



LUMMI INDIAN BUSINESS COUNCIL

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DEPARTMENT: CHAIRMAN/VALUES PROJECT NW

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Councilman

U.S. Nuclear Regulatory Commission
ATTN: Catherine Russell
MS 623 SS
Washington, D.C. 20555

Dear Ms. Russell,

Please find attached an overview of the Values Project Northwest, being coordinated by the Lummi Indian Tribe. I am also enclosing for your review previous letters of endorsement for the project. As I discussed with you in Albuquerque, we are currently expanding the number of participating groups, particularly in the public sector, and are currently negotiating funding for the intercultural workshops. We would greatly appreciate your reviewing this material and, if possible, writing a letter of endorsement for the concept of such workshops. It is our belief that as a result of these workshops, the Tribes, public agencies, and private businesses in the region can realize a better understanding of the role and meaning of cultural values in the context of resource management.

We look forward to hearing from you soon on this matter. Should you have any further questions, please don't hesitate to contact

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August 28, 1985

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Yours sincerely,

Kurt Russo
Kurt Russo, Manager

Values Project Northwest: XWLEMI
Lummi Indian Business Council

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UNIVERSITY OF WASHINGTON
SEATTLE, WASHINGTON 98195

Graduate School of Public Affairs

June 17, 1985

Mr. Larry Kinley, Chairman
Lummi Indian Business Council
2616 Kwina Road
Bellingham, WA 98225

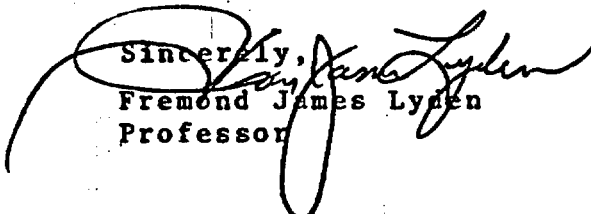
Dear Mr. Kinley,

My name is Fremont Lyden. I teach public management and organizational theory in the Graduate School of Public Affairs at the University of Washington. I am writing to encourage you to continue research on the Values Project Northwest as a method for dealing with cross-cultural controversies. The research that has been thus far undertaken under your leadership is, I believe, the most meticulous application of the Kluckhohn values approach I have ever seen. It would be unfortunate if the results were not operationalized--developed into an applied tool, available to all involved in natural resource decision making. The contemplated work of holding workshops and seminars to operationalize the meanings of the findings is imperative if the results of the original study are to be more than a contribution to academic research.

I have discussed with Mr. Russo, of your staff, the concept of the workshops, and believe they will do a great deal to not only improve cross-cultural understandings, but also to impact the policies and plans of State, Federal, and private agencies engaged in land and water resource management. To be quite frank, it is my belief that there is nowhere in the United States any approach as thorough, or with as much potential benefit, as that which would result from the conduct of these workshops.

In a day when everyone is talking about the importance of implementation, but few are developing tools to do it, it seems only appropriate that a genuine attempt to accomplish this end should come out of the real world of resource management rather than out of the academic community. I sincerely hope you are successful in finding sponsors for the second phase of the Values Project, and they, too, understand the path-breaking nature of your work. The Graduate School sincerely hopes you can continue your efforts in developing, applying, and realizing the resource management benefits from this tool in dealing with cross-cultural conflict resolution.

Sincerely,


Fremont James Lyden
Professor

FAIRHAVEN COLLEGE

A DIVISION OF WESTERN WASHINGTON UNIVERSITY

August 2, 1985

Larry Kinley, Chairman
Lummi Indian Tribe
2616 Kwina Road
Bellingham, WA 98225

Dear Mr. Kinley:

I am writing to you at this time to express my strong support of the Values Project Seminars.


At Fairhaven College, we place considerable emphasis throughout our curriculum on helping students to understand cultures, circumstances, religions and imaginations that are different from their own. We ask them to expand their critical awareness, to get to know ways of thought and feeling, of understanding and of knowing, that are different from those they know now, or may like best at present. Our Cross Cultural Perspectives course, for instance, is a course required of all Fairhaven students, which addresses itself specifically and primarily to issues of this kind.

I am very impressed with what I have learned regarding the philosophy behind the values project and its determination to do something to ease strain and increase understanding between cultures. I am also impressed by the range of scholars who are contributing to the project and the scope of the research that has been done in the last four years, as well as the new investigations that are underway, both in this country and abroad.

I have asked that faculty sponsors be found for a seminar to be held here at Fairhaven during spring quarter. There is evidently already some excitement among a group of faculty and students regarding this project, and we are looking forward both to the seminar and to the results of what we can learn from it.

