have
15 taken place in the absence of the Maintenance Rule did not,
16 in fact, take place.

17 MR. RUSSELL: If I go back to -- and I agree with
18 your observation. When we did the maintenance team
19 inspections at all plants in the United States, we found
20 generally that root cause analysis, trending, and
21 application of risk were weaknesses that 20 percent or more
22 of the facilities had at that time.

23 We felt that those activities were getting better.
24 We had been emphasizing engineering. We have modified
25 self-processes, et cetera. So these have been areas which

1 had been evolving.

2 Five years ago, you would not have found that all
3 plants even have the system engineering function. It may
4 have still been in design engineering or some other place.
5 They would not have integrated on a system basis.

6 We had facilities that I visited where oil
7 analysis was done by an individual independent of where the
8 systems were, and yet, vibration analysis was done by
9 another individual, and the stuff didn't come together in a
10 system basis where you could take and combine vibration
11 analysis, oil analysis, and other tools. So we are seeing
12 progress being made in those areas, but I do believe that
13 this is one that is changing with time as they go more to
14 reliability-centered maintenance approaches.

15 There were pilots going on in the '89-'90 time
16 frame looking at how you improve maintenance using a
17 reliability approach.

18 So the fact that there were some areas that had
19 not been fully implemented consistent with what our
20 expectations were, we think was understandable, but that is
21 also why we wanted to have a full cycle of experience before
22 the effective date of the rules. So, when we go out and do
23 inspections in July, we don't expect to have these kinds of
24 findings.

25 COMMISSIONER ROGERS: Okay. Thank you.

1 MR. CORREIA: The next issue is monitoring of
2 redundant trains. The guideline document recommends that
3 risk-significant systems with redundant trains be monitored
4 at the train level, and we found in a few instances that
5 systems with these redundant trains that were
6 risk-significant or used in standby service would not be
7 monitored on the individual train basis. It wasn't
8 widespread, but we did find a few cases.

9 Trending of zero failures was another interesting
10 observation. Some licensees had set performance criteria
11 goals for zero failures, or 100-percent reliability, and
12 even though the rule allows maximum flexibility on how they
13 establish their programs, the rule also intends that their
14 evaluations be predictive in nature such that if they start
15 seeing trends and degrading performance, they take action
16 before failure, and setting goals of performance criteria at
17 100-percent liability wouldn't accommodate that, would not
18 accommodate trending.

19 So we just recommended that they select goals and
20 trending for particular SSCs that are compatible in that
21 they can monitor performance, see degradation, and take
22 actions appropriately.

23 COMMISSIONER ROGERS: It seems to me you have got
24 to have some data to develop a trend.

25 MR. CORREIA: Right.

1 COMMISSIONER ROGERS: If your goal is no data,
2 then no trend.

3 MR. CORREIA: Precisely.

4 Monitoring of structures, we have talked about
5 somewhat.

6 Most plants we consider made this a relatively low
7 priority. Most of the focus was on systems trains, and
8 components. Most assume that it was inherently reliable.
9 The tables show that. Where monitoring was established, it
10 wasn't very predictive in nature.

11 We believe that the guidance in 93-01 is adequate
12 and that we asked them to go back and reevaluate the
13 guidance and look at their existing structural monitoring
14 programs, which we felt in most cases would be more than
15 adequate to meet the requirements of the rule and to take
16 maximum advantage of those, and if necessary, enhance them.

17 The next item I'd like to discuss are plant safety
18 assessments for taking equipment out of service. Ashok has
19 already mentioned this, and we saw basically two processes
20 that plants were using or planning to use. One was the
21 matrix approach. Basically, what they would do is they
22 would have the list of systems that could not be taken out
23 of service at the same time because of the impact on plant
24 safety of risk, and they followed that.

25 Others either had or were planning to have real

1 time or near real time risk monitors where they could
2 actually re-run their PRA showing which SSCs would be out of
3 service for maintenance and look at changes in plant risk
4 and then to adjust the planning processes to minimize the
5 impact on risk.

6 I think we have seen that trend during the pilot
7 program process, and I think most plants tend to go that way
8 with an on-line risk monitor.

