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August 14, 2000

BY HAND DELIVERY

Steven R. Hom, Esq.
NRC Office of General Counsel
U.S. Nuclear Regulatory Commission
M/S 15D21
11555 Rockville Pike
Rockville, MD 20852-2738

Re: Palo Verde Nuclear Generating Station, Units 1, 2 and 3 (Docket Nos. STN 50-528/529/530, Facility Operating License Nos. NPF-41, NPF-51, NPF-74) --Application By Public Service Company of New Mexico for Consent to Indirect Transfers of Control and Approval of License Amendments to Reflect Licensee's Name Change

Dear Mr. Hom:

Attached, as you requested, is a copy of the Application for Approval of Transition Plan, Part III ("Application") filed by Public Service Company of New Mexico ("PNM") with the New Mexico Public Regulation Commission on May 31, 1999 and the direct testimony of Susan A. Taylor submitted in support of the Application. Ms. Taylor's testimony was filed in support of PNM's request for recovery of stranded costs during the transition to a competitive energy market. The testimony includes a final stranded cost calculation, including nuclear decommissioning costs.

Please note that we are not enclosing the remaining exhibits to the Application since they are voluminous. They are available, however, should you desire to review them. If you have any questions on the enclosed materials or require additional information concerning

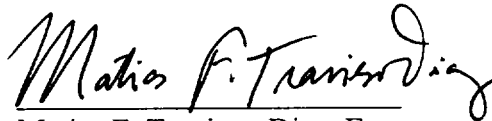
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U.S. Nuclear Regulatory Commission
August 14, 2000
Page 2

the Application, please contact the undersigned or Terry R. Horn, PNM's Vice President and Treasurer, (505) 241-2119.

Very truly yours,

A handwritten signature in black ink, reading "Matias F. Travieso-Diaz". The signature is fluid and cursive, with the first name "Matias" being the most prominent.

Matias F. Travieso-Diaz, Esq.

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Counsel for Public Service Company of New Mexico

BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION

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| In the Matter of Public Service Company of New Mexico's Transition Plan Filed Pursuant to the Electric Utility Industry Restructuring Act of 1999 |) | |
| |) | |
| |) | |
| |) | Utility Case No. 3137 |
| Part III - Approval of PNM's Transition Plan |) | PART III - Transition Plan |
| |) | |
| Public Service Company of New Mexico, |) | |
| |) | |
| Petitioner. |) | |

APPLICATION FOR APPROVAL OF TRANSITION PLAN, PART III

Public Service Company of New Mexico ("PNM" or "Company"), a utility regulated in New Mexico by the New Mexico Public Regulation Commission ("NMPRC" or "Commission"), hereby files its application ("Application") for approval of Part III of its transition plan ("Transition Plan") filed in accordance with the Electric Utility Industry Restructuring Act of 1999, NMSA 1978, §§ 62-3A-1 through 23 (1999) ("Restructuring Act" or "Act"). The approvals requested in this Application supplement and do not supersede any approvals requested in Parts I and II of this case.

I. Background and Introduction

A. The Restructuring Act requires a public utility to file its Transition Plan no later than March 1, 2000 to show how it intends to comply with the Act. NMSA 1978, § 62-3A-6(A) (1999). In its order in NMPRC Utility Case No. 3220 dated January 18, 2000, the Commission extended the time for all utilities to file their transition plans to June 1, 2000.

B. PNM has filed its Transition Plan in three parts:

- Part I, filed on November 17, 1999, requested approval of a Class II transaction creating two subsidiary "shell" corporations required in order

to set in motion certain federal filings and shareholder approvals necessary to effectuate PNM's Separation Plan ("Shell Corporation Approval" or "Part I"). The Commission entered its Order Approving Recommended Decision Concerning Part I Application on February 15, 2000.

- Part II, also filed on November 17, 1999, requested by June 1, 2000 all NMPRC approvals necessary for PNM to implement its Separation Plan to separate its supply service and energy-related service assets from its distribution and transmission services assets in accordance with NMSA 1978, §§ 62-3A-6(A)(1) and 62-3A-8 (1999) and other provisions of the Public Utility Act.
- Part III, the instant filing, completes the filing of all transition plan requirements of the Restructuring Act in accordance with NMSA 1978, §§ 62-3A-6(A)(2) through (13) (1999).

C. PNM's Separation Plan, Part II, calls for PNM to form a holding company, HoldingCo, with two subsidiary corporations, PowerCo and UtilityCo. HoldingCo will provide certain services to all subsidiary companies. PowerCo will own supply service and energy-related service assets and will provide supply service and energy-related service to the public pursuant to the Restructuring Act on a competitive unregulated basis. UtilityCo will own the transmission and distribution assets and provide transmission and distribution services, and customer billing and metering to the public on a regulated basis.

As required by § 62-3A-6(A)(2) through (13), Part III includes a detailed description of PNM's:

- (2) associated unbundled cost-of-service studies and an explanation of all cost allocations made to the unbundled services;
- (3) proposed methodologies to allow residential and small business customers to have customer choice without requiring additional end-use metering equipment;
- (4) proposals to implement customer choice and open access;
- (5) proposed standard offer service tariffs, exclusive of price terms that shall be incorporated prior to customer choice, for residential and small business customers that do not select a power supplier pursuant to customer choice eligibility;

- (6) proposed competitive procurement process or other process for the selection of power supply for standard offer service tariffs, together with a proposed rate setting procedure;
- (7) proposed tariffs for distribution service for customers and competitive power suppliers, and tariffs for transmission service on file with the Federal Energy Regulatory Commission;
- (8) projected amounts of stranded costs and transition costs sought to be recovered;
- (9) proposed non-bypassable wires charges for recovery of transition costs and stranded costs allocated among customer classes;
- (10) proposed system for the collection, recovery and accounting of the system benefits charge and stranded and transition costs through wires charges;
- (11) proposed customer education programs, necessary computer hardware and software modifications and meter upgrades necessary to provide open access;
- (12) proposed procedures for balancing, settlements and communications with competitive power suppliers; and
- (13) other information, documentation or justification requested by the Commission.

D. In addition to the elements required by § 62-3A-6(A)(2) to (12), Part III also includes the following:

- (1) A proposal "to address the situation of customers which, after open access pursuant to the Act, may not have genuine access to markets and suppliers beyond PNM's system, and as such could be exposed to excessive market power of a competitive power supplier." PNM agreed to include such a proposal in the Stipulation concluding Case 2761. (See Direct Testimony of Gregory C. Miller.)
- (2) A proposal for providing default service to customers that will not be eligible for standard offer service. PNM agreed to include such a proposal in comments submitted to the Commission in Case 3109. (See Direct Testimony of Susan A. Taylor.)
- (3) A request for findings required by the federal Public Utility Holding Company Act of 1935, 15 U.S.C. § 79z-5a(c), that the designation of PNM's generation facilities that were rate regulated on or

before October 24, 1992 as "eligible facilities" is consistent with § 32(c) of that Act. (See Direct Testimony of Terry R. Horn.)

(4) Requests for variances from certain provisions of NMPRC Rule 530 (see Direct Testimony of John D. Olmsted); NMPRC Rules 570, 571 and 591.9(A) (see Direct Testimony of Gerard T. Ortiz.)

II. Stranded Cost Recovery

In the testimony filed in support of this Application, PNM presents evidence showing that it is entitled to recovery of 100 percent of its stranded costs pursuant to NMSA § 62-3A-6(B)(1), (2) and (3). The Direct Testimonies of Terry R. Horn, A. Lawrence Kolbe, John H. Landon and Patrick T. Ortiz demonstrate that full recovery of PNM's stranded costs (1) is in the public interest, (2) is necessary to maintain the financial integrity of PNM and (3) is necessary to continue adequate and reliable service by PNM. §62-3A-6(B). With respect to the stranded costs to be recovered from residential and small business customers, it cannot be determined whether recovery of more than 50 percent of stranded costs will cause an increase in rates to those customers during the transition period, until the standard offer supply has been procured and the price is known. After procuring the standard offer supply, PNM will update its Transition Plan with this information and testimony as to the amount of stranded costs recoverable from residential and small business customers in accordance with §§ 62-3A-6B(4) and D. In addition, PNM presents evidence showing that less than 100 percent stranded cost recovery could violate the federal and state constitutions as a taking of property without compensation.

III. Approvals Required

A. PNM is requesting all approvals and determinations necessary to implement its Transition Pan, not previously requested in the Part I and II filings. Specific approvals requested to the full extent authorized and required are:

- Approval of PNM's Transition Plan — NMSA 1978, § 62-3A-6(E)(1) (1999);
- Approval of unbundled cost of service studies and cost allocations and tariffs for distribution service — §§ 6(A)(2) and (7);
- Approval of standard offer procurement process for selection of power supply for standard offer service tariffs — § 6A(6);
- Approval of standard offer service tariffs, exclusive of price terms — § 6(A)(5);
- Approval of amount of projected transition costs to be recovered — §§ 6A(8) and 7(C);
- Approval of amount of stranded costs, including decommissioning costs, to be recovered — § 6A(8);
- Approval of wires charge and true-up mechanism for collection of transition costs allocated among customer classes— § 6A(9);
- Approval of wires charge for collection of stranded costs allocated among customer classes — §§ 6A(9) and 7;
- Approval of a separate wires charge and true-up mechanism, to continue for lives of Palo Verde Units 1 and 2, for collection of nuclear decommissioning stranded costs — § 7(B)(2);
- Approval of system for collection, recovery and accounting of systems benefits charge, stranded costs and transition costs — §§ 6A(10) and 7;
- Approval of customer education programs, expenditures and customer choice notice, necessary computer hardware and software modifications and meter upgrades necessary to provide open access — § 6A(11);
- Approval of procedures for balancing, settlement and communications with Competitive Power Suppliers — § 6A(12);
- Approval of new and revised Service Rules for implementing customer choice and communications with Competitive Power Suppliers - §§ 6A(11) and (12);
- Approval of transitional default service proposal;
- Approval of proposals for implementing customer choice and open access — §§ 6A(3) and (4);
- Determinations that the designation of PNM's generation facilities that were rate regulated on or before October 24, 1992 as "eligible facilities" under the federal Public Utility Holding Co. Act of 1935 (a) will benefit consumers, (b) is in the

public interest and (c) does not violate New Mexico law — 15 U.S.C. § 79z-5a(c); and

- Approval of variances from NMPRC Rules 530, 570, 571 and 591 as set forth in ¶ IV below.

B. PNM believes that its filing complies with requirements under the above statutes and any corresponding rules. The Transition Plan proposed in this filing is required by the Restructuring Act, complies with the Act and will achieve the goals of the Act.

IV. Variances

A. NMPRC Rules 570 and 571 relate to cogeneration and small power production. They contain provisions relating, among other things, to: conditions of utility interconnection with qualifying facilities (“QFs”); contracting between utilities and QFs; metering options; interconnection and safety requirements; and power purchase requirements. Because it will no longer provide bundled service except to those customers who are eligible and choose Standard Offer Service (“SOS”), PNM will no longer be able to provide certain information that is required by, nor will it be in a position to comply with many of the requirements of, Rules 570 and 571. Accordingly, PNM seeks the following variances from the requirements imposed by Rules 570 and 571:

(1) § 570.5(f) and 571.10.2: to allow PNM to include a requirement that QFs not eligible to take SOS, and QFs eligible but not taking SOS, provide proof of an existing contract with a competitive power supplier (“CPS”) to provide backup, supplemental, maintenance and buy-back services.

(2) § 570.8(a): to allow PNM to restrict the requirement that the utility buy energy produced during facility testing to QFs taking SOS.

(3) § 570.10, 16, 17, 18 and 20: to allow PNM to restrict the utility's obligation to purchase power QFs which take SOS and to allow PNM to purchase such power at rates based upon the energy component of its SOS rate.

(4) § 570.21, 22 and 23: to allow PNM to restrict the utility's obligation to provide supplementary power, backup power and maintenance power to QFs taking SOS.

(5) § 570.24: to allow PNM to restrict availability of its rates for interruptible power to QFs taking SOS.

(6) § 570.28, 29 and 30, 571.11: to permit these sections to be applicable only to QFs taking SOS.

B. NMPRC Rule 591.9(A) requires each utility to set forth in its transition plan its estimated portfolio of standard offer supply, including estimated costs and proposed sources. PNM proposes herein to procure its standard offer supply using a competitive bid process under which it will not have information on its estimated portfolios, estimated costs and proposed sources until after bids have been selected. See Direct Testimony of Gerard T. Ortiz. PNM will update its Transition Plan with this information after bid selection and seeks a variance from Rule 591.9(A) to do so.

C. NMPRC Rule 530 requires minimum data requirements to be filed in support for new rate schedules. Since PNM's proposed rates are for distribution services only, while its present rates are for bundled service, the information required by the following schedules cannot be calculated (see Direct Testimony of John D. Olmsted): Schedule A-2, Schedule O-1, Schedule O-2, and Schedule O-4.

Projected data associated with PNM's stranded cost calculation required in the following schedules is addressed in the testimony of Susan A. Taylor and has, therefore, been omitted from

the schedules: S-1 (2000-01 omitted), P-2 (2000-04 omitted), P-4 (2000-04 omitted), P-4 (2000-04 omitted), P-7 (2000-04 omitted).

V. Testimony

Testimony and exhibits of PNM witnesses Jeffry E. Sterba, Roger J. Flynn, Patrick T. Ortiz, Susan A. Taylor, John H. Landon, A. Lawrence Kolbe, Terry R. Horn, John R. Loyack, Thomas G. Sategna, Gerard T. Ortiz, Joe Brooks, Gregory C. Miller, John D. Olmsted, Julia C. Nieman, Crystal D. McClermon, and Robert S. Childs are provided in support of the Application.

VI. Pleadings and notice should be sent to:

PUBLIC SERVICE COMPANY OF NEW MEXICO

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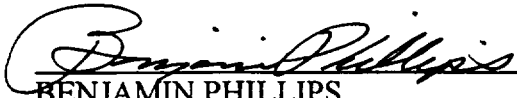
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Post Office Box 1276
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WHEREFORE, PNM hereby requests that the Commission issue a final order granting all approvals required for PNM to implement its Transition Plan as described in this Application and PNM's testimony and exhibits.

