



UNITED STATES
NUCLEAR REGULATORY COMMISSION
WASHINGTON, D.C. 20555-0001

February 6, 2012

Ms. Laura Holgate, Senior Director
for Weapons of Mass Destruction, Terrorism
and Threat Reduction, Office of the WMD Coordinator
National Security Staff
Room 379
Eisenhower Executive Office Building
Washington, DC 20504

Dear Ms Holgate:

The U.S. Nuclear Regulatory Commission (NRC) annually convenes a public meeting during which the Office of International Programs discusses ongoing and planned international activities. After the October 6, 2011 meeting, the Commission directed the NRC staff to "develop a strategic assessment of NRC and the United States (U.S.) Government foreign policy goals as they relate to technical and operational aspects of NRC's international activities and provide it to the Commission. The assessment should identify any strategic areas of focus and specifically how they align with U.S. and NRC goals." In developing a strategy to address the Commission's request, we believe it is important to meet with representatives of certain Executive Branch agencies to discuss current U. S. Government foreign policy goals relating to international nuclear regulatory activities. I am writing to you to request your assistance in this activity.

We are interested in meeting with you because your agency has a key role in both formulating U.S. foreign policies associated with nuclear safety, security, safeguards and nonproliferation, and because you are familiar with the NRC's role and activities. Discussion topics would include your agency's policy priorities in such areas as nuclear power within the U.S. energy profile, nonproliferation norms and their implementation, international safeguards approaches, conventions and treaty implementation, export/import licensing initiatives, and work with countries initiating nuclear power programs and/or regulatory control over materials. The objective of our discussion with you is to better understand your agencies priorities and perspectives. Taken together, we plan to use the interviews to help us assess and map NRC international priorities to improve effectiveness and efficiency in supporting U.S. Government initiatives. It is the staff's goal to have the interviews with other agencies completed by the end of March 2012.

The staff will submit a paper to the Commission by November 1, 2012, summarizing the results of the interviews, and providing an assessment of whether the current NRC international activities are structured to best meet the needs of the NRC and of the U.S. Government. We will share the paper with all interviewees for their information.

I have asked Karen Henderson of my staff to lead this effort. She will be in touch with your office to request an interview at a time of your convenience. We would like to schedule the

Holgate

-2-

interviews sometime during the next six weeks and it should be no longer than one-hour. Karen will also provide initial questions prior to the meeting in order to help you prepare and to guide the discussion. Your support for this important initiative is appreciated.

Sincerely,

A handwritten signature in blue ink that reads "Margaret M. Doane". The signature is written in a cursive style with a large, stylized 'M' and 'D'.

Margaret M. Doane, Director
Office of International Programs

cc: Adam Scheinman
Shawn Gallagher



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February 6, 2012

Dr. C.S. Eliot Kang
Deputy Assistant Secretary for Nuclear Affairs
U.S. Department of State
2201 C Street, NW, Room 3932
Washington, DC 20520

Dear Dr. Kang:

The U.S. Nuclear Regulatory Commission (NRC) annually convenes a public meeting during which the Office of International Programs discusses ongoing and planned international activities. After the October 6, 2011 meeting, the Commission directed the NRC staff to "develop a strategic assessment of NRC and the United States (U.S.) Government foreign policy goals as they relate to technical and operational aspects of NRC's international activities and provide it to the Commission. The assessment should identify any strategic areas of focus and specifically how they align with U.S. and NRC goals." In developing a strategy to address the Commission's request, we believe it is important to meet with representatives of certain Executive Branch agencies to discuss current U. S. Government foreign policy goals relating to international nuclear regulatory activities. I am writing to you to request your assistance in this activity.

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Margaret M. Doane, Director
Office of International Programs

cc: Richard Stratford



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February 6, 2012

Ms. Anne M. Harrington
Deputy Administrator for Defense Nuclear Nonproliferation
National Nuclear Security Administration
U.S. Department of Energy
1000 Independence Ave. SW
Washington, DC 20585

Dear Ms. Harrington:

The U.S. Nuclear Regulatory Commission (NRC) annually convenes a public meeting during which the Office of International Programs discusses ongoing and planned international activities. After the October 6, 2011 meeting, the Commission directed the NRC staff to "develop a strategic assessment of NRC and the United States (U.S.) Government foreign policy goals as they relate to technical and operational aspects of NRC's international activities and provide it to the Commission. The assessment should identify any strategic areas of focus and specifically how they align with U.S. and NRC goals." In developing a strategy to address the Commission's request, we believe it is important to meet with representatives of certain Executive Branch agencies to discuss current U. S. Government foreign policy goals relating to international nuclear regulatory activities. I am writing to you to request your assistance in this activity.