9 Basically, our recommendations in this area was to
10 complete implementation, either go over the matrix or the
11 risk monitors and, as Bill said, get experience with
12 implementing the rule.

13 COMMISSIONER ROGERS: Excuse me. I think that is
14 a very interesting approach. It seems to me that maybe I am
15 not quite looking at this in the right way, but doing that
16 seems to me implies a living PRA. I mean, it is a dynamic
17 PRA.

18 MR. THADANI: That is correct.

19 MR. CORREIA: Yes.

20 COMMISSIONER ROGERS: It seems to me in looking at
21 some of these tables that some of these licensees did not
22 intend to have a living PRA; is that right?

23 MR. CORREIA: Living PRA in the sense of --

24 COMMISSIONER ROGERS: Those that are either yes,
25 no, and update frequency, there were three that said no. So

1 how do they fit into this? Is that something that is short
2 of a full PRA, but still doing this analysis, time-dependent
3 risk analysis, or what?

4 MR. CORREIA: I think the difference was that the
5 earlier sites we visited did not plan to update their PRA in
6 the IPE sense.

7 COMMISSIONER ROGERS: Full-blown?

8 MR. CORREIA: Full-blown.

9 As the technology improved and these on-line risk
10 monitors were more available and reasonably priced, I
11 understand, then there was a shift towards that direction.

12 I don't believe these on-line risk monitors
13 reevaluate the whole plant. It is parts of it, but it gives
14 them a good sense of what happens to risk when they take
15 equipment out of service for maintenance.

16 MR. RUSSELL: There is one other aspect that I
17 think needs to be considered, and that is following each
18 refueling outage after the rule has been into effect. On
19 periods not less than two years, there needs to be an
20 assessment of how well all of the systems have performed
21 against their goals and the assumptions that were used in
22 establishing those.

23 One outcome could be that equipment is not
24 performing to an appropriate goal and that you need to work
25 on the equipment.

1 Another would be that you have set a goal that is
2 not reasonable; that you may have over-specified.

3 The allocation of risk and availability to various
4 systems can change with time. We see that this will be an
5 incentive to keep track of and maintain at least a level 1
6 PRA, reasonably up to date, so that you can feedback your
7 experience and you can test on what the assumptions were
8 that went into the IPE against what the actual performance
9 has been and not use as much generic data, but this
10 allocation of goals has to be done on some logical basis.

11 Clearly, we have indicated that the IPEs or
12 sensitivity studies or PRAs are one way of doing that. So
13 we think there is going to be a tendency with time to both
14 question if I didn't meet the goal, was the goal reasonable,
15 or could I do some goal allocation that may have a different
16 system that is performing better, and maybe it was an
17 unreasonable goal. I think these are some of the
18 considerations that different licensees are going through.

19 So I think there will be a trend in that
20 direction, and maybe they have not developed it fully.
21 There are some that are still using the matrix approach
22 where they pre-analyzed conditions and said even though this
23 may be allowed by tech specs, avoid having high-pressure
24 injection out at the same time you have aux feed out in the
25 same division, for example.

1 So I think this is an evolving area that we just
2 need to watch with time.

3 MR. CORREIA: Could I go to slide 10, please?

4 The lessons learned from the pilots were presented
5 at a public workshop on June 27th. We included basically
6 highlights from our NUREG and also changes we made to our
7 inspection procedure as a result of the pilot inspections.
8 We may hold an additional workshop in the future.

9 The industry guideline document, NUMARC 93-01, NEI
10 is suggesting clarifications to the document. Our position
11 is that the document as written is adequate to implement the
12 rule, that the schedule should be maintained, but that some
13 clarifications might be helpful to 93-01.

14 We have had three working level meetings with NEI
15 thus far to discuss and try to understand the clarifications
16 they are proposing. We will continue to work with them. I
17 think we are down to just a few more significant changes
18 which I would like to mention now, the first being component
19 failures.

20 The question that has been raised is: Must
21 failures at the component level be evaluated and tracked,
22 and repetitive component failures be considered from moving
23 from (a)(2) to (a)(1)?

24 Our position is that if systems fail because of
25 ineffective maintenance, repetitively, they should be

1 evaluated and tracked and most likely moved to (a)(1) of the
2 rule for goal-setting and monitoring.