Respectfully submitted,

WHITE, KOCH, KELLY & McCARTHY, P.A.

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BP RD/7471-25/PLEADINGS/3137/APPLICATION

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BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION

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| In the Matter of Public Service Company of New |) | |
| Mexico's Transition Plan Filed Pursuant to the |) | |
| Electric Utility Industry Restructuring Act of 1999 |) | |
| |) | Utility Case No. 3137 |
| Part III - Approval of PNM's Transition Plan |) | PART III - Transition Plan |
| |) | |
| Public Service Company of New Mexico, |) | |
| |) | |
| Petitioner. |) | |

DIRECT TESTIMONY AND EXHIBITS

OF

SUSAN A. TAYLOR

May 31, 2000

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, POSITION WITH PUBLIC**
2 **SERVICE COMPANY OF NEW MEXICO, AND YOUR QUALIFICATIONS.**

3 A. My name is Susan A. Taylor. My business address is Alvarado Square, Albuquerque,
4 New Mexico 87158. I have been employed by Public Service Company of New Mexico
5 ("PNM") since 1986 and currently hold the position of Manager of Planning and
6 Modeling. After separation, I will be employed by Manzano Energy Corporation
7 ("PowerCo"). I have testified in several proceedings before the New Mexico Public
8 Utility Commission ("NMPUC"), the predecessor to the New Mexico Public Regulation
9 Commission ("NMPRC" or "Commission"). Since 1998, my duties have included the
10 projection of wholesale market prices, including evaluating market forecasts prepared by
11 outside consultants. My education and professional background are set forth in PNM
12 Exhibit ____ (SAT-1).

13
14 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

15 A. The purpose of my testimony is two fold: first I will project PNM's stranded costs as
16 required in Section 62-3A-6A(8) of the Electric Utility Industry Restructuring Act of
17 1999 ("the Act"). This includes describing the methodology used, the underlying
18 assumptions and the competitive retail market price projections. Second I will outline
19 PNM's proposal for Transitional Default Service ("TDS") for customers not eligible for
20 standard offer service.

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS REGARDING PNM'S**
2 **STRANDED COSTS.**

3 A. The net present value ("NPV") of PNM's stranded costs is \$691,619,755 in 2002 dollars
4 excluding stranded costs attributable to nuclear decommissioning. PNM's estimate of
5 stranded costs takes into consideration historical cost reductions and increased operating
6 efficiencies over time.

7 **Q. HOW DID YOU PROJECT PNM'S STRANDED COSTS?**

8 A. The Act contains the following definition of stranded costs:

9 *"stranded costs" means the net present value of the difference between:*

- 10 (1) *the regulated revenue requirements for all utility-generation-related functions,*
11 *including purchased power, fuel contracts and lease and lease-related obligations,*
12 *which as of the date of open access, were being recovered in rates, or if not*
13 *previously recovered in rates, which the commission determines would be*
14 *recoverable in rates; and*
15 (2) *the revenues that could be earned from selling the same generation-related services*
16 *as specified in Paragraph (1) of this subsection at competitive retail market rates*
17 *pursuant to retail competition.*
18

19 I projected PNM's stranded costs in accordance with this definition. As authorized by
20 Section 7.B.(2) of the Act I separated the costs associated with nuclear decommissioning
21 from the other stranded costs. The remaining stranded costs have been used by PNM to
22 determine the non-bypassable stranded costs wires charges for each class of customers.
23 PNM proposes to collect the costs associated with nuclear decommissioning through a
24 separate non-bypassable wires charge that will be adjusted periodically to account for

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 increases or decreases in PNM's funding obligation. PNM witness John Olmsted
2 provides testimony on the derivation of the wires charges.
3

4 **Q. WOULD YOU PLEASE EXPLAIN HOW YOU DETERMINED PNM'S**
5 **STRANDED COSTS?**

6 A. Yes. The projection of stranded costs using the definition from the Act was
7 accomplished in three distinct steps. First, the revenue requirements for the generation-
8 related functions were quantified for the life of each generation resource. Second, an
9 estimate of future market prices was used to determine the revenue that can reasonably be
10 expected from these generation-related facilities in a competitive retail market. The final
11 step was to discount the difference in the two revenue streams. I will address each of
12 these steps, with Dr. Kolbe presenting the supporting testimony for the after-tax weighted
13 cost of capital for the fully integrated utility and the methodology to determine the
14 discount rate I used in the final step.
15

16 **REVENUE REQUIREMENTS FOR GENERATION-RELATED FACILITIES**

17 **Q. WOULD YOU PLEASE EXPLAIN HOW YOU DETERMINED GENERATION-**
18 **RELATED REVENUE REQUIREMENTS?**

19 A. Yes. Initially, I accepted PNM witness Sategna's generation-related unbundled test
20 period ending June 30, 1999 cost-of-service for the existing utility's New Mexico
21 jurisdiction. Next, I made adjustments to this cost-of-service for Palo Verde Nuclear

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 Generating Station (“Palo Verde”) decommissioning, purchased power expense, and
2 related revenue credits. Finally, I constructed an annual revenue requirement for each
3 year from 1999 through 2025 during which period all of PNM’s existing assets reach the
4 end of their normal useful life.

6 **Q. WHAT IS DECOMMISSIONING?**

7 A. Decommissioning costs are generally the costs necessary to return a site to its original
8 condition after a facility has reached the end of its useful life.

10 **Q. WHAT ADJUSTMENTS DID YOU MAKE ASSOCIATED WITH PALO VERDE**
11 **DECOMMISSIONING?**

12 A. I adjusted Palo Verde decommissioning to more accurately reflect customers’
13 contributions to the external sinking fund. Simply stated I removed from the cost-of-
14 service all decommissioning related rate base and expense items. I then replaced these
15 items with the amount of funding needed to cover the New Mexico jurisdictional
16 customers’ share of the external sinking fund. This funding amount is based on the most
17 recent TLG Services Inc. study (“TLG study”) commissioned by the operator of Palo
18 Verde for the purpose of determining participants’ obligation for decommissioning. The
19 effect of this adjustment was to reduce the revenue requirements for the purposes of
20 projecting stranded costs. In past cases, PNM amortized the liability as an expense and

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 made a corresponding adjustment to rate base for the difference between the expense
2 amount and the cash funding amount for the test period. Mr. Sategna acknowledged in
3 Case 2761, which was ultimately stipulated, that the approach previously utilized did not
4 recognize the earnings received on the trust fund balance and that the rate making
5 treatment needed review. The adjustment I have made results in an appropriate level of
6 decommissioning responsibility for New Mexico customers because they contribute only
7 what is needed to fund their share of decommissioning for Palo Verde Units 1 and 2, after
8 crediting their share of trust fund earnings.

9
10 **Q. WOULD YOU PLEASE DESCRIBE THE ADJUSTMENTS YOU MADE TO**
11 **PURCHASED POWER EXPENSE?**

12 **A.** In order to determine PNM's generation-related revenue requirements under regulation, I
13 adjusted purchase power expense by removing purchases made and resold in the
14 wholesale market. Historically, PNM purchased power and energy from the wholesale
15 market to serve jurisdictional load as needed and for resale into the wholesale market. In
16 1996 PNM embarked on an expanded wholesale marketing program in anticipation of
17 deregulation of the retail electric market. The purpose of the program has been to
18 develop an alternative growth platform given the impending industry restructuring and to
19 contribute to near-term earnings where the risks and rewards were borne by the
20 shareholders rather than customers. Absent the prospect of deregulation PNM would not
21 have pursued this enhanced marketing under the existing rules which allocate all of the

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 benefits of the program to the customers and all of the risks to the shareholders. I
2 adjusted the expenses associated with purchases made for resale by removing them from
3 the stranded costs model. Therefore, I reduced purchased power expense in the test year
4 by approximately \$165 million.

5
6 **Q. WOULD YOU PLEASE EXPLAIN THE ADJUSTMENTS YOU MADE TO**
7 **REVENUE CREDITS?**

8 A. Yes. The difference in revenue credits corresponds to the change to purchased power
9 expense described above. The sales made from market purchases for resale have been
10 removed. The impact of this adjustment amounts to a reduction of approximately \$184
11 million to the revenue credit for the test year. It is important to note that for each year of
12 the stranded cost projection I credited jurisdictional customers for sales made in the
13 market from excess generation associated with assets in New Mexico rate base.

14
15 **Q. HOW DOES THE GENERATION-RELATED REVENUE REQUIREMENT,**
16 **WHICH YOU CALCULATED, COMPARE TO MR. SATEGNA'S?**

17 A. The stranded cost model revenue requirements for 1999 are \$15.8 million higher than Mr.
18 Sategna's unbundled generation cost-of-service. Generally the changes described above
19 account for the difference between the generation related revenue requirements for the
20 first year of the stranded cost model and Mr. Sategna's cost-of-service. PNM Exhibit

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 ____ (SAT-2) compares this cost-of-service provided by Mr. Sategna to the first year in
2 the stranded costs model.
3

4 **Q. DID YOU CALCULATE THE REVENUE REQUIREMENTS FOR PNM'S**
5 **GENERATION ASSETS IN ACCORDANCE WITH GENERALLY ACCEPTED**
6 **RATEMAKING METHODOLOGIES?**

7 A. Yes. The adjustments to Mr. Sategna's unbundled generation cost of service that I have
8 described are necessary to accurately reflect the jurisdictional revenue requirements
9 going forward.
10

11 **Q. HOW DID YOU DETERMINE THE REVENUE REQUIREMENTS FOR THE**
12 **PERIOD FROM 1999 THROUGH 2025?**

13 A. Once the initial year (1999) of the stranded cost model was validated in comparison with
14 Mr. Sategna's 1999 cost-of-service, each element of the cost-of-service was projected to
15 the end of each plant's useful life. Next, adjustments to rate base, decommissioning
16 expense, operation and maintenance expense ("O&M") and fuel expense were made in
17 order to project the revenue requirements for each plant. One particular plant required
18 calculations through 2025.
19

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

Q. HOW WAS RATE BASE PROJECTED?

A. Rate base was calculated assuming capital additions to existing plant based on historical levels and the assumption that all plants reached full depreciation at the end of their normal useful life. No new assets have been included, as all additional capacity and energy needed to meet the forecasted New Mexico jurisdictional load are based on market prices. In addition to net plant projections, the calculations include an adjustment for working capital and adjustments for Accumulated Deferred Income Taxes to recognize book-tax timing differences on generation plant assets.

Q. HOW WERE DECOMMISSIONING COSTS PROJECTED ?

A. The anticipated cost for decommissioning is included as an operational cost over the useful life of each facility. This assures that the customers that are currently receiving the benefit of the output of the plant also pay for the final decommissioning.

Decommissioning costs for Palo Verde are based on the current projection of the amount needed to decommission the plant based on the TLG study. The decommissioning revenue requirement is based on the annual cash contribution to the trust that is necessary to fund the external sinking fund at approved levels.

Decommissioning costs for fossil fuel plants are included as part of the current depreciation rates. These rates do not include escalation in decommissioning costs

**DIRECT TESTIMONY
OF
SUSAN A. TAYLOR
NMPRC UTILITY CASE NO. 3137, Part III**

1 between the time of the decommissioning study which set the rates and the expected date
2 of decommissioning. Therefore, I have escalated decommissioning costs to the end of
3 the plant life for each plant and recalculated the decommissioning component of the
4 depreciation rates. So that customers receive full credit for the contributions that have
5 been made prior to actual decommissioning, current plant values were depreciated to a
6 negative value to represent the projected decommissioning expense. This assures that the
7 value of the reserves at the end of the plant life includes both depreciation and plant
8 decommissioning.

9
10 **Q. ARE ANY OTHER DECOMMISSIONING COSTS INCLUDED IN THE**
11 **STRANDED COSTS CALCULATION?**

12 **A.** Yes. Decommissioning for the reclamation of coal mines at the Four Corners and San
13 Juan generating stations are included in the fuel forecast. Current fuel costs include
14 current, on-going reclamation expense and a small portion of the final reclamation
15 expense. At the end of 1999 PNM made accounting adjustments to recognize the liability
16 associated with final reclamation of the existing surface mining operations at San Juan
17 and Four Corners. PNM is currently negotiating a new coal contract to supply San Juan
18 from an underground mine operation. If successful, the reclamation of existing surface
19 mines could begin as early as 2002. The stranded costs projection assumes successful re-
20 negotiation of the coal contract and early reclamation of the surface mines. Rate payers

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1 will benefit from the switch to a lower cost coal supply assumed in the stranded costs
2 projection and therefore should bear the cost of reclamation.
3

4 **Q. HOW WAS NON-FUEL O&M PROJECTED?**

5 A. First, Mr. Sategna allocated all generation-related O&M to the various generating plants.
6 I adjusted these amounts to exclude scheduled maintenance and then increased base
7 operating O&M by three percent per year to the end of the life of the respective asset.
8 This rate of increase is consistent with historical trends in inflation. The base operating
9 O&M was then adjusted for maintenance outages based on current maintenance cycles,
10 the expected degradation of Palo Verde Unit 1 due to additional tube plugging, and costs
11 associated with outlet transmission required at Palo Verde.
12

13 **Q. WHAT ASSUMPTIONS DID YOU MAKE REGARDING FUTURE**
14 **GENERATION, FUEL AND PURCHASED POWER COSTS?**

15 A. Annual generation for each plant was estimated based on historical usage patterns and
16 expected future use. Any anticipated excess energy from the existing resources is
17 assumed sold at market based prices and becomes a revenue credit. Fuel prices are based
18 on current contract levels and increase with inflation over time except for San Juan coal,
19 as discussed below. Power purchases include only those purchases currently under

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1 contract. Power purchases used exclusively for resale were not included in the revenue
2 requirements for stranded costs as discussed earlier. See PNM Exhibit ____ (SAT-3).

