

DOCKETED
USNRC



Resume

Lt. Col. Hugh L. Horstman
(U.S. Air Force, ret.)

2003 JAN 29 PM 2: 27

OFFICE OF THE SECRETARY
RULEMAKINGS AND
ADJUDICATIONS STAFF

June 1999 - Present: Pilot, Southwest Airlines.

Pilots a Boeing 737 aircraft for Southwest Airlines. Responsible for the safe air travel of over 6,000 people per month throughout the United States.

1996 - Present: Adjunct Professor, Embry Riddle Aeronautical University.

Instructor of master's degree candidate students in aviation.

October 1997 - June 1999: Deputy Commander, 388th Operations Group, Hill AFB UT. Commanded the F-16 Operations Group and 1,500 personnel. Responsible for all flying and maintenance of 60 F-16C aircraft and resources valued at \$4 billion, flying over 15,000 sorties per year. F-16 Instructor Pilot.

Accomplishments: Rated the number one Lieutenant Colonel in the entire Fighter Wing. Achieved the highest aircraft readiness rates in Air Combat Command at 21% less cost than any other wing. Directed 12 major aircraft deployments to Bosnia, Kosovo, and Iraq.

June 1996 - September 1997: Deputy Commander, 52nd Support Group, Spangdahlem AB, Germany.

Commanded the Support Group and over 2,000 personnel. Responsible for maintaining the entire base infrastructure and environment, including facilities, security forces, communications capabilities, disaster response, housing, fire fighting and rescue, retail sales and personnel services.

Accomplishments: Rated more productive than any other Lieutenant Colonel in the wing. Controlled and directed allocation of a \$75 million operations and maintenance budget for the base and provided oversight for \$240 million worth of ongoing projects resulting in the base winning the USAF 1997 Installation of the year award. Commanded the United States Air Forces in Europe first Air Expeditionary Squadron with both F-16 and F-15 aircraft.

June 1995 - June 1996: Chief, 52nd Fighter Wing Readiness, Spangdahlem AB, Germany.

Designed and evaluated all base level exercises in preparation for real world contingencies, NATO Tactical Evaluations, Operational Readiness Inspections, Nuclear Surety Inspections. Conducted routine natural disaster and emergency response exercises. F-16 instructor pilot.

CLEAR REGULATORY COMMISSION

Docket No. _____ Official Exh. No. STATE 38

In the matter of PFS

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Applicant _____ RECEIVED ☒

Intervenor ☒ _____ REJECTED _____

Other _____ WITHDRAWN _____

DATE 4/12/02 Witness _____

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Accomplishments: Rated in the top 1% of the Air Force. Orchestrated an evaluation of 25 squadrons, 5,000 personnel, 72 aircraft for NATO, resulting in the first ever "Outstanding" grade given by NATO for mobilization, preparation and combat employment. Personally selected to lead an operational inspection of Operation Provide Comfort after the US friendly fire helicopter shootdown.

June 1993 - June 1995: Assistant operations Officer, 52 Fighter Wing, Spangdahlem Air base Germany

Description: Maintained readiness of a combat fighter squadron. Planned, organized and managed the squadrons utilization of 4800 sorties and 6,000 flying hours per year. F-16C instructor pilot and wing supervisor of flying (mission was both conventional and nuclear weapons employment).

May 1991 - May 1992: Executive Officer to the Chief of Staff of Plans, Headquarters Air Combat Command, Langley AFB, VA.

Managed the administrative process for headquarters directorate - responsible for all long range strategic planning for Air Combat Command.

August 1989 - May 1991: Aircraft program manager, Headquarters Tactical Air Command, Langley AFB, VA.

Developed relocation plans consistent with base closures and procured funding for all aircraft modifications.

September 1985 - August 1989: Flight Commander, 20th Fighter Wing, RAF Upper Heyford United Kingdom.

Responsible for leadership and training 14 of combat crews (pilots and navigators), F-111 instructor pilot (mission was both conventional and nuclear weapons employment).

Flying History

B-52: Over 1,000 hours (1979 - 1983) Navigator and Instructor Navigator

F-111: Over 1,000 hours (1985 - 1989) Instructor Pilot

F-16: Over 800 hours (1992 - 1999) Instructor Pilot

Miscellaneous aircraft: 700 hours as pilot in command

Education

August 1992 - June 1993, Air Command and Staff College, Montgomery, Alabama (diploma earned). Field of study: military history, leadership and management.

1982, Master of Arts, business, Central Michigan University.

1978, Bachelor of Science, business finance, University of Southern California.