3 Industry's position is that only trains of systems
4 that experience repetitive failure should move to (a)(1).

5 COMMISSIONER ROGERS: What arguments are they
6 advancing in support of that position?

7 MR. CORREIA: My belief and understanding is that
8 we have used certain words and phrases that mean something
9 different to the industry. For example, we say monitor
10 SSCs, systems and trains. IT has come about that when we
11 say monitor, we mean establish system or train-specific
12 performance criteria, monitor those individual trains and
13 systems.

14 We say you should also monitor components. The
15 first thought was they would have to establish individual
16 component performance criteria or goals for the thousands of
17 components within scope. It is not our intent.

18 Within the system or train that they exist, if
19 they have repetitive failures of components that are
20 important to the system or train function, they should be
21 tracked, the root cause evaluation performed, and corrective
22 actions taken, and if they are repetitive, then they should
23 be considered candidates for (a)(1).

24 I think once we understand that, we can reach
25 resolution. I believe it is just a wording in the terms

1 that we are using.

2 MR. RUSSELL: I would point out that most of the
3 early work that was done on risk significance of SSCs did
4 identify that there were a number of components which were
5 quite significant. I recall all the dialog back and forth
6 on reactive trip breakers.

7 Clearly, if you have repetitive failures of
8 reactor trip breakers, we would expect those to be
9 addressed, monitored, and trended. So I think this is a
10 terminology issue at this point in time, and it may be an
11 area where some clarification is appropriate.

12 We believe that there are risk-significant
13 components, and repetitive failures of those components
14 which are related to maintenance, that is, it is a
15 maintenance preventable functional failure as defined in the
16 guideline, that two or more would be the basis for
17 concluding that the preventive maintenance program is not
18 effective. Therefore, the exception under (a)(2) would no
19 longer apply and that they must be addressed under (a)(1)
20 provisions of the rule.

21 MR. CORREIA: The next issue we have been
22 discussing is masking SSC performance. The issue is if you
23 have a risk-significant or a standby system with multiple
24 trains, you have to monitor the individual train
25 performance, and the question comes up what constitutes a

1 train because there are some systems that have two trains
2 that are normally used to perform the function, and there
3 may be an additional train that can either be used in case
4 one train fails. It can come into service or it can be used
5 to perform the function of one is taken out for preventive
6 maintenance.

7 The question is do we expect licensees to monitor
8 that additional or standby train, as they would the others,
9 and I think a lot will be plant-specific on just exactly
10 what function that train performs, is it truly an additional
11 spare train or is it relied upon to support the system or
12 train function, and I think, again, clarification on the
13 expectations and different scenarios is what may perhaps
14 resolve this issue.

15 COMMISSIONER ROGERS: Will this be a
16 plant-specific type of decision that has to be made?

17 MR. CORREIA: Yes, it will.

18 COMMISSIONER ROGERS: It will. So there may be a
19 lot of work there.

20 MR. CORREIA: The last issue is related to the
21 scoping criteria of the rule.

22 Non-safety-related SSCs whose failure could cause
23 a reactor scram or safety system actuation. We believe the
24 rule is clear. The guideline document is clear. Some
25 licensees are concerned that that is unbounded. They would

1 prefer to have the rule or guidance state that only those
2 SSCs whose failure did cause a reactor scram be included
3 within the scope of the rule.

4 We didn't see very many cases of this during the
5 pilots. We don't consider it a major concern. We think the
6 guidance document is clear as written.

7 We are not asking them to look at hypothetical
8 situations of system interdependencies that in some way
9 could eventually result in a scram. We are looking at the
10 normal sequence of events if a system fails and would result
11 in a scram.

12 Again, I think maybe some clarification to the
13 guidance document may be warranted here.

14 CHAIRMAN JACKSON: What is the definition of
15 failure? Degradation and performance is not failure; is
16 that correct?

17 MR. CORREIA: That is correct.

18 MR. RUSSELL: We have used functional failure in
19 the guidelines. So we are not addressing it in the context
20 of degraded performance, and we have regulatory guidance out
21 on degraded non-conforming conditions and guidance on when
22 it is operable and when it is not.