3
4 **Q. WHAT ARE THE RESULTING REVENUE REQUIREMENTS FOR EACH**
5 **YEAR 1999 THROUGH 2025?**

6 A. PNM Exhibit ____ (SAT-4) provides the resulting revenue requirement projections, based
7 on the underlying assumptions addressed in my testimony, for the period 1999 through
8 2025. The period from 1999 through 2001 has been included to show the projections
9 from the unbundled generation-related cost-of-service discussed by Mr. Sategna to the
10 start of the stranded costs projection. Since open access is to start in 2002 our stranded
11 cost projection begins with that year.

12
13 **Q. ARE THE HISTORIC REGULATORY DECISIONS REGARDING PNM'S**
14 **GENERATING ASSETS DESCRIBED BY PNM WITNESS PATRICK ORTIZ**
15 **REFLECTED IN YOUR PROJECTION OF THE REVENUE REQUIREMENTS**
16 **AND ULTIMATELY IN YOUR STRANDED COST PROJECTION?**

17 A. The revenue requirements and the stranded cost projections do not include generation-
18 related assets for which recovery was denied. Conversely, the assets which were found
19 prudent and which are in rates today are included in both the revenue requirements and
20 the stranded cost projections.

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1

2 **Q. DO THE PROJECTED REVENUE REQUIREMENTS REFLECT MITIGATION**
3 **EFFORTS?**

4 A. Yes. Although there are provisions in PNM's existing coal contract for future deliveries
5 of coal at the San Juan plant, I have not used that contract to estimate future coal costs.
6 Instead I have assumed that negotiations for a new contract, currently in progress, will be
7 successfully concluded and that PNM will achieve a substantial reduction in fuel costs for
8 San Juan. This assumption reduces PNM's projected stranded costs by \$172.155 million.
9 Further, I have assumed that ongoing O&M costs will not increase in real terms over the
10 estimation period, even though experience shows that O&M costs do generally increase
11 faster than inflation as plants age. Our stranded costs projection reflect PNM assuming
12 these risks.

13

14 **REVENUE FROM COMPETITIVE RETAIL MARKET**

15 **Q. HOW DID PNM ESTIMATE RETAIL MARKET REVENUES TO PROJECT**
16 **STRANDED COSTS?**

17 A. PNM's estimate of retail market revenues is based on studies from ICF Consulting (ICF)
18 of future price of electricity in the wholesale market. PNM used ICF's wholesale market
19 price projection to estimate retail market prices by adding losses and ancillary services to
20 the forecasted wholesale prices.

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Q. WHY WAS ICF'S PRICE FORECAST USED TO DEVELOP STRANDED COSTS?

A. PNM has engaged ICF for the purpose of providing wholesale market price forecasts since the mid-90's. With deregulation on the horizon, PNM saw the need to change its planning focus from a regulated utility perspective to that of a competitive market player. ICF has over 25 years experience working with real-world issues in power markets in the United States and abroad, and has prepared market forecasts and stranded costs projections on behalf of regulatory agencies and public utilities. ICF's combination of strategic, policy, market, and industry expertise enables them to provide credible price forecasts that can be used for business planning purposes. PNM believes that the methodology used by ICF to develop its forward price evaluations is appropriate for evaluating future business opportunities as well as for evaluating stranded costs. The results of the ICF study are market prices derived from marginal costs in a long-term market that are assumed to generally be in supply/demand equilibrium. The market equilibrium assumption results in a smoothing effect of over-build/under-build cycles that actually occur in the electric market place. Because of this smoothing, the ICF study is an effective forecast for stranded costs evaluation over the period at issue but is not necessarily a representative forecast for any particular year.

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1 **Q. PLEASE DESCRIBE THE METHOD USED BY ICF TO PROJECT**
2 **WHOLESALE MARKET PRICES.**

3 **A. ICF unbundles the wholesale or bulk power market price into two products: electrical**
4 **energy and “pure” capacity. These products are individually analyzed.**

5
6 Competitive wholesale or spot electric energy prices are determined on an hourly basis
7 by the intersection of supply and demand. In each hour, the prevailing spot price of
8 electric energy will be approximated by the short-run marginal cost. The short-run
9 marginal cost does not include most non-fuel O&M. Thus, the spot electric energy price
10 in the bulk power market in a given hour is equal to the marginal energy cost in that hour.
11 Prices must be determined hourly because power cannot be readily stored.

12
13 Capacity increases the reliability of electrical energy supply. Consequently, the power
14 price structure must be high enough to ensure that sufficient “pure” capacity exists. To
15 the extent that prices are above the marginal energy cost, this premium is the “pure”
16 capacity price. It must be high enough to assure that there are adequate megawatts to
17 meet the peak load. Based on ICF studies, no market in the United States in equilibrium
18 will be reliable without a premium above electrical energy prices. The “pure” capacity
19 market is not entirely separate from the energy market, but it is linked. ICF has
20 developed a very complex modeling system to evaluate the interrelationship between
21 “pure” capacity and electrical energy. ICF’s derivation of “pure” capacity prices assumes

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1 a market that is in supply/demand equilibrium. New power plants (generally a
2 combustion turbine) determine the basis for the capacity price. If the new power plant
3 can make a profit on electrical energy sales, this will reduce the "pure" capacity price.
4 For example, if a combustion turbine is setting the energy price in a given hour at
5 \$35/MWh, a combined cycle unit with a fuel cost of \$21/MWh would see a profit in the
6 energy market of \$14/MWh. This profit in the energy market is used to reduce the fixed
7 cost amount for the combined cycle that needs to be collected from the market.

8
9 The underlying assumptions for the ICF forecasts are included in PNM Exhibit ____
10 (SAT-5).
11

12 **Q. WHAT MARKET AREA DID ICF USE TO DETERMINE MARKET PRICES?**

13 A. For the purposes of this study the Arizona-New Mexico region was used to determine the
14 wholesale market price. ICF's model considered all of Western Systems Coordinating
15 Council and the inter-regional transmission flows. The New Mexico-Arizona region best
16 represents the wholesale market that is most likely to impact competitive retail market
17 prices in PNM's service territory.
18

19 **Q. WHY DID ICF, AND ULTIMATELY PNM, USE WHOLESALE MARKET**
20 **PRICE PROJECTIONS INSTEAD OF A RETAIL PRICE PROJECTION?**

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1 A. Simply stated, there is not a retail price available. The competitive retail market is still
2 very immature and provides little insight as to what retail prices might be in the future.
3 There is no fully competitive retail market in the Arizona-New Mexico region that can be
4 used to validate a pricing model. Therefore, the wholesale market price was used and
5 adjusted for retail delivery.

6
7 **Q. WHAT ADJUSTMENTS TO ICF'S WHOLESALE MARKET PRICE**
8 **PROJECTION DID PNM MAKE TO CALCULATE COMPETITIVE RETAIL**
9 **MARKET PRICES?**

10 A. In order to calculate retail market prices required by the Act, the wholesale prices were
11 adjusted to account for energy losses from the Four Corners area to the load, to match
12 PNM's retail load shape and to add costs of generation-related ancillary services
13 necessary for delivery to the load. The amount of capacity needed in any year from the
14 market was based on the peak demand for the year. The energy was allocated to the on
15 and off peak periods based on PNM's system load shape and the price for energy needed
16 in each period. Adjusting the wholesale price, as described, results in a market based
17 price that provides the same retail service to PNM customers that is currently provided by
18 the generation related facilities in the bundled revenue requirements. The retail market
19 price is then applied to the total projected jurisdictional load. Making these adjustments
20 was necessary to determine the revenues that could be earned from selling the same
21 generation-related services in a competitive retail market. The wholesale market price

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1 projection and the adjustments leading to the retail market price are provided in PNM
2 Exhibit ____ (SAT-6).

3
4 **PROJECTION OF STRANDED COSTS**

5 **Q. HOW DID YOU PROJECT STRANDED COSTS?**

6 A. I calculated the difference between the regulated revenue requirements and the
7 competitive retail market revenues for the period from 2002 through 2025. I then
8 calculated the NPV of the resulting differences at a discount rate of 6.3093%. The result
9 of \$771,898,000 is PNM's stranded cost that is applicable to the customer groups eligible
10 for open access on January 1, 2002. I then determined the NPV of the differences for the
11 period July 1, 2002 through 2025 using the same discount rate. This resulted in a
12 stranded cost calculation of \$702,311,000 in 2002 dollars and is applicable to customer
13 groups eligible for open access on July 1, 2002. The calculation of these values can be
14 found in PNM Exhibit ____ (SAT-7).

15
16 **Q. WHY DID YOU APPLY A DISCOUNT RATE OF 6.3093% TO THE**
17 **DIFFERENCE BETWEEN THE TWO REVENUE STREAMS?**

18 A. Based on the methodology described by Dr. Kolbe, this rate recognizes that investors
19 experience different investment risks in a competitive market as compared to a regulated
20 market.

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1

2 **Q. HOW DID YOU APPLY DR. KOLBE’S METHODOLOGY?**

3 A. The first step was to calculate the investor’s after-tax cash stream for the period from
4 2002 through 2025 based on both the regulated and competitive market place. For the
5 regulated market the cash stream was discounted using the after-tax weighted cost of
6 capital (ATWCOC) of 8.25% for a fully integrated utility. For the competitive market
7 the cash stream was discounted using the ATWCOC of 9.64% based on assumptions used
8 by ICF. The 9.64% reflects the underlying assumptions in the price forecast and
9 represents the value investors would expect to realize in a competitive market. The
10 difference between the two streams of investor cash flows, adjusted for income tax,
11 results in PNM’s true stranded costs. See, PNM Exhibit____(SAT-8).

12

13 **Q. WHAT DID YOU DO WITH THE RESULTS OF THIS CALCULATION?**

14 A. To preserve PNM’s true stranded costs it was necessary to determine a single discount
15 rate to apply to the difference of the revenue streams in accordance with the Act. I solved
16 for the discount rate that when applied to the stream of differences between regulated and
17 market revenues resulted in an amount that was equal to PNM’s true stranded costs.

18

19 **Q. IS YOUR STRANDED COSTS PROJECTION IN ACCORDANCE WITH THE**
20 **METHODOLOGY REQUIRED IN SECTION 3.Z. OF THE ACT?**

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1 A. Yes.

2

3 **Q. DOES YOUR STRANDED COSTS PROJECTION INCLUDE ANY COSTS THAT**
4 **ARE UNREASONABLE, IMPRUDENT, UNMITIGABLE OR THAT HAVE**
5 **BEEN DETERMINED TO NOT BE RECOVERABLE IN RATES?**

6 A. No.

7 **Q. WHY HAS PNM PROJECTED STRANDED COSTS FOR TWO SEPARATE**
8 **PERIODS?**

9 A. The Act is specific in requiring the non-bypassable wires charge for stranded costs to be
10 designed in a manner that "*ensures that the class pays no more than the stranded costs*
11 *associated with that class.*" The Act provides for different classes of customers to be
12 eligible for customer choice at different times. Open access for some customers will
13 begin on 1/1/2002 and for others on 7/1/2002. The customers who are not eligible until
14 7/1/2002 will continue to pay regulated rates for generation for six months longer than
15 other customers. This results in a different stranded cost responsibility than for the
16 customers who are eligible earlier.

17

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1 **Q. ARE THE AMOUNTS DESCRIBED ABOVE THE SAME STRANDED COSTS**
2 **USED TO CALCULATE THE NON-BYPASSABLE WIRES CHARGE?**

3 A. No. As generally described earlier, these amounts were reduced by the net present value
4 of Palo Verde decommissioning costs which PNM is requesting to recover under a
5 separate wires charge. I removed \$44,438,000 which is the NPV of the New Mexico
6 ratepayers share of the funding for the Palo Verde external sinking fund. The resulting
7 amounts used to calculate the stranded cost wires charge, \$727,460,000 and
8 \$659,565,000, both reflect 2002 dollars. PNM witness Olmsted then applied these
9 stranded cost values to the appropriate classes of customers with the result being
10 \$691,619,765 of stranded costs.

11
12 **Q. HAVE YOU CALCULATED THE NUCLEAR DECOMMISSIONING WIRES**
13 **CHARGE?**

14 A. No. The calculation of the nuclear decommissioning wires charge is addressed by PNM
15 witness Olmsted along with the proposed adjustment mechanism. PNM is proposing that
16 the wires charge for nuclear decommissioning be calculated annually based on the
17 projected kWh sales and on PNM's Annual Funding Status Report. The annual funding
18 amount that was used by Mr. Olmsted to calculate the nuclear decommissioning wires
19 charge is \$3,684,000.