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Sincerely,



Margaret M. Doane, Director
Office of International Programs

cc: Richard Goorevich
Mark Whitney



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February 6, 2012

Dr. Peter B. Lyons
Assistant Secretary for Nuclear Energy
U.S. Department of Energy
Office of Nuclear Energy
Room 5A-143
1000 Independence Avenue, SW
Washington, DC 20585

Dear Dr Lyons:

The U.S. Nuclear Regulatory Commission (NRC) annually convenes a public meeting during which the Office of International Programs discusses ongoing and planned international activities. After the October 6, 2011 meeting, the Commission directed the NRC staff to "develop a strategic assessment of NRC and the United States (U.S.) Government foreign policy goals as they relate to technical and operational aspects of NRC's international activities and provide it to the Commission. The assessment should identify any strategic areas of focus and specifically how they align with U.S. and NRC goals." In developing a strategy to address the Commission's request, we believe it is important to meet with representatives of certain Executive Branch agencies to discuss current U. S. Government foreign policy goals relating to international nuclear regulatory activities. I am writing to you to request your assistance in this activity.

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Margaret M. Doane, Director
Office of International Programs

cc: David Huizenga



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February 6, 2012

Ms. Nicole Y. Lamb-Hale
Assistant Secretary for Manufacturing and Services
International Trade Administration
U.S. Department of Commerce
1401 Constitution Ave. NW
Washington, DC 20230

Dear Ms Lamb-Hale:

The U.S. Nuclear Regulatory Commission (NRC) annually convenes a public meeting during which the Office of International Programs discusses ongoing and planned international activities. After the October 6, 2011 meeting, the Commission directed the NRC staff to "develop a strategic assessment of NRC and the United States (U.S.) Government foreign policy goals as they relate to technical and operational aspects of NRC's international activities and provide it to the Commission. The assessment should identify any strategic areas of focus and specifically how they align with U.S. and NRC goals." In developing a strategy to address the Commission's request, we believe it is important to meet with representatives of certain Executive Branch agencies to discuss current U. S. Government foreign policy goals relating to international nuclear regulatory activities. I am writing to you to request your assistance in this activity.

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A handwritten signature in blue ink, reading "Margaret M. Doane". The signature is fluid and cursive, with the first name "Margaret" being more prominent than the last name "Doane".

Margaret M. Doane, Director
Office of International Programs

cc: Sarah Lopp



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February 6, 2012

Mr. Warren Stern, Director
Domestic Nuclear Detection Office
245 Murray Lane SW
DNDO – Mail Stop 0550
Washington DC 20520

Dear Mr. Stern:

The U.S. Nuclear Regulatory Commission (NRC) annually convenes a public meeting during which the Office of International Programs discusses ongoing and planned international activities. After the October 6, 2011 meeting, the Commission directed the NRC staff to "develop a strategic assessment of NRC and the United States (U.S.) Government foreign policy goals as they relate to technical and operational aspects of NRC's international activities and provide it to the Commission. The assessment should identify any strategic areas of focus and specifically how they align with U.S. and NRC goals." In developing a strategy to address the Commission's request, we believe it is important to meet with representatives of certain Executive Branch agencies to discuss current U. S. Government foreign policy goals relating to international nuclear regulatory activities. I am writing to you to request your assistance in this activity.

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Margaret M. Doane, Director
Office of International Programs

cc: Mark Wittrock

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Sincerely,

/RA/

Margaret M. Doane, Director
Office of International Programs

cc: Adam Scheinman
Shawn Gallagher

Similar letters sent to multiple (6) addressees:

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Office of the WMD Coordinator
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OFFICE	OIP	Karen Henderson	D/OIP
NAME	K. Henderson:	Karen Henderson	M. Doane
DATE	04/30/2012		02/6/2012

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