23 We have always relied on when it is capable of
24 performing its intended function. So you go back to what is
25 the intended function, and if it is not capable of

1 performing that function, then it is considered inoperable.

2 CHAIRMAN JACKSON: That is the definition of
3 failure.

4 MR. RUSSELL: If it is inoperable based upon lack
5 of maintenance, then it is a maintenance-preventable
6 functional failure.

7 CHAIRMAN JACKSON: Okay. Fine.

8 MR. RUSSELL: I would add on the train issue, I
9 don't believe that the issue is going to be that difficult.
10 If a plant does have a built-in spare and they have not
11 modeled that in their IPE, that is, they have not taken
12 credit for it, so it is still is a spare, so instead of
13 modeling three trains, they have only modeled two, then that
14 might have one outcome.

15 If on the other hand they have modeled all three
16 in their evaluation, so they look at only one out of three
17 being needed, then we would expect them to manage it in a
18 manner consistent with what their assumptions were and what
19 they used in the IPE.

20 So I don't think it is going to be as difficult an
21 issue to resolve as may first appear because what we are
22 looking at is really consistency within their own
23 assumptions. So it is not really an issue for the Staff to
24 get into a lot of debate with them. We would simply ask
25 what did you assume, how have you treated it, and are you

1 maintaining it consistent with those assumptions and
2 performance goals.

3 CHAIRMAN JACKSON: I think we need to move on.
4 Did you have something?

5 MR. THADANI: No. I was just going to add to what
6 Bill was saying. I think, clearly, one issue is how they
7 model the system in the IPE and impact on safety.

8 The second issue is that if you have redundant
9 trends or redundant components and if you were to experience
10 failures, let's say train one today, train two next month,
11 train three the month after, not that that is going to
12 happen, but nevertheless, the issue is if those failures are
13 related to maintenance-related activities, then one would
14 have to focus attention to say what does it mean about the
15 program, and that is going to be an issue for discussion.

16 CHAIRMAN JACKSON: Okay.

17 MR. CORREIA: Once NEI submits the revised
18 guidance document, we would review it and go through the
19 normal agency process to revise our regulatory guide, and we
20 would advise the Commission on the results of our review and
21 the schedule we plan to implement.

22 The inspection procedure, again, was modified
23 based on the pilot programs. The Commission had requested
24 that we have this final procedure issued by January of '96.
25 We planned to have it issued by the end of next month. At

1 that point, we will begin inspector training on the
2 procedure.

3 If any of these schedules change, we would inform
4 the Commission, and the procedure also contains some initial
5 thoughts on enforcement guidance for the inspectors, and as
6 we gain more experience with the rule, that guidance would
7 change and be enhanced.

8 The next slide, please.

9 Our remaining activities, as Bill mentioned, is to
10 develop the training program, and we expect to have that
11 ready this September. In the future, we are considering a
12 training course at the Technical Training Center.

13 The regional and resident inspector trainings will
14 be done at least once in each region beginning in September
15 to be completed in the spring of '96. After the rule goes
16 into effect, we would perform a baseline inspection on each
17 of the sites. Our goal is to have these completed within
18 two years and taking into account plant-specific
19 performance.

20 These baseline inspections would be conducted by
21 the regions, but headquarters staff would support them as
22 needed.

23 The next slide, please.

24 We have concluded that the Maintenance Rule
25 guidance and the pilot program has demonstrated that the

1 performance-based approach to regulation is workable. We
2 were able to interact with the industry to develop guidance
3 that meets the requirement of the rule, yet allowed the
4 industry the flexibilities to develop their own guidance,
5 and that the guidance document and inspection procedures
6 were developed in an open public manner. We started that
7 early on and we continued to do that.

8 The pilot program, I think, demonstrated that
9 licensees can use the existing guideline document, 93-01, as
10 it is endorsed in reg guide 1.160, and although the
11 variability between licensees definitely poses a challenge
12 to inspectors, I think the pilot program verified that the
13 procedure can be used to monitor compliance with the rule.

14 CHAIRMAN JACKSON: Thank you.

15 MR. CORREIA: Thank you.

16 CHAIRMAN JACKSON: Commissioner Rogers?

17 COMMISSIONER ROGERS: I wonder if you have any
18 feeling about how the other licensees, the other 90-some-odd
19 licensees stand with respect to being able to identify the
20 systems structures and components within the scope and how
21 ready they are to implement this rule fully next year, in
22 July of next year.