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1 **Q. ARE THERE ANY OTHER FACTORS THAT THE COMMISSION IS TO**
2 **CONSIDER WHEN IT QUANTIFIES STRANDED COSTS?**

3 A. Yes. The Act states “*The Commission in quantifying stranded costs shall consider: . . .*

4 *(2) reasonable methods for determining market valuations, including:*

5 *(a) the use of standard offer bid prices;*

6 *(b) appraisal by independent third-party professionals;*

7 *(c) a competitive bid sale for generation; and*

8 *any other method designed to provide a reasonable valuation;*

9 *(3) for residential and small business customers, that the standard offer bid price may*
10 *reflect the current market value of supply service; . . .*

11
12 **Q. DID PNM CONSIDER THESE ALTERNATIVE METHODS TO DETERMINE**
13 **THE MARKET VALUE OF ITS ASSETS?**

14 A. Yes. PNM considered alternative methods and determined that they were not useful to
15 determine PNM’s stranded costs. Since PNM has not yet received any standard offer bid
16 prices this has not been used to determine market value. PNM believes, in addition, that
17 the standard offer bids are not reflective of the long-term retail market price. Dr. Landon
18 describes the difficulty in using other sales in the market place as “comparables” that
19 might be used in an appraisal process. For the reasons described in his testimony, PNM
20 has not evaluated other plant sales in the market place. PNM is not required by the Act to

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1 divest of its generation and has determined not to have a competitive bid sale for
2 generation.
3

4 **Q. WHY DOES PNM BELIEVE THAT STANDARD OFFER BIDS ARE NOT**
5 **REFLECTIVE OF THE LONG-TERM RETAIL MARKET PRICE?**

6 A. The bid results will reflect the market price, if at all, only for a very short period of time
7 as compared to the life of the generation assets. As such the bids have very little
8 relationship, if any, to the long-term market price and the value of the assets over that
9 period. The prices bid in the short-term will potentially be influenced by weather, market
10 conditions, supply/demand ratios and suppliers' desire to enter a new marketplace. The
11 appropriate market value to use over the extended period covered by the stranded cost
12 calculation is very different than what would be appropriate for a shorter term bidding
13 process that focuses on these immediate issues. To smooth the effect of the impacts seen
14 in the near term, PNM believes the long range forecast provided by ICF adjusted for
15 retail delivery is the appropriate value to use.
16

17 **PROPOSAL TO ADDRESS TDS**

18 **Q. WHAT IS TDS?**

19 A. TDS is supply service for customers who are not eligible for standard offer service and
20 have not selected a competitive power supplier ("CPS") when customer choice becomes

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1 available to them. The Act does not require any utility or any CPS to provide default
2 service for customers not eligible for standard offer service. PNM recognizes that at the
3 onset of open access CPSs may not be available for all segments of the market. This
4 TDS proposal is designed to provide transition of supply post open access for affected
5 customers until they are prepared to enter the competitive market.
6

7 **Q. PLEASE OUTLINE PNM'S PROPOSAL.**

8 A. PNM's proposal is for the Commission, during the licensing process, to have CPSs
9 indicate a desire to provide TDS either to a specific public utility or statewide. When a
10 CPS receives its license, the Commission will notify the utility whether the CPS is
11 willing to provide TDS. It will be the responsibility of the Transitional Default Service
12 Provider ("TDSP") to provide each public utility the rates at which TDS will be provided.
13 Each public utility will develop a proposal to assign a TDSP to customers who need such
14 service.
15

16 **Q. HOW WILL CUSTOMERS BE ASSIGNED TO THIS SERVICE?**

17 A. If a customer has not selected a CPS by a date to be determined prior to when the
18 customer is first eligible for customer choice, then the public utility will randomly assign
19 that customer to a TDSP. The TDSP will be notified of this assignment by the utility.
20

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Q. HOW WILL THE TDSP PLAN TO SERVE THESE LOADS?

A. Starting 90 days prior to eligibility for customer choice, the public utility will provide the TDSPs an aggregated load profile of all customers eligible for open access that have not yet selected a CPS. This profile would be for planning purposes only and would not include any individual customer data. The public utility will continue to provide this data to each TDSP periodically until customers are actually assigned to a TDSP.

Q. ARE THERE ANY OTHER ACTS WHICH THE PUBLIC UTILITY WILL UNDERTAKE PURSUANT TO YOUR PROPOSAL?

A. Yes. The public utility is to include in the customer education program, information regarding TDS including all the TDSPs in the service territory and how customers will be affected if they have not selected a CPS by the time they are eligible for open access.

Q. HOW WILL TDSPS COMPLY WITH THE REQUIREMENTS UNDER THE PROPOSED CUSTOMER PROTECTION AND CODE OF CONDUCT NOPRS?

A. When the public utility notifies a TDSP that a customer has been matched to the TDSP, that notification will be deemed the letter of agency and the customer's authorization to release individual customer data to the TDSP. No customer signature will be required, because it will not be possible for the TDSP to obtain these signatures prior to providing supply. The release of individual customer data will be needed for the TDSP to plan and

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1 meet the supply needs of that customer. If the Commission approves this method for
2 matching customers to TDSPs, that approval should include a variance from applicable
3 sections of the Commission's Customer Protection and Code of Conduct Rules.
4

5 **Q. WHO WILL BE RESPONSIBLE FOR ACQUIRING TRANSMISSION FOR TDS?**

6 A. The TDSP will have to enter into a network transmission agreement with the appropriate
7 transmission provider which would include any customers matched to the TDSP.
8

9 **Q. DOES THAT CONCLUDE YOUR TESTIMONY?**

10 A. Yes.
11

Document #34511

PNM EXHIBIT _____ (SAT-1)

is included on the following pages

SUSAN A. TAYLOR
EDUCATIONAL AND PROFESSIONAL SUMMARY

Name: Susan A. Taylor

Address: Public Service Company of New Mexico
Alvarado Square
Albuquerque, New Mexico 87158

Education: B.S., Mathematics, University of New Mexico, 1973

Employment: Employed by Public Service Company of New Mexico since 1986.
Positions held within the Company include:

Manager of Planning and Modeling
Manager of Production Modeling
Senior Financial Analyst

| <u>Testimony Filed:</u> <u>Proceeding</u> | <u>Regulatory</u> <u>Body</u> | <u>Docket</u> <u>Number</u> |
|--|----------------------------------|--------------------------------|
| In the Matter of the Joint Complaint and Petition by the City of Gallup, Gallup Joint Utilities and the Pittsburg & Midway Coal Mining Co. for Declaratory Order Regarding Service Status and Abandonment Of Facilities | NMPUC | 2812 |
| In the Matter of the Commission's Investigation of the Rates for the Electric Service | NMPUC | 2761 |
| In the Matter of the City of Albuquerque To Institute Retail Pilot Load Aggregation Program and Its Request for Related | NMPUC | 2782 |
| In the Matter of the Application for Approval of Real-Time Pricing, Enhanced Time-of-Use and Interruptible Rates under Rider 10 and 11. | NMPUC | 2736 |

| <u>Testimony Filed: Proceeding</u> | <u>Regulatory Body</u> | <u>Docket Number</u> |
|--|----------------------------|--------------------------|
| In the Matter of Continued Use of PNM's Fuel and Purchased Power Cost Adjustment Clause | NMPUC | 2492 |
| In the Matter of the Abandonment of Prager, Santa Fe, and Person Generating Station | NMPUC | 2530 |
| In the Matter of the Sale of an Undivided Interest in San Juan Generating Station Unit 4 to Utah Associated Municipal Power Systems | NMPUC | 2553 |

PNM EXHIBIT ____ (SAT-2)

is included on the following pages

**UNBUNDLED GENERATION COS
COMPARED TO INITIAL YEAR STRANDED COST**

PNM Exhibit ____ (SAT-2)

| | COS Test Year | Stranded Costs 1999 | Delta | |
|------------------------------------|---------------------|---------------------------|-----------|---------------------------------|
| Net Plant in Service | 466,687 | 467,481 | (794) | |
| Ratebase Adjustments | (61,540) | (77,190) | 15,650 | Palo Verde Decommissioning |
| Working Capital | 32,770 | 33,395 | (625) | |
| Total Ratebase | 437,917 | 423,686 | 14,231 | |
| After-Tax Weighted Cost of Capital | 8.74% | 8.74% | (0) | |
| Return | 38,274 | 37,046 | 1,228 | |
| Fuel and Purchased Power | 321,085 | 156,382 | 164,703 | Purchases for Resale |
| O&M | 139,368 | 139,381 | (13) | |
| Depreciation | 35,290 | 35,061 | 229 | |
| Property Tax | 5,067 | 5,067 | (1) | |
| Payroll Tax | 2,593 | 2,546 | 47 | |
| Miscellaneous Amortization | 1,835 | 648 | 1,187 | |
| Total Operating Expense | 505,237 | 339,085 | 166,152 | |
| Income Taxes | 10,897 | 12,710 | (1,813) | |
| Revenue Credit | (220,355) | (39,083) | (181,272) | Sales from Purchases for Resale |
| Revenue Tax | 1,679 | 1,758 | (79) | |
| Total Revenue Requirements | 335,731 | 351,515 | 15,783 | |

PNM EXHIBIT ____ (SAT-3)

is included on the following pages

NEW MEXICO GENERATION, FUEL AND PURCHASED POWER

PNM Exhibit ____ (SAT-3)
Page 1 of 3

| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| New Mexico Share of Generation | 97.66% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| New Mexico Peak Demand Forecast (MW) | 1,427 | 1,468 | 1,507 | 1,553 | 1,599 | 1,647 | 1,696 | 1,748 |
| New Mexico Generating Capacity (MW) | 1,652 | 1,692 | 1,692 | 1,468 | 1,468 | 1,468 | 1,468 | 1,468 |
| Generating Reserves (MW) | 248 | 254 | 254 | 220 | 220 | 220 | 220 | 220 |
| Generating Capacity Needed to serve peak(MW) | 1,405 | 1,438 | 1,438 | 1,248 | 1,248 | 1,248 | 1,248 | 1,248 |
| Additional Capacity needed from the Market (MW) | 22 | 30 | 69 | 305 | 351 | 399 | 448 | 500 |
| On Peak Generation | 5,536,100 | 5,668,749 | 5,684,279 | 5,533,845 | 5,533,845 | 5,533,845 | 5,549,006 | 5,533,845 |
| Off Peak Generation | 3,754,648 | 3,844,611 | 3,855,145 | 3,844,611 | 3,844,611 | 3,844,611 | 3,855,145 | 3,844,611 |
| Total Generation | 9,290,747 | 9,513,360 | 9,539,424 | 9,378,456 | 9,378,456 | 9,378,456 | 9,404,150 | 9,378,456 |
| Total New Mexico Load including losses | 8,307,253 | 8,707,680 | 9,040,316 | 9,310,380 | 9,575,878 | 9,855,510 | 10,142,776 | 10,441,822 |
| On-Peak Load | 5,399,714 | 5,659,992 | 5,876,205 | 6,051,747 | 6,224,321 | 6,406,081 | 6,592,804 | 6,787,184 |
| Off-Peak Load | 2,907,539 | 3,047,688 | 3,164,111 | 3,258,633 | 3,351,557 | 3,449,428 | 3,549,972 | 3,654,638 |
| Excess On-Peak Generation | 136,385 | 8,757 | - | - | - | - | - | - |
| Excess Off-Peak Generation | 847,109 | 796,924 | 691,034 | 585,978 | 493,054 | 395,183 | 305,173 | 189,974 |
| New Mexico Fuel Cost | 151,820 | 147,144 | 157,135 | 152,088 | 144,794 | 125,014 | 126,907 | 126,918 |
| Fuel Handling | 5,312 | 5,602 | 5,770 | 5,943 | 6,122 | 6,305 | 6,495 | 6,689 |
| Total Fuel Expense | 157,132 | 152,746 | 162,906 | 158,032 | 150,916 | 131,320 | 133,402 | 133,608 |
| Total Purchased Power Cost | 36,638 | 38,330 | 39,300 | 38,189 | 38,731 | 39,503 | 40,308 | 40,993 |
| Total Fuel and Purchased Power | 193,770 | 191,076 | 202,205 | 196,221 | 189,647 | 170,823 | 173,710 | 174,600 |
| Credit for Sales of Excess Energy | | | | | | | | |
| Excess Energy - On-Peak | 136,385 | 8,757 | - | - | - | - | - | - |
| Excess Energy - Off-Peak | 847,109 | 796,924 | 691,034 | 585,978 | 493,054 | 395,183 | 305,173 | 189,974 |
| Market Price for Energy - On-Peak | 21.61 | 22.61 | 23.64 | 24.72 | 25.87 | 27.06 | 28.30 | 29.59 |
| Market Price for Energy - Off-Peak | 21.16 | 21.49 | 21.81 | 22.14 | 23.00 | 23.90 | 24.84 | 25.80 |
| Credit for Sales of Excess Energy | 20,872 | 17,320 | 15,072 | 12,972 | 11,342 | 9,446 | 7,579 | 4,902 |
| System Sales Demand | - | - | - | - | - | - | - | - |
| Total Revenue Credit | 20,872 | 17,320 | 15,072 | 12,972 | 11,342 | 9,446 | 7,579 | 4,902 |

NEW MEXICO GENERATION, FUEL AND PURCHASED POWER

PNM Exhibit ____ (SAT-3)
Page2 of 3

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|---|------------|------------|------------|------------|------------|------------|------------|------------|
| New Mexico Share of Generation | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| New Mexico Peak Demand Forecast (MW) | 1,801 | 1,853 | 1,907 | 1,962 | 2,019 | 2,077 | 2,136 | 2,199 |
| New Mexico Generating Capacity (MW) | 1,468 | 1,276 | 1,126 | 1,106 | 948 | 948 | 948 | 587 |
| Generating Reserves (MW) | 220 | 191 | 169 | 166 | 142 | 142 | 142 | 88 |
| Generating Capacity Needed to serve peak(MW) | 1,248 | 1,085 | 957 | 940 | 806 | 806 | 806 | 499 |
| Additional Capacity needed from the Market (MW) | 553 | 768 | 950 | 1,022 | 1,213 | 1,271 | 1,330 | 1,700 |
| On Peak Generation | 5,533,845 | 4,743,024 | 4,097,219 | 4,084,272 | 3,456,461 | 3,456,461 | 3,465,931 | 1,943,290 |
| Off Peak Generation | 3,844,611 | 3,205,800 | 3,214,583 | 3,205,800 | 2,698,665 | 2,698,665 | 2,706,059 | 1,476,351 |
| Total Generation | 9,378,456 | 7,948,824 | 7,311,802 | 7,290,072 | 6,155,126 | 6,155,126 | 6,171,990 | 3,419,641 |
| Total New Mexico Load including losses | 10,748,130 | 11,053,773 | 11,368,126 | 11,691,646 | 12,024,497 | 12,367,343 | 12,721,342 | 13,086,428 |
| On-Peak Load | 6,986,285 | 7,184,952 | 7,389,282 | 7,599,570 | 7,815,923 | 8,038,773 | 8,268,872 | 8,506,178 |
| Off-Peak Load | 3,761,846 | 3,868,820 | 3,978,844 | 4,092,076 | 4,208,574 | 4,328,570 | 4,452,470 | 4,580,250 |
| Excess On-Peak Generation | - | - | - | - | - | - | - | - |
| Excess Off-Peak Generation | 82,766 | - | - | - | - | - | - | - |
| New Mexico Fuel Cost | 130,952 | 115,477 | 119,720 | 119,351 | 96,412 | 97,791 | 99,319 | 60,933 |
| Fuel Handling | 6,890 | 5,870 | 6,046 | 6,228 | 5,007 | 5,157 | 5,312 | 3,880 |
| Total Fuel Expense | 137,842 | 121,347 | 125,767 | 125,578 | 101,419 | 102,948 | 104,631 | 64,813 |
| Total Purchased Power Cost | 41,605 | 42,232 | 15,438 | 15,658 | 15,901 | 16,150 | 16,420 | 16,666 |
| Total Fuel and Purchased Power | 179,446 | 163,579 | 141,204 | 141,237 | 117,320 | 119,098 | 121,052 | 81,479 |
| Credit for Sales of Excess Energy | | | | | | | | |
| Excess Energy - On-Peak | - | - | - | - | - | - | - | - |
| Excess Energy - Off-Peak | 82,766 | - | - | - | - | - | - | - |
| Market Price for Energy - On-Peak | 30.94 | 31.93 | 32.94 | 33.99 | 35.08 | 36.20 | 37.28 | 38.40 |
| Market Price for Energy - Off-Peak | 26.80 | 27.55 | 28.32 | 29.10 | 29.91 | 30.74 | 31.67 | 32.62 |
| Credit for Sales of Excess Energy | 2,218 | - | - | - | - | - | - | - |
| System Sales Demand | - | - | - | - | - | - | - | - |
| Total Revenue Credit | 2,218 | - | - | - | - | - | - | - |