If you have questions regarding any aspect of my actions or attitudes with respect to our intention to sponsor a seminar here at Fairhaven, please don't hesitate to contact me.

Sincerely yours,



Daniel Larner
Dean

DL:pk



WESTERN WASHINGTON UNIVERSITY
HUXLEY COLLEGE OF ENVIRONMENTAL STUDIES
BELLINGHAM, WASHINGTON 98225 (206) 676-3520

orig: William
E.C. KURT RO:

July 23, 1985

RECEIVED JUL 25 1985

Mr. Larry Kinley
Lummi Indian Business Council
2616 Kwina Road
Bellingham, WA 98225

Dear Larry:

I have read the report of the Values Project Northwest and have discussed it at some length with Kurt Russo, the principal investigator. The work that the group has done is very interesting and important. Undoubtedly it will be valuable in increasing understanding by parties involved in difficult matters of resource allocation, in establishing priorities and in resolving conflict.

Kurt and I have spoken about a seminar to be conducted here in our College next winter. We are excited at the prospect and look forward to it.

If I can be of tangible support for your work in other ways, please call upon me.

Sincerely,

John C. Miles
Dean of the College

JCM:dm

NORTHWEST WATER RESOURCES COMMITTEE

August 6, 1985

REPRESENTING:

Agriculture
Banking
Construction
Electric Utilities
Energy Exploration
Forest Products
and Title
Metals Mfg.
Petroleum Mfg.
Transportation

Jewell P. W. James
Lummi Indian Business Council
2616 Kwina Road
Bellingham WA 98226

Dear Jewell,

I'm sorry it has taken me so long to get back to you regarding the letter you sent to NWRC about the Values Project Northwest. Your request was taken under consideration by the full Committee at NWRC's July 18th meeting.

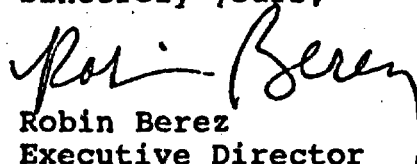
NWRC's members highly value their relationship with the Lummi Tribe and appreciate the mutual support and benefit it provides. They would like to be able to cooperate whenever possible and would be more than glad to send a representative to meet with you about the Values Project.

Members who participated in Phase I of the study are looking forward to receiving copies of the Final Report. However, from the individual reports they received, they tended to feel that the information presented was quite dense and academic. It would benefit from being made more accessible through workshop presentations.

NWRC would like to contribute time and expertise to helping in the design and development of the workshop. Unfortunately, while money is not a problem thanks to your generous offer, staff time is a problem. By necessity, the amount of time that NWRC can make available to this project will have to be limited. We hope it will be sufficient to meet your goals.

I look forward to meeting with you and discussing this further.

Sincerely yours,


Robin Berez
Executive Director



WASHINGTON COUNCIL ON
INTERNATIONAL TRADE

July 5, 1985

Mr. Sidney Mills, Director
Office of Trust Responsibilities
Bureau of Indian Affairs
Department of Interior

Dear Mr. Mills,

As President of the Washington Council on International Trade, I would like to take this opportunity to commend you on the Values Project Northwest, and strongly endorse your proposal to conduct workshops based on the project findings. Such workshops are greatly needed in the region, and would be of tangible benefit not only to the tribal community, but also those organizations in the private sector which work with the Tribes in resource management and economic development.

As you know, the Trade Council consists of a wide range of business interests, from aerospace to banking and forestry. Several of our member organizations (Puget Sound Power and Light Company, Rainier National Bank, and Weyerhaeuser Company) participated in the first phase of the Values Project. They have repeatedly assured me that they have a continuing interest in the project, and would be very interested in participating in the workshops in the fall.

In discussing this with the Council, I was particularly concerned with conveying the importance of cross-cultural understanding. The Values Project, it seems to me, offers a unique opportunity to improve respect, trust and understanding between the Tribes and business and government. These workshops are particularly timely in the new era of international trade. The importance of the workshops extends, therefore, beyond the region, and into the arena of international trade relations.

The Washington Council on International Trade will do all it can to assure the workshops are a success. The Council will also do its utmost to enlist the participation of the corporate and business community in the region in an attempt to implement the recommendations which result from the workshops.

Yours sincerely,

George E. Taylor
George E. Taylor, President
Washington Council on
International Trade

GET/kg

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U.S. DEPARTMENT OF COMMERCE
Economic Development Administration
1700 Westlake Avenue North
Seattle, Washington 98109

July 18, 1985

Larry Kinley
Tribal Chairman
Lummi Business Council
2616 Kwina Road
Bellingham, WA 98225

Dear Larry:

Kurt Russo of your staff provided me with a copy of Values Project Northwest on a recent visit. I was informed of its interesting nature and subsequently after reading it felt any mechanism that could help mediate disputes or just help examine different values would be useful.