23 MR. CORREIA: I personally don't have that
24 knowledge, but I do believe that NEI is keeping very close
25 tabs on the rest of the industry. I believe they have

1 meetings amongst themselves to share information and keep
2 track of where they stand. I think the industry committed,
3 as Bill said, to be fully implemented on July 10, 1996.

4 MR. RUSSELL: Some facilities that I visited and
5 have had reports from other members of the NRR executive
6 team and regional administrators are not as far along as
7 those who are under the pilots, and we have pointed that out
8 to their management. There are activities being taken to
9 catch up because our expectation is that they would have had
10 sufficient experience in implementing the rule, but on the
11 effective date of the rule, they would be in full
12 compliance.

13 MR. THADANI: I might note that when we had the
14 workshop in St. Louis in late June, there were 370 or -80
15 participants from the industry, and subsequently, NEI had
16 their workshop, and the feedback I got was that they seemed
17 to be optimistic about getting there.

18 CHAIRMAN JACKSON: You mentioned possibly having
19 another workshop. Do you think that would help facilitate
20 the process?

21 MR. THADANI: I think it might.

22 What I said to the industry, basically, was we
23 will be prepared to have one. If you think that will help
24 the industry get there on time, we would be ready and
25 willing to help. We will do what needs to be done, and

1 basically, the industry is looking at two options, as I
2 understand.

3 The first option is they are certainly going to
4 have another workshop amongst themselves.

5 The second option that we broached and didn't
6 conclude on was would it be worthwhile to have another
7 workshop six or eight months after the rule has been in
8 effect and we have conducted a number of inspections and is
9 there something that can be gained at that point. That is
10 what the industry is looking at now, also.

11 MR. RUSSELL: That has been a practice with this
12 staff where we have an area of emphasis inspection or
13 something that we are going across all plants; that after we
14 have had experience with a number of the earlier inspection
15 activities, we would document those results in an
16 information notice, potentially hold a workshop.

17 We have done that with electrical system
18 inspections, surface water inspections, and others, and we
19 have generally provided feedback back to the Commission on
20 the status of early implementation. So those types of
21 things would be normal practice for the Staff to provide
22 feedback from early implementation results.

23 COMMISSIONER ROGERS: Are there any issues,
24 outstanding issues, with respect to, for example,
25 categorization of SSCs that have yet to be resolved?

1 MR. THADANI: I don't believe there are any
2 issues.

3 One of the things that we have to emphasize, and
4 that is what we meant by clarification, is to use all of the
5 measures because one worries about some limitations and IPE
6 in terms of methods data. We have talked about those
7 things.

8 We have talked about scope issues and so on, and
9 at least, partially, you can compensate for that by making
10 greater use of some of these importance measures.

11 So what we are talking about is that those kinds
12 of clarifications -- right now, 93-01, for example, calls
13 for considering not just change in core damage frequency,
14 but to also look at the importance measures. I think
15 emphasis in some areas would be beneficial.

16 COMMISSIONER ROGERS: I see Mr. Jordan sitting
17 here, and I was thinking about the reliability data rule
18 discussions that we have been having in considerations.

19 I wonder if you could comment, anyone could
20 comment, on the difference between the data that one might
21 expect to be put in the database of the reliability data
22 rule and the data which are being collected by licensees for
23 the Maintenance Rule.

24 MR. JORDAN: Yes. I was sitting here in case you
25 thought of something, not to respond to something.

1 [Laughter.]

2 MR. JORDAN: Yes, sir. The systems and the trains
3 associated with the reliability data rule are, in fact, a
4 subset of the systems structures and components of the
5 Maintenance Rule.

6 The data elements that are needed to support this
7 reliability rule may be more detailed and more extensive
8 than the data elements for those same systems for the
9 Maintenance Rule.