NEW MEXICO GENERATION, FUEL AND PURCHASED POWER

PNM Exhibit ____ (SAT-3)

Page 3 of 3

| | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|------------|------------|------------|------------|------------|------------|------------|------------|
| New Mexico Share of Generation | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| New Mexico Peak Demand Forecast (MW) | 2,264 | 2,330 | 2,399 | 2,469 | 2,541 | 2,616 | 2,692 | 2,771 |
| New Mexico Generating Capacity (MW) | 587 | 587 | 338 | 206 | 206 | 56 | 56 | 28 |
| Generating Reserves (MW) | 88 | 88 | 51 | 31 | 31 | 8 | 8 | 4 |
| Generating Capacity Needed to serve peak(MW) | 499 | 499 | 287 | 175 | 175 | 48 | 48 | 24 |
| Additional Capacity needed from the Market (MW) | 1,765 | 1,832 | 2,111 | 2,294 | 2,366 | 2,568 | 2,645 | 2,748 |
| On Peak Generation | 1,943,290 | 1,943,290 | 958,498 | 840,247 | 840,247 | 244,224 | 244,893 | 122,112 |
| Off Peak Generation | 1,476,351 | 1,476,351 | 680,597 | 678,737 | 678,737 | 197,280 | 197,820 | 98,640 |
| Total Generation | 3,419,641 | 3,419,641 | 1,639,094 | 1,518,984 | 1,518,984 | 441,504 | 442,714 | 220,752 |
| Total New Mexico Load including losses | 13,463,070 | 13,850,272 | 14,248,610 | 14,658,404 | 15,079,985 | 15,513,690 | 15,959,868 | 16,418,879 |
| On-Peak Load | 8,750,995 | 9,002,677 | 9,261,596 | 9,527,963 | 9,801,990 | 10,083,898 | 10,373,914 | 10,672,271 |
| Off-Peak Load | 4,712,074 | 4,847,595 | 4,987,013 | 5,130,442 | 5,277,995 | 5,429,791 | 5,585,954 | 5,746,608 |
| Excess On-Peak Generation | - | - | - | - | - | - | - | - |
| Excess Off-Peak Generation | - | - | - | - | - | - | - | - |
| New Mexico Fuel Cost | 62,422 | 63,947 | 25,306 | 25,829 | 26,436 | 2,482 | 2,510 | 1,262 |
| Fuel Handling | 3,996 | 4,116 | 1,596 | 1,644 | 1,693 | - | - | - |
| Total Fuel Expense | 66,418 | 68,063 | 26,902 | 27,472 | 28,129 | 2,482 | 2,510 | 1,262 |
| Total Purchased Power Cost | 16,934 | 17,210 | 17,507 | - | - | - | - | - |
| Total Fuel and Purchased Power | 83,352 | 85,272 | 44,409 | 27,472 | 28,129 | 2,482 | 2,510 | 1,262 |
| Credit for Sales of Excess Energy | | | | | | | | |
| Excess Energy - On-Peak | - | - | - | - | - | - | - | - |
| Excess Energy - Off-Peak | - | - | - | - | - | - | - | - |
| Market Price for Energy - On-Peak | 39.55 | 40.74 | 41.96 | 43.22 | 44.52 | 45.85 | 47.23 | 48.65 |
| Market Price for Energy - Off-Peak | 33.59 | 34.60 | 35.64 | 36.71 | 37.81 | 38.94 | 40.11 | 41.32 |
| Credit for Sales of Excess Energy | - | - | - | - | - | - | - | - |
| System Sales Demand | - | - | - | - | - | - | - | - |
| Total Revenue Credit | - | - | - | - | - | - | - | - |

PNM EXHIBIT _____ (SAT-4)

is included on the following pages

NEW MEXICO REVENUE REQUIREMENTS

PNM Exhibit ____ (SAT-4)
Page 1 of 8

| Description | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|------------------------------------|---------|---------|---------|---------|---------|----------|---------|---------|---------|----------|----------|----------|---------|----------|----------|----------|
| FERC/NM Allocator | 97.66% | 97.66% | 97.66% | 97.66% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Ferc | 2.34% | 2.34% | 2.34% | 2.34% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Ratebase | | | | | | | | | | | | | | | | |
| Net Plant in Service - Current | | | | | | | | | | | | | | | | |
| Reeves | 5,738 | 2,700 | (3,024) | (5,299) | (7,756) | (10,086) | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | 467 | 382 | 297 | 212 | 131 | 44 | - | - | - | - | - | - | - | - | - | - |
| Four Corners | 54,086 | 46,847 | 39,607 | 31,437 | 23,824 | 15,458 | 7,091 | (1,275) | (9,641) | (18,007) | (20,436) | (22,670) | - | - | - | - |
| San Juan 1 | 60,576 | 56,589 | 52,601 | 47,470 | 43,352 | 38,098 | 32,843 | 27,588 | 22,334 | 17,079 | 11,824 | 6,569 | 1,315 | (3,940) | (9,195) | (14,449) |
| San Juan 2 | 51,796 | 47,840 | 43,883 | 38,609 | 34,134 | 28,733 | 23,333 | 17,932 | 12,532 | 7,131 | 1,731 | (3,669) | (9,070) | (14,470) | (19,871) | - |
| San Juan 3 | 137,305 | 128,699 | 120,092 | 109,947 | 102,194 | 91,807 | 81,419 | 71,032 | 60,644 | 50,257 | 39,870 | 29,482 | 19,095 | 8,707 | (1,880) | (12,067) |
| San Juan 4 Included Only | 98,142 | 92,325 | 86,508 | 79,883 | 75,014 | 68,231 | 61,448 | 54,665 | 47,882 | 41,099 | 34,316 | 27,533 | 20,750 | 13,987 | 7,184 | 401 |
| Palo Verde 1 | 28,258 | 27,143 | 26,029 | 24,915 | 24,371 | 23,230 | 22,089 | 20,948 | 19,807 | 18,666 | 17,525 | 16,384 | 15,243 | 14,102 | 12,961 | 11,820 |
| Palo Verde 2 | 31,112 | 29,896 | 28,680 | 27,464 | 26,877 | 25,632 | 24,387 | 23,142 | 21,897 | 20,652 | 19,407 | 18,162 | 16,917 | 15,672 | 14,427 | 13,182 |
| Net Plant in Service - Current | 467,481 | 432,420 | 394,674 | 354,638 | 322,141 | 281,146 | 252,611 | 214,033 | 175,455 | 136,877 | 104,237 | 71,791 | 64,249 | 34,038 | 3,826 | (1,114) |
| Net Plant in Service - Incremental | | | | | | | | | | | | | | | | |
| Reeves | - | 2,237 | 2,410 | 2,258 | 1,656 | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | 2,932 | 3,241 | 6,356 | 7,497 | 6,846 | 6,228 | 7,882 | 6,776 | 5,546 | 3,057 | - | - | - | - | - |
| San Juan 1 | - | - | 2,953 | 6,151 | 6,416 | 8,434 | 8,243 | 9,740 | 9,353 | 10,748 | 10,043 | 12,686 | 11,217 | 11,439 | 9,196 | 8,310 |
| San Juan 2 | - | 969 | 5,779 | 5,674 | 7,241 | 7,198 | 8,352 | 7,658 | 8,614 | 7,626 | 9,791 | 7,771 | 7,001 | 3,803 | - | - |
| San Juan 3 | - | 1,239 | 1,461 | 2,524 | 2,850 | 4,360 | 4,382 | 7,923 | 7,725 | 8,489 | 8,199 | 8,846 | 8,363 | 8,830 | 8,080 | 11,291 |
| San Juan 4 | - | 188 | 1,104 | 1,337 | 4,150 | 4,518 | 5,337 | 5,283 | 6,131 | 6,095 | 6,930 | 6,788 | 9,708 | 9,233 | 9,694 | 9,042 |
| Palo Verde 1 | - | 7,115 | 8,294 | 9,119 | 10,055 | 10,762 | 11,397 | 11,946 | 12,394 | 12,721 | 12,905 | 12,914 | 12,705 | 12,222 | 11,374 | 10,017 |
| Palo Verde 2 | - | 9,754 | 13,694 | 17,679 | 24,160 | 24,655 | 24,258 | 23,777 | 23,195 | 22,495 | 21,652 | 20,636 | 19,405 | 17,900 | 16,035 | 13,664 |
| Net Plant in Service - Incremental | - | 24,433 | 38,936 | 51,098 | 64,024 | 66,771 | 68,196 | 74,210 | 74,188 | 73,722 | 72,578 | 69,642 | 68,396 | 63,427 | 54,379 | 52,324 |
| Net Plant in Service - Total | | | | | | | | | | | | | | | | |
| Reeves | 5,738 | 4,936 | (614) | (3,041) | (6,100) | (10,086) | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | 467 | 382 | 297 | 212 | 131 | 44 | - | - | - | - | - | - | - | - | - | - |
| Four Corners | 54,086 | 49,779 | 42,848 | 37,793 | 31,321 | 22,303 | 13,319 | 6,607 | (2,865) | (12,461) | (17,379) | (22,670) | - | - | - | - |
| San Juan 1 | 60,576 | 56,589 | 55,554 | 53,621 | 49,789 | 46,531 | 41,086 | 37,329 | 31,687 | 27,827 | 21,867 | 19,258 | 12,532 | 7,499 | 1 | (6,139) |
| San Juan 2 | 51,796 | 46,809 | 49,862 | 44,283 | 41,374 | 35,930 | 31,685 | 25,591 | 21,146 | 14,758 | 11,522 | 4,102 | (2,069) | (10,667) | (19,871) | - |
| San Juan 3 | 137,305 | 129,937 | 121,553 | 112,471 | 105,044 | 96,167 | 85,601 | 78,955 | 68,369 | 58,746 | 48,069 | 38,328 | 27,457 | 17,538 | 6,400 | (776) |
| San Juan 4 | 98,142 | 92,513 | 87,612 | 81,221 | 79,165 | 72,750 | 66,785 | 59,948 | 54,013 | 47,194 | 41,246 | 34,321 | 30,456 | 23,200 | 16,878 | 9,443 |
| Palo Verde 1 | 28,258 | 34,258 | 34,323 | 34,034 | 34,425 | 33,992 | 33,486 | 32,894 | 32,200 | 31,387 | 30,430 | 29,298 | 27,948 | 26,323 | 24,335 | 21,837 |
| Palo Verde 2 | 31,112 | 39,650 | 42,374 | 45,143 | 51,037 | 50,287 | 48,645 | 46,919 | 45,092 | 43,147 | 41,059 | 38,798 | 36,322 | 33,572 | 30,462 | 26,846 |
| Net Plant in Service - Total | 467,481 | 456,853 | 433,610 | 405,736 | 386,165 | 347,917 | 320,806 | 288,243 | 249,643 | 210,599 | 176,815 | 141,433 | 132,846 | 97,465 | 58,205 | 51,210 |

