

Dr. James H. Johnson, Dean  
School of Engineering  
Howard University  
2300 Sixth Street NW  
Washington, DC 20059

September 12, 2001

SUBJECT: NICOLE RENEE HERBERT

Dear Dr. Johnson:

During the summer of 2001, Nicole worked for the U. S. Nuclear Regulatory Commission (NRC) as a summer hire in the Spent Fuel Project Office (SFPO). Nicole is studying for a degree in Systems and Computer Science. Nicole's knowledge and experience proved to be an asset to the NRC which I think reflects highly on Howard University's program. Nicole was a very good worker and demonstrated enthusiasm and initiative in completing her assignments. SFPO is responsible for implementing the regulatory program for the safe storage of spent nuclear fuel and for the safe transport of spent reactor fuel, and other radioactive materials in the United States.

Nicole primarily worked with me in the Licensing Section assisting in the review, and certification of transportation casks used to transport spent fuel and other radioactive materials. The following are just a few of the noteworthy assignments for which Nicole had primary responsibility: development of a data base to track changes to transportation package design approvals; revision of SFPO licensing information on the NRC's web site; and documenting the approval of a change in ownership associated with several SFPO licensing actions.

Nicole clearly demonstrated her ability to analyze complex problems during her assignment to compare and analyze two different reporting systems at NRC. Nicole performed the analysis, clearly documented her findings and presented her findings and recommendations for improvement to the Director of SPFO. The Director was very pleased with the thoroughness of the report and recommendations provided by Nicole.

Nicole was a pleasure to work with. If you have any questions, please contact me at (301) 415-8584.

Sincerely,

**/s/ /RA**

Steven Baggett, Senior Project Manager  
Spent Fuel Project Office  
Office of Nuclear Material Safety  
and Safeguards

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