10 So there is, I think, an overlap in both
11 directions in that fashion.

12 COMMISSIONER ROGERS: Does everybody agree with
13 that?

14 Well, thank you very much. I thought this was a
15 very useful and informative briefing.

16 CHAIRMAN JACKSON: You took the words out of my
17 mouth.

18 I think it is important that we have a process in
19 place, and that is what you have obviously been developing
20 for evaluating the effectiveness of maintenance, and I think
21 this performance-based approach that you have outlined and
22 had the pilot on definitely seems to be moving in the right
23 direction.

24 I think the lessons learned, the more quickly they
25 can be iteratively folded into place, it will make it

1 useful.

2 I encourage a continued focus on risk and risk
3 assessments and how they are done because the categorization
4 is important. It is a question of monitoring and effective
5 maintenance, but you have to monitor the right things and to
6 be constantly sure, particularly when you have a situation
7 where, as you point out, because of the differences in the
8 plants, there is a lot of variability.

9 Also, as you have indicated, the training of our
10 inspectors is critical, particularly in terms of doing it in
11 a real-time process as the licensees themselves are moving
12 along the timeline to get ready, and I think also as part of
13 our inspection, the issue of the training of the licensee
14 staff in using and working to this new performance-based
15 approach, but again, we realize it is an iterative process.
16 So I encourage you to keep working with the industry to
17 resolve or clarify the understanding of what we feel are
18 important remaining issues.

19 So, with that, I thank you very much.

20 [Whereupon, at 11:22 a.m., the meeting was
21 concluded.]

22

23

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25

CERTIFICATE

This is to certify that the attached description of a meeting of the U.S. Nuclear Regulatory Commission entitled:

TITLE OF MEETING: BRIEFING ON STATUS OF MAINTENANCE RULE
- PUBLIC MEETING

PLACE OF MEETING: Rockville, Maryland

DATE OF MEETING: Wednesday, July 26, 1995

was held as herein appears, is a true and accurate record of the meeting, and that this is the original transcript thereof taken stenographically by me, thereafter reduced to typewriting by me or under the direction of the court reporting company

Transcriber: Jennie Malloy

Reporter: Mark Mahoney



STATUS OF THE MAINTENANCE RULE

July 26, 1995

Ashok C. Thadani

Richard P. Correia

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AGENDA

- **Maintenance Rule background**
- **Maintenance Rule requirements and guidance**
- **Pilot program results**

MAINTENANCE RULE - BACKGROUND

- **Published July 10, 1991**
- **Effective July 10, 1996**
- **Performance-based rule**

MAINTENANCE RULE - REQUIREMENTS

- **Requirements in 10 CFR 50.65**
- **Paragraph (b) - Scope of rule**
- **Paragraph (a)(1) - Performance and condition goals and monitoring**
- **Paragraph (a)(2) - Effective preventive maintenance**
- **Paragraph (a)(3) - Periodic assessments and preventive maintenance safety assessments**

MAINTENANCE RULE - GUIDANCE

- **Industry guidance document, NUMARC 93-01**
- **Regulatory Guide 1.160, Revision 1**
- **Maintenance Rule Inspection Procedure
IP 627XX**

MAINTENANCE RULE - IMPLEMENTATION

- **Determine scope**
- **Risk determination process**
- **Categorize as (a)(1) or (a)(2)**
- **Perform (a)(3) periodic assessment**
- **Perform (a)(3) preventive maintenance safety assessments as necessary**

MAINTENANCE RULE - PILOT PROGRAM

- **Purposes**
- **Nine voluntary sites**
- **Visit team composition**
- **Results and lessons-learned in NUREG-1526**
- **Conclusion: Maintenance Rule can be successfully implemented**

PILOT PROGRAM - RESULTS AND RECOMMENDATIONS

- **Use of industry guideline**
- **Scoping**
- **Risk determination**
- **Categorizing SSCs in (a)(1) or (a)(2)**
- **Corrective actions**
- **Safety consideration in goal setting**
- **Industry operating experience**

PILOT PROGRAM - RESULTS AND RECOMMENDATIONS

- **Monitoring and trending of systems and components**
- **Monitoring and trending of structures**
- **Functional failures**
- **Periodic evaluations**
- **Balancing unavailability and reliability**
- **Plant safety assessments for taking equipment out of service**

RESOLVING LESSONS LEARNED

- **Public Workshop**
- **Revisions to Guidance Documents**
 - **Industry guidance document, NUMARC 93-01**
 - **Regulatory Guide 1.160**
 - **Inspection Procedure IP 627XX**