NEW MEXICO REVENUE REQUIREMENTS

PNM Exhibit (SAT-4)
Page 2 of 8

| Description | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|------------------------------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---------|---------|---------|---------|---------|
| Subtractive Adjustments | | | | | | | | | | | | | | | | |
| ADIT | | | | | | | | | | | | | | | | |
| San Juan | (101,410) | (87,084) | (81,546) | (73,712) | (67,363) | (59,159) | (50,856) | (42,423) | (33,884) | (25,138) | (15,977) | (6,521) | 3,385 | 13,689 | 25,239 | 27,033 |
| Four Corners | (15,361) | (13,044) | (11,065) | (8,983) | (6,987) | (4,782) | (2,530) | (34) | 2,534 | 5,334 | 5,995 | 8,945 | - | - | - | - |
| Palo Verde | 28,987 | 32,826 | 32,418 | 32,006 | 32,351 | 31,818 | 31,499 | 31,128 | 31,219 | 31,733 | 32,342 | 33,017 | 33,715 | 34,437 | 35,218 | 36,095 |
| Gas/Oil | 104 | 3,259 | 4,638 | 4,465 | 4,574 | 4,954 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | - | - |
| Other | 2,511 | 2,511 | 2,511 | 2,511 | 2,571 | 2,571 | 2,278 | 2,278 | 2,276 | 2,276 | 2,276 | 2,276 | 1,907 | 1,907 | 1,869 | 1,566 |
| Total ADIT | (87,160) | (61,531) | (53,044) | (43,694) | (34,854) | (24,499) | (19,609) | (9,052) | 2,147 | 14,207 | 24,638 | 35,718 | 39,009 | 50,035 | 62,328 | 64,893 |
| Other | (21,896) | (18,598) | (13,497) | (12,463) | (11,669) | (10,594) | (9,519) | (8,444) | (7,369) | (6,294) | (5,219) | (4,144) | (3,069) | (2,243) | (1,710) | (1,342) |
| Unamortized Gain on PV | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Subtractive Adjustments | (108,856) | (78,129) | (66,540) | (56,157) | (46,523) | (35,093) | (29,128) | (17,496) | (5,222) | 7,913 | 19,419 | 31,574 | 35,940 | 47,792 | 60,616 | 63,351 |
| Additive Adjustments | | | | | | | | | | | | | | | | |
| San Juan | 4,240 | 4,035 | 3,829 | 2,797 | 1,808 | 751 | 540 | 330 | 263 | 230 | 198 | 166 | 133 | 101 | 68 | 31 |
| Four Corners | 660 | 628 | 596 | 435 | 281 | 117 | 84 | 51 | 41 | 36 | 31 | 26 | - | - | - | - |
| Palo Verde | 9,743 | 9,351 | 8,959 | 8,427 | 8,083 | 7,538 | 7,137 | 6,736 | 6,359 | 5,988 | 5,618 | 5,247 | 4,876 | 4,506 | 4,135 | 3,764 |
| Gas/Oil | 75 | 72 | 68 | 50 | 32 | 13 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | - |
| CWIP | | | | | | | | | | | | | | | | |
| San Juan | 1,546 | | | | | | | | | | | | | | | |
| Four Corners | 1,824 | | | | | | | | | | | | | | | |
| Palo Verde | 11,483 | | | | | | | | | | | | | | | |
| Gas/Oil | 1,719 | | | | | | | | | | | | | | | |
| General and Intangible | 275 | | | | | | | | | | | | | | | |
| Other | 103 | | | | | | | | | | | | | | | |
| Total CWIP | 16,948 | | | | | | | | | | | | | | | |
| Total Additive Adjustments | 31,666 | 14,085 | 13,453 | 11,709 | 10,204 | 8,419 | 7,762 | 7,118 | 6,663 | 6,255 | 5,847 | 5,439 | 5,010 | 4,607 | 4,204 | 3,795 |
| Ratebase Adjustments | (77,190) | (64,043) | (53,088) | (44,448) | (38,319) | (26,874) | (21,366) | (10,378) | 1,441 | 14,168 | 25,266 | 37,013 | 40,950 | 52,399 | 64,819 | 67,147 |
| Working Capital | | | | | | | | | | | | | | | | |
| Fuel Supplies | 26,981 | 27,769 | 28,602 | 29,461 | 31,071 | 32,004 | 32,964 | 33,953 | 34,971 | 36,020 | 37,101 | 38,214 | 39,360 | 40,541 | 41,757 | 39,851 |
| Materials and Supplies | 10,712 | 11,952 | 12,311 | 12,680 | 13,373 | 13,774 | 14,188 | 14,613 | 15,052 | 15,503 | 15,968 | 16,447 | 16,939 | 17,448 | 17,961 | 15,559 |
| Stores Expense | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) |
| Prepayments | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 |
| Cash Working Capital | (5,158) | (5,158) | (5,158) | (5,158) | (5,282) | (5,282) | (4,675) | (4,675) | (4,675) | (4,675) | (4,675) | (4,675) | (3,918) | (3,918) | (3,839) | (3,216) |
| Total Working Capital | 33,395 | 35,444 | 36,635 | 37,863 | 40,043 | 41,377 | 43,357 | 44,771 | 46,228 | 47,729 | 49,275 | 50,867 | 51,962 | 53,612 | 55,390 | 53,074 |
| Total Rate Base Adjustments | (43,785) | (28,600) | (16,452) | (6,585) | 3,724 | 14,702 | 21,991 | 34,394 | 47,670 | 61,897 | 74,541 | 87,880 | 92,912 | 106,011 | 120,210 | 120,221 |
| Total Rate Base | 423,686 | 428,253 | 417,158 | 399,151 | 389,889 | 362,620 | 342,797 | 322,636 | 297,313 | 272,496 | 251,355 | 229,313 | 225,557 | 203,475 | 178,415 | 171,431 |

NEW MEXICO REVENUE REQUIREMENTS

PNM Exhibit (SAT-4)
Page 3 of 8

| Description | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Operations and Maintenance Expense | | | | | | | | | | | | | | | | |
| Fuel and Purchased Power | | | | | | | | | | | | | | | | |
| Fuel Expense | 121,266 | 123,252 | 130,760 | 151,820 | 147,144 | 157,135 | 152,088 | 144,794 | 125,014 | 126,907 | 128,918 | 130,952 | 115,477 | 119,720 | 119,351 | 96,412 |
| Fuel Handling | 4,861 | 5,007 | 5,157 | 5,312 | 5,602 | 5,770 | 5,943 | 6,122 | 6,305 | 6,495 | 6,689 | 6,890 | 5,870 | 6,046 | 6,228 | 5,007 |
| Total Fuel Expense | 126,127 | 128,259 | 135,917 | 157,132 | 152,746 | 162,906 | 158,032 | 150,916 | 131,320 | 133,402 | 133,608 | 137,842 | 121,347 | 125,767 | 125,578 | 101,419 |
| Purchases - Demand | 14,701 | 17,377 | 19,301 | 19,480 | 20,135 | 20,350 | 18,636 | 18,838 | 19,046 | 19,283 | 19,501 | 19,726 | 19,956 | 9,661 | 9,903 | 10,150 |
| Purchases - Energy | 15,555 | 16,368 | 16,684 | 17,158 | 18,194 | 18,950 | 19,553 | 19,893 | 20,457 | 21,025 | 21,491 | 21,879 | 22,277 | 5,776 | 5,756 | 5,751 |
| Total Net Purchased Power | 30,255 | 33,745 | 35,985 | 36,638 | 38,330 | 39,300 | 38,189 | 38,731 | 39,503 | 40,308 | 40,993 | 41,605 | 42,232 | 15,438 | 15,658 | 15,901 |
| Production O&M | | | | | | | | | | | | | | | | |
| Four Corners | 5,068 | 5,218 | 5,375 | 5,538 | 5,839 | 6,014 | 6,194 | 6,380 | 6,571 | 6,768 | 6,971 | 7,181 | - | - | - | - |
| San Juan | 20,450 | 21,064 | 21,696 | 22,347 | 23,569 | 24,278 | 25,004 | 25,754 | 26,527 | 27,323 | 28,142 | 28,986 | 29,856 | 30,752 | 31,674 | 23,202 |
| Palo Verde | 15,881 | 16,860 | 17,715 | 22,221 | 23,288 | 23,839 | 24,407 | 24,993 | 25,597 | 26,219 | 26,860 | 27,521 | 28,484 | 31,778 | 33,822 | 31,088 |
| Palo Verde - Lease Related Expense | 66,142 | 66,735 | 66,828 | 68,393 | 70,131 | 70,234 | 70,339 | 70,447 | 70,558 | 70,671 | 70,787 | 70,906 | 71,028 | 71,153 | 71,281 | 71,412 |
| Palo Verde - Decommissioning | 3,983 | 4,991 | 4,046 | 3,598 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 |
| Gas/Oil | 2,504 | 2,580 | 2,657 | 2,737 | 2,886 | 2,973 | 52 | 53 | 55 | 57 | 58 | 60 | 62 | 64 | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Administrative and General | 25,354 | 26,115 | 26,898 | 27,705 | 29,220 | 30,097 | 26,896 | 27,703 | 28,534 | 29,390 | 30,271 | 31,180 | 27,915 | 25,372 | 25,669 | 22,662 |
| Total Production O&M | 139,381 | 143,562 | 149,214 | 152,537 | 158,617 | 161,116 | 156,576 | 159,014 | 161,525 | 164,111 | 166,774 | 169,518 | 161,029 | 162,803 | 166,131 | 152,046 |
| Depreciation | | | | | | | | | | | | | | | | |
| Reeves | 3,038 | 3,597 | 6,527 | 3,404 | 3,986 | 4,986 | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | 85 | 85 | 85 | 85 | 87 | 87 | 44 | - | - | - | - | - | - | - | - | - |
| Four Corners | 7,240 | 7,533 | 7,600 | 8,965 | 9,437 | 9,507 | 9,812 | 10,337 | 10,625 | 11,139 | 5,485 | 6,018 | - | - | - | - |
| San Juan 1 | 3,987 | 4,155 | 4,184 | 5,571 | 5,748 | 5,958 | 6,004 | 6,229 | 6,294 | 6,598 | 6,689 | 7,369 | 7,498 | 8,115 | 8,320 | 9,410 |
| San Juan 2 | 3,956 | 4,031 | 4,438 | 5,790 | 6,125 | 6,200 | 6,444 | 6,495 | 6,836 | 6,926 | 7,848 | 7,991 | 8,901 | 9,203 | 12,099 | - |
| San Juan 3 | 8,607 | 8,672 | 8,688 | 10,293 | 10,568 | 10,678 | 10,700 | 10,997 | 11,031 | 11,159 | 11,207 | 11,370 | 11,433 | 11,649 | 11,734 | 12,646 |
| San Juan 4 | 5,817 | 5,826 | 5,870 | 6,691 | 7,001 | 7,034 | 7,097 | 7,113 | 7,192 | 7,218 | 7,316 | 7,349 | 7,665 | 7,706 | 7,860 | 7,913 |
| Palo Verde 1 - Owned | 1,114 | 1,182 | 1,197 | 1,211 | 1,255 | 1,271 | 1,289 | 1,307 | 1,328 | 1,351 | 1,375 | 1,402 | 1,432 | 1,465 | 1,502 | 1,544 |
| Palo Verde 1 - Leased | - | 344 | 425 | 499 | 590 | 680 | 781 | 895 | 1,024 | 1,171 | 1,342 | 1,542 | 1,784 | 2,082 | 2,467 | 2,994 |
| Palo Verde 2 - Owned | 1,216 | 1,305 | 1,348 | 1,395 | 1,504 | 1,528 | 1,545 | 1,563 | 1,582 | 1,604 | 1,627 | 1,652 | 1,680 | 1,711 | 1,745 | 1,783 |
| Palo Verde 2 - Leased | - | 471 | 702 | 968 | 1,420 | 1,559 | 1,660 | 1,774 | 1,903 | 2,050 | 2,221 | 2,422 | 2,663 | 2,962 | 3,346 | 3,873 |
| Total Depreciation | 35,061 | 37,200 | 41,084 | 44,873 | 47,718 | 49,488 | 45,176 | 46,709 | 47,815 | 49,216 | 45,111 | 47,116 | 43,056 | 44,893 | 49,073 | 40,163 |
| Property Taxes | | | | | | | | | | | | | | | | |
| Reeves | 116 | 134 | 51 | 49 | 37 | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | 8 | 7 | 5 | 4 | 2 | 1 | - | - | - | - | - | - | - | - | - | - |
| Four Corners | 493 | 477 | 434 | 417 | 386 | 326 | 262 | 220 | 146 | 65 | 36 | - | - | - | - | - |
| San Juan 1 | 515 | 521 | 506 | 517 | 511 | 509 | 486 | 477 | 449 | 438 | 403 | 404 | 357 | 327 | 267 | 219 |
| San Juan 2 | 440 | 430 | 453 | 432 | 435 | 411 | 399 | 366 | 349 | 311 | 304 | 250 | 208 | 135 | 50 | - |
| San Juan 3 | 1,189 | 1,161 | 1,121 | 1,087 | 1,068 | 1,031 | 978 | 957 | 895 | 840 | 770 | 707 | 626 | 553 | 481 | 413 |
| San Juan 4 | 850 | 826 | 807 | 780 | 793 | 763 | 736 | 698 | 667 | 625 | 590 | 541 | 528 | 468 | 419 | 354 |
| Palo Verde 1 - Owned | 712 | 742 | 739 | 734 | 744 | 736 | 727 | 717 | 705 | 693 | 678 | 662 | 645 | 625 | 603 | 578 |
| Palo Verde 1 - Leased | - | 90 | 107 | 121 | 136 | 148 | 160 | 170 | 180 | 187 | 193 | 195 | 192 | 184 | 168 | 139 |
| Palo Verde 2 - Owned | 745 | 788 | 801 | 814 | 861 | 855 | 843 | 830 | 816 | 800 | 782 | 762 | 741 | 717 | 691 | 662 |
| Palo Verde 2 - Leased | - | 124 | 177 | 234 | 326 | 339 | 339 | 338 | 334 | 328 | 319 | 305 | 287 | 262 | 227 | 180 |
| Total Property Taxes | 5,067 | 5,300 | 5,203 | 5,188 | 5,298 | 5,120 | 4,930 | 4,775 | 4,542 | 4,287 | 4,074 | 3,826 | 3,581 | 3,271 | 2,885 | 2,545 |