Having read this document, I look forward to seeing its methodology used in the future.

On another matter, EDA's future remains unclear; however, I would suggest that your Council and Planning Department keep lines of communication open during the next few months as EDA would be interested in supporting your economic development efforts.

Sincerely,

Jay M. Busch
EDR/State of Washington
Indian Programs

cc: Kurt Russo ✓

The Values Project Northwest

In the Pacific Northwest, discussions are currently underway that will affect the short and long-term relationships between Indian tribes, public agencies, and private business. The focus of these discussions is the management of water resources, an issue of vital importance and public concern. Conflicts over the use of water for fisheries, forestry, power generation and irrigation are long-standing and have been the subject of considerable litigation. While real differences exist, much of the antagonism is fueled by misunderstandings and misrepresentations between the parties involved. The goal of the Values Project Northwest is to address the culturally bound perceptions and values that underlie the disagreements.

Although water is the common denominator that links, fishing, power, timber, and finance, the salmon industry is often the focal point of debate. The controversy over fishing rights resulted in 1974 in a landmark court decision, U.S. v. Washington, which entitled Indian treaty tribes to half the salmon caught in Washington waters. The second part of the treaty tribes and extended them to include the protection of fisheries habitat. Because timber practices and dam operations directly affect fisheries management, the potential for another round of costly legal action with no assurance as to the outcome is ever present. Faced with an endangered salmon fishery and an uncertain legal atmosphere, the tribes, corporations and public agencies have entered into discussions to resolve their differences.

Work on the Values Project Northwest began a little over two years ago. It was funded by contributions from the Tides Foundation, the U.S. Department of Interior, and the participating groups which included, the Lummi tribe, the Weyerhaeuser Company, Seattle City Light, Puget Sound Power and Light Company, and Rainier National Bank. Each of the groups has a primary, objective interest at stake. For two of the groups, Seattle City Light and Puget Sound Power and Light, that interest is timber; for another, Weyerhaeuser, it is timber; for another the Lummi tribe, it is fish; and for another, Rainier Bank, it is a financial interest in all three resources.

During the initial research, over three hundred structured interviews were conducted to determine the value orientations of the participating organizations. Value orientations represent dimensions of an individual's or group's world view - how they see time, human activity, human relationships, and humankind's relationship to nature. The research tool used, which was developed by Dr. Florence Kluckhohn, was designed to identify dominant and subdominant variations in value profiles within and between groups. These basic beliefs shape both perception and the meaning given to events; however, they are seldom explicitly recognized and dealt with as a source of - and a key to - barriers to cross-cultural communication.

By addressing stereotypes and real but unrecognized value conflicts, value differences can be taken into account in developing plans, programs, and agreements. In addition to informing the participants of some of the bases for inter-group divergence, this method can also identify sources of stress within an organization or community. This information could provide management and community leaders with a means of analyzing differences due to age, sex, position, training, and consensus or alienation within their own group. In summary, the Values Project Northwest seeks to put the subjective experience of "they are not like us" into an objective context where the diversity of social values can be represented and accommodated in public and corporate decision-making.

CHARLES T. COLLINS
Chairman
Washington

Kal N. Lee
Washington

Morris L. Brusett
Montana

Gerald Mueller
Montana

NORTHWEST POWER PLANNING COUNCIL

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Robert (Bob) Saxvik
Vice Chairman
Idaho

W. Larry Mills
Idaho

Donald W. Goudard
Oregon

Leroy H. Hemmingway
Oregon

July 9, 1985

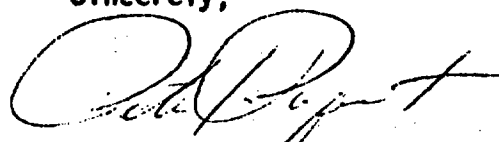
William E. Jones, Vice Chairman
Lummi Indian Business Council
2616 Kwina Road
Bellingham, WA 98226-9298

Dear Mr. Jones:

As I have indicated to Kurt Russo, the Northwest Power Planning Council will be pleased to participate in your Values Project Northwest. I feel that this type of project will be of great value to all of us who are charged with working to ensure that the treaty rights of the tribes of the Pacific Northwest are upheld. The type of effort that you are proposing will be extremely valuable in helping to promote cross-cultural understanding and hopefully will lead to better working relationships among Indian and non-Indian groups.

We will continue to be in contact with Mr. Russo to work out the details of our participation and are hopeful that this effort will help us in carrying out our efforts to identify tribal cultural values in the Pacific Northwest Hydro Assessment Study.

Sincerely,



Peter J. Paquet
Manager, Project Operations
and Development