REMAINING STAFF ACTIVITIES

- **Complete training program**
- **Regional and resident inspector training**
- **Baseline inspections**

CONCLUSIONS

- **Performance-based approach workable**
- **Maintenance Rule can be implemented**

Table 1. Structures, systems, and components under the scope of the Maintenance Rule¹

	BWR/3	BWR/4	BWR/6	WEST 3 Loop	WEST 4 Loop	WEST 4 Loop	WEST 4 Loop	CE	B&W
Total number of SSCs	102	131	341	205	176	194	112	160	137
Number of SSCs within scope	67 (66%)	86 (66%)	127 ³ (37%)	115 ⁴ (56%)	103 ⁵ (59%)	100 ⁶ (52%)	76 ⁷ (68%)	110 ⁸ (69%)	90 ⁹ (66%)
Number of structures (only) within scope ²	n.a. ¹⁰	6	16	15	6	17	23	32 ⁸	7 ⁹
NRC-identified SSCs requiring reevaluation	None	None	1 ³	4 ⁴	1 ⁵	1 ⁶	3 ⁷	1 ⁸	15 ⁹

1. The data on this table is based on a review of the licensee's documentation for rule implementation at the time of each NRC site visit and is subject to change.
2. Three licensees were still evaluating structures under scope at the time of the NRC site visits (i.e., These include the licensees for utility data in columns one, eight and nine); therefore, the number of structures and the total number of SSCs under scope may change. All other licensees included structures under scope.
3. The licensee found 126 SSCs. The NRC recommended that control room annunciators be added.
4. The licensee found 111 SSCs. The NRC recommended that the site grounding system, the plant computer, heat tracing and freeze protection and the reactor coolant pump vibration monitor be added to the scope.
5. The licensee found 102 SSCs. The NRC recommended that the circulating water system be added to the scope.
6. The licensee found 82 out of 151 plant systems and 17 out of 43 plant structures within scope. The NRC recommended that the extraction steam system be added to the scope.
7. The licensee found 73 SSCs. The NRC recommended that the lighting protection, site grounding and cathodic protection be added to the scope.
8. The licensee found 109 SSCs under the scope of the rule; however, the NRC recommended that one additional structure, the shield wall around the startup transformers, be added to the scope.
9. The licensee found 75 SSCs. The NRC recommended that the circulating water, extraction steam, condenser air removal, screen wash water, gland steam, gland seal water, generator gas, turbine lube oil, and turbine generator seal oil systems be added to the scope. The licensee identified the reactor containment as the only structure that is under scope and being monitored. The licensee considers the remaining structures to be inherently reliable. The NRC recommended that 6 additional structures (i.e., the auxiliary building, control complex, emergency diesel generator building, intermediate building, NSSW intake structure, and the emergency feedwater tank enclosure) be added to the scope.
10. Utility continuing evaluation at the time of site visit.

Table 2. Risk-significant structures, systems, and components and risk determination methods¹

	BWR/3	BWR/4	BWR/6	WEST 3 Loop	WEST 4 Loop	WEST 4 Loop	WEST 4 Loop	CE	B&W
Number of SSCs within scope	67	86	127	115	103	100	76	110	90
Number of risk-significant systems	25 (37%)	41 (48%)	24 (19%)	44 (38%)	41 (40%)	23 (23%)	22 (29%)	27 (25%)	17 (19%)
Risk-significant structures	Utility evaluating	All structures are inherently reliable	All structures are inherently reliable	Reactor containment	Reactor containment; all other structures inherently reliable	Reactor containment; utility evaluating	Reactor containment	28	Reactor containment
Living PRA (yes/no) and update frequency	Yes. Update frequency undetermined	Yes, 3-year update frequency	No	No	Yes, Update frequency every refueling cycle	Yes, 3-year update frequency	Yes, Update frequency undetermined	No	Yes, Update frequency every refueling cycle
Risk determination methods ²	EP Delphi process, IMs (RRW, RAW, F/V,)	EP Process IPE RISKMAN software, IMs (RAW, RRW, CDF contrib.)	EP Delphi process, IMs (RAW, RRW, CDF contrib.)	EP Process, IMs (RAW, CDF, contrib.)	EP Delphi process, IMs (RAW, RRW)	EP Delphi process, PRT software, IMs (RAW, CDF contrib.)	EP Process, PRT software, IMs (RAW, RRW, F/V)	Working group, IMs (RAW, CDF contrib.)	EP Delphi process, IMs (RAW, RRW)
Online maintenance risk evaluation methods ²	CAFTA, RMQS and EOOS software, safety monitor	Configuration equipment OOS matrix	Configuration matrix, RAW ranking	PRA configuration matrix	Online maintenance PRA procedure	ORAM matrix	RMQS and OSPRE software	PRA procedure for taking SSCs OOS	PSAM risk monitor software