NEW MEXICO REVENUE REQUIREMENTS

PNM Exhibit ____ (SAT-4)
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| Description | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Payroll Taxes | | | | | | | | | | | | | | | | |
| Reeves | 253 | 261 | 268 | 276 | 292 | 300 | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | - | - |
| Four Corners | 263 | 271 | 279 | 287 | 303 | 312 | 321 | 331 | 341 | 351 | 362 | 372 | - | - | - | - |
| San Juan 1 | 256 | 264 | 271 | 280 | 295 | 304 | 313 | 322 | 332 | 342 | 352 | 363 | 374 | 385 | 396 | 408 |
| San Juan 2 | 247 | 254 | 262 | 270 | 285 | 293 | 302 | 311 | 320 | 330 | 340 | 350 | 361 | 372 | 383 | - |
| San Juan 3 | 425 | 438 | 451 | 464 | 490 | 504 | 519 | 535 | 551 | 568 | 585 | 602 | 620 | 639 | 658 | 678 |
| San Juan 4 | 267 | 275 | 283 | 291 | 307 | 316 | 326 | 336 | 346 | 356 | 367 | 378 | 389 | 401 | 413 | 425 |
| Palo Verde 1 - Owned | 90 | 93 | 95 | 98 | 104 | 107 | 110 | 113 | 117 | 120 | 124 | 127 | 131 | 135 | 139 | 143 |
| Palo Verde 1 - Leased | 311 | 320 | 329 | 339 | 358 | 369 | 380 | 391 | 403 | 415 | 427 | 440 | 453 | 467 | 481 | 495 |
| Palo Verde 2 - Owned | 97 | 100 | 103 | 106 | 111 | 115 | 118 | 122 | 125 | 129 | 133 | 137 | 141 | 145 | 150 | 154 |
| Palo Verde 2 - Leased | 336 | 346 | 356 | 367 | 387 | 399 | 411 | 423 | 436 | 449 | 462 | 476 | 490 | 505 | 520 | 536 |
| Total Payroll Taxes | 2,546 | 2,622 | 2,701 | 2,782 | 2,934 | 3,022 | 2,804 | 2,888 | 2,974 | 3,064 | 3,156 | 3,250 | 2,964 | 3,053 | 3,140 | 2,840 |
| Miscellaneous Amortization Expense | 648 | 648 | 648 | 3,964 | 3,867 | 3,867 | 2,728 | 2,728 | 505 | 409 | 409 | 409 | 409 | 409 | 409 | 409 |
| Total Operating Expense | 339,085 | 351,336 | 370,732 | 403,114 | 408,510 | 424,819 | 408,435 | 405,762 | 388,184 | 394,796 | 394,124 | 403,565 | 374,618 | 355,632 | 362,875 | 315,323 |
| Total Ratebase | 423,686 | 428,253 | 417,158 | 399,151 | 389,889 | 362,620 | 342,797 | 322,636 | 297,313 | 272,496 | 251,355 | 229,313 | 225,557 | 203,475 | 178,415 | 171,431 |
| Weighted Cost of Capital | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% |
| Return on Ratebase | 37,046 | 37,445 | 36,475 | 34,900 | 34,091 | 31,706 | 29,973 | 28,210 | 25,998 | 23,826 | 21,978 | 20,050 | 19,722 | 17,791 | 15,600 | 14,989 |
| Income Taxes | 12,710 | 13,773 | 13,530 | 13,273 | 13,001 | 12,388 | 11,562 | 11,141 | 10,513 | 9,905 | 9,445 | 8,948 | 8,170 | 7,582 | 6,872 | 5,834 |
| Revenue Credit | (39,083) | (30,557) | (25,467) | (20,872) | (17,320) | (15,072) | (12,972) | (11,342) | (9,446) | (7,579) | (4,902) | (2,218) | - | - | - | - |
| Revenue Tax | 1,758 | 1,869 | 1,986 | 2,163 | 2,207 | 2,281 | 2,198 | 2,180 | 2,087 | 2,115 | 2,114 | 2,163 | 2,023 | 1,915 | 1,936 | 1,689 |
| Total Revenue Requirements | 351,515 | 373,867 | 397,257 | 432,579 | 441,488 | 456,121 | 439,194 | 435,950 | 417,333 | 423,063 | 422,758 | 432,508 | 404,533 | 382,920 | 387,283 | 337,836 |

NEW MEXICO REVENUE REQUIREMENTS

| Description | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|----------|----------|----------|----------|----------|----------|----------|----------|---------|---------|---------|
| FERC/NM Allocator | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Ferc | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Ratebase | | | | | | | | | | | |
| Net Plant in Service - Current | | | | | | | | | | | |
| Reeves | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 1 | (19,704) | (24,959) | - | - | - | - | - | - | - | - | - |
| San Juan 2 | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 3 | (22,455) | (32,842) | (41,103) | (43,582) | (46,020) | - | - | - | - | - | - |
| San Juan 4 Included Only | (6,382) | (13,165) | (19,948) | (24,188) | (25,548) | (26,908) | (28,268) | (29,628) | - | - | - |
| Palo Verde 1 | 10,879 | 9,538 | 8,397 | 7,258 | 6,115 | 4,974 | 3,833 | 2,692 | 1,551 | 410 | - |
| Palo Verde 2 | 11,937 | 10,692 | 9,447 | 8,202 | 6,957 | 5,712 | 4,467 | 3,222 | 1,977 | 732 | - |
| Net Plant in Service - Current | (25,925) | (50,737) | (43,208) | (52,292) | (58,497) | (16,223) | (19,969) | (23,715) | 3,528 | 1,142 | - |
| Net Plant in Service - Incremental | | | | | | | | | | | |
| Reeves | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 1 | 4,591 | - | - | - | - | - | - | - | - | - | - |
| San Juan 2 | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 3 | 9,539 | 8,614 | 6,190 | 4,127 | - | - | - | - | - | - | - |
| San Juan 4 | 9,340 | 8,440 | 8,477 | 7,212 | 9,019 | 6,393 | 4,171 | - | - | - | - |
| Palo Verde 1 | 7,859 | 4,030 | 3,963 | 3,838 | 3,640 | 3,348 | 2,933 | 2,341 | 1,469 | - | - |
| Palo Verde 2 | 10,496 | 5,663 | 5,477 | 5,243 | 4,948 | 4,578 | 4,112 | 3,518 | 2,743 | 1,678 | - |
| Net Plant in Service - Incremental | 41,824 | 26,747 | 24,108 | 20,420 | 17,606 | 14,319 | 11,216 | 5,859 | 4,211 | 1,678 | - |
| Net Plant in Service - Total | | | | | | | | | | | |
| Reeves | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 1 | (15,113) | (24,959) | - | - | - | - | - | - | - | - | - |
| San Juan 2 | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 3 | (12,918) | (24,228) | (34,913) | (39,434) | (46,020) | - | - | - | - | - | - |
| San Juan 4 | 2,958 | (4,725) | (11,471) | (16,976) | (16,530) | (20,516) | (24,097) | (29,628) | - | - | - |
| Palo Verde 1 | 18,537 | 13,588 | 12,360 | 11,094 | 9,755 | 8,322 | 6,765 | 5,033 | 3,019 | 410 | - |
| Palo Verde 2 | 22,432 | 16,354 | 14,924 | 13,444 | 11,905 | 10,290 | 8,579 | 6,740 | 4,720 | 2,410 | - |
| Net Plant in Service - Total | 15,899 | (23,989) | (19,100) | (31,873) | (40,890) | (1,904) | (8,753) | (17,856) | 7,739 | 2,820 | - |

NEW MEXICO REVENUE REQUIREMENTS

PNM Exhibit (SAT-4)
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| Description | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------------------------|---------|---------|---------|---------|---------|--------|--------|--------|--------|--------|--------|
| Subtractive Adjustments | | | | | | | | | | | |
| ADIT | | | | | | | | | | | |
| San Juan | 38,008 | 48,588 | 39,817 | 42,990 | 45,830 | 12,945 | 14,341 | 15,971 | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| Palo Verde | 37,024 | 38,024 | 39,071 | 40,153 | 41,280 | 42,502 | 43,852 | 45,341 | 47,037 | 49,099 | 25,722 |
| Gas/Oil | - | - | - | - | - | - | - | - | - | - | - |
| Other | 1,568 | 1,568 | 872 | 872 | 872 | 395 | 395 | 395 | 107 | 107 | 54 |
| Total ADIT | 74,597 | 86,178 | 79,760 | 84,014 | 87,982 | 55,842 | 58,589 | 61,708 | 47,144 | 49,207 | 25,776 |
| Other | (974) | (608) | (238) | (54) | - | - | - | - | - | - | - |
| Unamortized Gain on PV | - | - | - | - | - | - | - | - | - | - | - |
| Total Subtractive Adjustments | 73,623 | 85,570 | 79,522 | 83,960 | 87,982 | 55,842 | 58,589 | 61,708 | 47,144 | 49,207 | 25,776 |
| Additive Adjustments | | | | | | | | | | | |
| San Juan | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| Palo Verde | 3,394 | 3,028 | 597 | 515 | 433 | 351 | 269 | 188 | 106 | 24 | 0 |
| Gas/Oil | - | - | - | - | - | - | - | - | - | - | - |
| CWIP | | | | | | | | | | | |
| San Juan | | | | | | | | | | | |
| Four Corners | | | | | | | | | | | |
| Palo Verde | | | | | | | | | | | |
| Gas/Oil | | | | | | | | | | | |
| General and Intangible | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| Total CWIP | | | | | | | | | | | |
| Total Additive Adjustments | 3,397 | 3,028 | 597 | 515 | 433 | 351 | 269 | 188 | 106 | 24 | 0 |
| Ratebase Adjustments | 77,020 | 88,598 | 80,118 | 84,475 | 88,415 | 56,193 | 58,858 | 61,895 | 47,250 | 49,231 | 25,776 |
| Working Capital | | | | | | | | | | | |
| Fuel Supplies | 41,047 | 42,278 | 15,600 | 16,068 | 16,550 | 11,114 | 11,447 | 11,791 | 8,232 | 8,479 | 4,395 |
| Materials and Supplies | 16,026 | 16,508 | 6,855 | 6,854 | 7,060 | 4,398 | 4,530 | 4,666 | 2,910 | 2,997 | 1,544 |
| Stores Expense | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) |
| Prepayments | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 | 891 |
| Cash Working Capital | (3,216) | (3,216) | (1,791) | (1,791) | (1,791) | (812) | (812) | (812) | (221) | (221) | (110) |
| Total Working Capital | 54,738 | 58,449 | 21,343 | 22,011 | 22,699 | 15,580 | 16,046 | 16,525 | 11,801 | 12,135 | 6,709 |
| Total Rate Base Adjustments | 131,756 | 145,047 | 101,462 | 106,486 | 111,113 | 71,773 | 74,904 | 78,420 | 59,051 | 61,366 | 32,485 |
| Total Rate Base | 147,656 | 121,057 | 82,362 | 74,614 | 70,223 | 69,870 | 66,151 | 60,564 | 66,790 | 64,186 | 32,485 |

NEW MEXICO REVENUE REQUIREMENTS

| Description | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|-------|
| Operations and Maintenance Expenses | | | | | | | | | | | |
| Fuel and Purchased Power | | | | | | | | | | | |
| Fuel Expense | 97,791 | 99,319 | 60,933 | 62,422 | 63,947 | 25,306 | 25,829 | 26,436 | 2,482 | 2,510 | 1,262 |
| Fuel Handling | 5,157 | 5,312 | 3,880 | 3,996 | 4,116 | 1,596 | 1,644 | 1,693 | - | - | - |
| Total Fuel Expense | 102,948 | 104,631 | 64,813 | 66,418 | 68,063 | 26,902 | 27,472 | 28,129 | 2,482 | 2,510 | 1,262 |
| Purchases - Demand | 10,404 | 10,664 | 10,931 | 11,204 | 11,484 | 11,771 | - | - | - | - | - |
| Purchases - Energy | 5,746 | 5,756 | 5,736 | 5,731 | 5,726 | 5,736 | - | - | - | - | - |
| Total Net Purchased Power | 16,150 | 16,420 | 16,666 | 16,934 | 17,210 | 17,507 | - | - | - | - | - |
| Production O&M | | | | | | | | | | | |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan | 23,898 | 24,615 | 17,042 | 17,553 | 18,080 | 6,772 | 6,975 | 7,184 | - | - | - |
| Palo Verde | 35,745 | 37,568 | 7,652 | 9,193 | 9,500 | 8,445 | 9,913 | 10,917 | 9,371 | 11,715 | 4,507 |
| Palo Verde - Lease Related Expense | 53,559 | 17,853 | - | - | - | - | - | - | - | - | - |
| Palo Verde - Decommissioning | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 1,842 |
| Gas/Oil | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - |
| Administrative and General | 23,342 | 24,042 | 15,321 | 15,780 | 16,254 | 9,648 | 6,056 | 6,238 | 1,747 | 1,799 | 927 |
| Total Production O&M | 140,228 | 107,762 | 43,698 | 46,210 | 47,518 | 28,549 | 26,629 | 28,024 | 14,802 | 17,198 | 7,276 |
| Depreciation | | | | | | | | | | | |
| Reeves | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 1 | 9,846 | 13,314 | - | - | - | - | - | - | - | - | - |
| San Juan 2 | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 3 | 12,772 | 13,259 | 11,356 | 6,586 | 7,298 | - | - | - | - | - | - |
| San Juan 4 | 8,117 | 8,190 | 8,478 | 6,043 | 4,366 | 4,556 | 5,531 | 6,136 | - | - | - |
| Palo Verde 1 - Owned | 1,591 | 1,645 | 1,707 | 1,781 | 1,869 | 1,978 | 2,119 | 2,311 | 2,610 | 3,224 | - |
| Palo Verde 1 - Leased | 3,809 | 5,489 | - | - | - | - | - | - | - | - | - |
| Palo Verde 2 - Owned | 1,826 | 1,874 | 1,930 | 1,994 | 2,070 | 2,161 | 2,273 | 2,418 | 2,616 | 2,923 | 3,043 |
| Palo Verde 2 - Leased | 4,689 | 6,368 | - | - | - | - | - | - | - | - | - |
| Total Depreciation | 42,650 | 50,139 | 23,471 | 16,403 | 15,602 | 8,695 | 9,923 | 10,866 | 5,226 | 6,147 | 3,043 |
| Property Taxes | | | | | | | | | | | |
| Reeves | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 1 | 134 | 32 | - | - | - | - | - | - | - | - | - |
| San Juan 2 | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 3 | 299 | 190 | 84 | 57 | - | - | - | - | - | - | - |
| San Juan 4 | 297 | 221 | 153 | 100 | 128 | 93 | 62 | - | - | - | - |
| Palo Verde 1 - Owned | 551 | 520 | 485 | 447 | 403 | 352 | 293 | 224 | 138 | 19 | - |
| Palo Verde 1 - Leased | 91 | - | - | - | - | - | - | - | - | - | - |
| Palo Verde 2 - Owned | 631 | 596 | 557 | 515 | 467 | 414 | 354 | 285 | 204 | 107 | - |
| Palo Verde 2 - Leased | 112 | - | - | - | - | - | - | - | - | - | - |
| Total Property Taxes | 2,113 | 1,559 | 1,280 | 1,118 | 998 | 859 | 709 | 508 | 342 | 126 | - |