1. The data in this table is based on a review of the licensee's documentation for rule implementation at the time of each NRC site visit and is subject to change.
2. Acronyms for risk determination and evaluation: IM (importance measure), ORAM (outage risk assessment and management), CAFTA (computer-aided fault tree analysis), PSAM (probabilistic safety assessment monitor), PRT (probabilistic risk tree), RMQS (risk management query system), EOOS (equipment out of service), OOS (out of service), OSPRE (operational safety predictor), F/V (Fussell-Vesely importance), RAW (risk achievement worth), RRW (risk reduction worth), CDF (core damage frequency; in accord with NUMARC 93-01, the utility defined cut sets that account for 90 percent of the overall CDF contribution), and EP (expert panel).

Table 3. Structures, systems, and components categorized under paragraphs (a)(1) and (a)(2)¹

Paragraph	BWR/3	BWR/4	BWR/6	WEST 3 Loop	WEST 4 Loop	WEST 4 Loop	WEST 4 Loop	CE	B&W
(a)(1)	1 ²	1 ³	4 ⁴	6 ⁵	3 ⁶	1 ⁷	5 ⁹	5 ⁹	3 ¹⁰
(a)(2)	66	85	123	109	100	99	71	105	87

1. The data on this table is based on a review of licensee's documentation for rule implementation at the time of each site visit and is subject to change.
2. At the time of the NRC site visit, the licensee was considering adding the salt service water (SSW) system to paragraph (a)(1).
3. The only SSC categorized under paragraph (a)(1) was the post-accident sampling system, however, the utility was still evaluating the performance of SSCs to determine if other SSCs should be placed under the paragraph (a)(1) category.
4. The SSCs categorized under paragraph (a)(1) include the residual heat removal system, the service water system, containment integrity and the ESF switch gear room coolers.
5. The SSCs categorized under paragraph (a)(1) include the turbine-driven auxiliary feedwater pump, the LK-16 circuit breaker, the BIF butterfly valves, the "B" emergency diesel generator, the reactor cavity seals, and the "A" heater drain pump motor.
6. The SSCs categorized under paragraph (a)(1) include the auxiliary feedwater system, the emergency diesel generators, and the solid state protection system (i.e., 7300 process support system).
7. The reactor coolant system was the only system categorized under paragraph (a)(1) of the rule.
8. The SSCs categorized under paragraph (a)(1) include the control rod drive system circuit cards, 4 kv circuit breakers, 125 vdc circuit breakers, steam generator power-operated relief valves (PORVs) and pressurizer PORVs.
9. The SSCs categorized under paragraph (a)(1) include the containment control air system, the condensate system, the heater drain system, the service water system, and the circulating water system.
10. The SSCs categorized under paragraph (a)(1) include the emergency diesel generators, the instrument air system and the demineralized water system.

NUMARC 93-01

MAJOR DISCUSSION AREAS

- **Component failures**
- **Masking of SSC performance**
- **"Could cause" versus "did cause"**

NUMARC 93-01

MINOR DISCUSSION AREAS

- **Monitoring structures**
- **Performing risk assessments on EOOS while at power**
- **Periodic assessments**
- **Establishing risk significance criteria**
- **Use of industry operating experience**
- **Terminology involving "risk" and "non-risk" significant**

NUMARC 93-01

MINOR DISCUSSION AREAS

- **Use of existing programs**
- **Support system unavailability**
- **Design functional failures**
- **New construction and extended shutdown plants**