NEW MEXICO REVENUE REQUIREMENTS

PNM Exhibit ____ (SAT-4)
Page 8 of 8

| Description | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|----------------|----------------|----------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Payroll Taxes | | | | | | | | | | | |
| Reeves | - | - | - | - | - | - | - | - | - | - | - |
| Las Vegas | - | - | - | - | - | - | - | - | - | - | - |
| Four Corners | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 1 | 420 | 433 | - | - | - | - | - | - | - | - | - |
| San Juan 2 | - | - | - | - | - | - | - | - | - | - | - |
| San Juan 3 | 698 | 719 | 741 | 763 | 786 | - | - | - | - | - | - |
| San Juan 4 | 438 | 451 | 465 | 479 | 493 | 508 | 523 | 539 | - | - | - |
| Palo Verde 1 - Owned | 148 | 152 | 157 | 161 | 166 | 171 | 176 | 182 | 187 | 193 | - |
| Palo Verde 1 - Leased | 510 | 526 | - | - | - | - | - | - | - | - | - |
| Palo Verde 2 - Owned | 159 | 164 | 169 | 174 | 179 | 184 | 190 | 195 | 201 | 207 | 214 |
| Palo Verde 2 - Leased | 552 | 569 | - | - | - | - | - | - | - | - | - |
| Total Payroll Taxes | 2,925 | 3,013 | 1,530 | 1,576 | 1,624 | 863 | 889 | 916 | 388 | 400 | 214 |
| Miscellaneous Amortization Expense | 409 | 370 | 365 | 365 | 365 | 365 | 365 | 365 | 365 | 365 | - |
| Total Operating Expense | 307,422 | 283,894 | 151,824 | 149,025 | 151,379 | 83,740 | 65,987 | 68,807 | 23,606 | 26,746 | 11,794 |
| Total Ratebase | 147,656 | 121,057 | 82,362 | 74,614 | 70,223 | 69,870 | 66,151 | 60,564 | 66,790 | 64,186 | 32,485 |
| Weighted Cost of Capital | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% | 8.74% |
| Return on Ratebase | 12,911 | 10,585 | 7,201 | 6,524 | 6,140 | 6,109 | 5,784 | 5,296 | 5,840 | 5,612 | 2,840 |
| Income Taxes | 5,101 | 4,254 | 1,713 | 1,555 | 1,532 | 808 | 713 | 543 | 239 | 134 | (213) |
| Revenue Credit | - | - | - | - | - | - | - | - | - | - | - |
| Revenue Tax | 1,635 | 1,501 | 808 | 789 | 799 | 456 | 364 | 375 | 149 | 163 | 72 |
| Total Revenue Requirements | 327,068 | 300,233 | 161,546 | 157,894 | 159,850 | 91,113 | 72,849 | 75,021 | 29,834 | 32,655 | 14,493 |

PNM EXHIBIT _____ (SAT-5)

is included on the following pages

ICF AZ/NM Regional Analysis
Key Modeling Assumptions

| | | |
|---|--------------------|------------------------|
| Summer Net Internal Demand | | |
| 1999 Forecast (MW) | 16,015 | |
| 1999-2005 Growth (%) | 4.1 | |
| 2006-2020 Growth (%) | 2.7 | |
| Net Energy for Load | | |
| 1999 Forecast (GWh) | 83,959 | |
| 1999-2005 Growth (%) | 3.8 | |
| 2006-2020 Growth (%) | 2.7 | |
| Planning Reserve Margin (%) | | |
| 1999- 2009 | 16.2 | |
| 2010+ | 14.7 | |
| New Power Plant Characteristics | | |
| | Combined Cycles | Combustion Turbines |
| Capital Costs (1998\$/kW) | | |
| 2000 | 583 | 368 |
| 2010 | 501 | 317 |
| 2020 | 431 | 273 |
| Heat Rate (Btu/kWh) | | |
| 2000 | 6,928 | 10,905 |
| 2010 | 6,583 | 10,443 |
| 2020 | 6,255 | 10,219 |
| Fixed O&M (1998\$/kW-yr) | 16.0 | 9.8 |
| Variable O&M (1998\$/MWh) | 1.1 | 2.2 |
| Availability (%) | 90 | 90 |
| New Power Plant Financing | | |
| Debt/Equity Ratio | 50/50 | |
| Debt Rate (%) | 9.0 | |
| Return on Equity (%) | 14.0 | |
| Income Taxes (%) | 41.3 | |
| Other Taxes (%) | 0.2 | |
| Inflation Rate (%) | 3.0 | |
| Levelized Real Capital Charge Rate (%) | 12.6 | |
| Delivered Gas Price (1998\$/MMBtu) | | |
| 2000 | 2.14 | |
| 2005 | 2.21 | |
| 2010 | 2.29 | |
| 2015 | 2.40 | |

PNM EXHIBIT _____ (SAT-6)

is included on the following pages

RETAIL MARKET PRICE

PNM Exhibit SAT-6)

Page 1 of 3

| | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|------------|
| Arizona-New Mexico | | | | | | | | | | | | |
| Capacity Price 1998\$/kW-yr | 64.00 | 61.50 | 59.00 | 58.00 | 57.00 | 56.00 | 55.60 | 55.20 | 54.80 | 54.40 | 54.00 | 52.80 |
| Capacity Price On-Year \$/kW-yr | 67.90 | 67.20 | 66.41 | 67.24 | 68.06 | 68.87 | 70.43 | 72.02 | 73.65 | 75.30 | 76.99 | 77.54 |
| Energy Price 1998\$/MWh | 19.30 | 18.95 | 18.60 | 18.80 | 19.00 | 19.20 | 19.46 | 19.72 | 19.98 | 20.24 | 20.50 | 20.50 |
| Energy Price On-Year \$/MWh | 20.48 | 20.71 | 20.93 | 21.79 | 22.69 | 23.61 | 24.65 | 25.73 | 26.85 | 28.02 | 29.23 | 30.10 |
| Energy Price 1998 \$/MWh - On-Peak | | | | | | | | | | | | |
| Energy Price 1998 \$/MWh - On-Peak | 19.90 | 19.55 | 19.20 | 19.50 | 19.80 | 20.10 | 20.42 | 20.74 | 21.06 | 21.38 | 21.70 | 21.74 |
| Energy Price On-Year \$/MWh - On-Peak | 21.11 | 21.36 | 21.61 | 22.61 | 23.64 | 24.72 | 25.87 | 27.06 | 28.30 | 29.59 | 30.94 | 31.93 |
| Energy Price 1998 \$/MWh - Off-Peak | | | | | | | | | | | | |
| Energy Price 1998 \$/MWh - Off-Peak | 18.60 | 18.70 | 18.80 | 18.53 | 18.27 | 18.00 | 18.16 | 18.32 | 18.48 | 18.64 | 18.80 | 18.76 |
| Energy Price On-Year \$/MWh - Off-Peak | 19.73 | 20.43 | 21.16 | 21.49 | 21.81 | 22.14 | 23.00 | 23.90 | 24.84 | 25.80 | 26.80 | 27.55 |
| New Mexico Retail Demand Forecast MW | | | | | | | | | | | | |
| New Mexico Retail Demand Forecast MW | 1,336 | 1,381 | 1,427 | 1,468 | 1,507 | 1,553 | 1,599 | 1,647 | 1,696 | 1,748 | 1,801 | 1,853 |
| New Mexico Retail Sales Forecast MWh | | | | | | | | | | | | |
| New Mexico Retail Sales Forecast MWh | 7,157,119 | 7,392,655 | 7,621,333 | 7,988,697 | 8,293,868 | 8,541,633 | 8,785,209 | 9,041,752 | 9,305,299 | 9,579,653 | 9,860,670 | 10,141,076 |
| Losses Associated with Retail Sales Forecast MWh | | | | | | | | | | | | |
| Losses Associated with Retail Sales Forecast MWh | 644,141 | 665,339 | 685,920 | 718,983 | 746,448 | 768,747 | 790,669 | 813,758 | 837,477 | 862,169 | 887,460 | 912,697 |
| Total Load for New Mexico Retail including Energy Losses | | | | | | | | | | | | |
| Total Load for New Mexico Retail including Energy Losses MW | 1,336 | 1,381 | 1,427 | 1,468 | 1,507 | 1,553 | 1,599 | 1,647 | 1,696 | 1,748 | 1,801 | 1,853 |
| Total Load for New Mexico Retail including Energy Losses MWh | 7,801,260 | 8,057,994 | 8,307,253 | 8,707,680 | 9,040,316 | 9,310,380 | 9,575,878 | 9,855,510 | 10,142,776 | 10,441,822 | 10,748,130 | 11,053,773 |
| Ancillary Services Associated with Retail Sales Forecast | | | | | | | | | | | | |
| SCHEDULE 2 | | | | | | | | | | | | |
| Reactive Supply and Voltage Control from Generation Sources Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 |
| Percentage of Peak Load | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Cost for Schedule 2 \$k | 774.60 | 800.80 | 827.58 | 851.44 | 874.06 | 900.74 | 927.42 | 955.26 | 983.68 | 1,013.84 | 1,044.58 | 1,074.74 |
| SCHEDULE 3 | | | | | | | | | | | | |
| Regulation and Frequency Response Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 67.90 | 67.20 | 66.41 | 67.24 | 68.06 | 68.87 | 70.43 | 72.02 | 73.65 | 75.30 | 76.99 | 77.54 |
| Percentage of Peak Load | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% |
| Cost for Schedule 3 \$k | 1,360.17 | 1,391.80 | 1,421.25 | 1,480.58 | 1,538.52 | 1,604.40 | 1,689.32 | 1,779.34 | 1,873.57 | 1,974.43 | 2,079.91 | 2,155.18 |
| SCHEDULE 3A | | | | | | | | | | | | |
| Schedule Up Dynamic Load Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 67.90 | 67.20 | 66.41 | 67.24 | 68.06 | 68.87 | 70.43 | 72.02 | 73.65 | 75.30 | 76.99 | 77.54 |
| Percentage of Peak Load | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% |
| Cost for Schedule 3A \$k | 4,080.52 | 4,175.40 | 4,263.76 | 4,441.74 | 4,615.56 | 4,813.19 | 5,067.96 | 5,338.02 | 5,620.71 | 5,923.28 | 6,239.74 | 6,465.55 |
| SCHEDULE 5 | | | | | | | | | | | | |
| Operating Reserve - Spinning Reserve Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 67.90 | 67.20 | 66.41 | 67.24 | 68.06 | 68.87 | 70.43 | 72.02 | 73.65 | 75.30 | 76.99 | 77.54 |
| Percentage of Peak Load | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% |
| Cost for Schedule 5 \$k | 3,173.74 | 3,247.53 | 3,316.26 | 3,454.68 | 3,589.88 | 3,743.59 | 3,941.75 | 4,151.79 | 4,371.66 | 4,607.00 | 4,853.13 | 5,028.76 |
| SCHEDULE 6 | | | | | | | | | | | | |
| Operating Reserve - Supplemental Reserve Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 67.90 | 67.20 | 66.41 | 67.24 | 68.06 | 68.87 | 70.43 | 72.02 | 73.65 | 75.30 | 76.99 | 77.54 |
| Percentage of Peak Load | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% |
| Cost for Schedule 6 \$k | 3,173.74 | 3,247.53 | 3,316.26 | 3,454.68 | 3,589.88 | 3,743.59 | 3,941.75 | 4,151.79 | 4,371.66 | 4,607.00 | 4,853.13 | 5,028.76 |
| Total Ancillary Services \$k | | | | | | | | | | | | |
| Total Ancillary Services \$k | 12,563 | 12,863 | 13,145 | 13,683 | 14,208 | 14,805 | 15,568 | 16,376 | 17,221 | 18,126 | 19,071 | 19,753 |
| Total Ancillary Services \$/kW-yr | | | | | | | | | | | | |
| Total Ancillary Services \$/kW-yr | 9.41 | 9.32 | 9.21 | 9.32 | 9.43 | 9.53 | 9.74 | 9.94 | 10.15 | 10.37 | 10.59 | 10.66 |
| Total Generation Cost to Serve NM Retail Load | | | | | | | | | | | | |
| Capacity Cost \$k | 90,678 | 92,787 | 94,750 | 98,705 | 102,568 | 106,960 | 112,621 | 118,623 | 124,905 | 131,628 | 138,661 | 143,679 |
| Energy Cost \$k | 160,934 | 169,522 | 178,209 | 193,429 | 207,940 | 221,741 | 238,108 | 255,808 | 274,761 | 295,164 | 316,982 | 335,971 |
| Firm Power Cost \$k | 251,612 | 262,309 | 272,959 | 292,134 | 310,508 | 328,700 | 350,730 | 374,431 | 399,666 | 426,792 | 455,643 | 479,650 |
| Ancillary Services \$k | 12,563 | 12,863 | 13,145 | 13,683 | 14,208 | 14,805 | 15,568 | 16,376 | 17,221 | 18,126 | 19,071 | 19,753 |
| Total Cost \$k | 264,175 | 275,172 | 286,104 | 305,817 | 324,716 | 343,508 | 366,298 | 390,807 | 416,887 | 444,918 | 474,714 | 499,403 |
| Total Sales MWh | 7,157,119 | 7,392,655 | 7,621,333 | 7,988,697 | 8,293,868 | 8,541,633 | 8,785,209 | 9,041,752 | 9,305,299 | 9,579,653 | 9,860,670 | 10,141,076 |
| Retail Market Price for Total PNM Load \$/MWh | | | | | | | | | | | | |
| Retail Market Price for Total PNM Load \$/MWh | 36.91 | 37.22 | 37.54 | 38.28 | 39.15 | 40.22 | 41.69 | 43.22 | 44.80 | 46.44 | 48.14 | 49.25 |

RETAIL MARKET PRICE

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Arizona-New Mexico | | | | | | | | | | | | |
| Capacity Price 1998\$/kW-yr | 51.60 | 50.40 | 49.20 | 48.00 | 46.88 | 45.79 | 44.72 | 43.68 | 42.67 | 41.67 | 40.70 | 39.76 |
| Capacity Price On-Year \$/kW-yr | 78.05 | 78.52 | 78.95 | 79.34 | 79.81 | 80.29 | 80.78 | 81.26 | 81.75 | 82.25 | 82.74 | 83.24 |
| Energy Price 1998\$/MWh | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 | 20.50 |
| Energy Price On-Year \$/MWh | 31.01 | 31.94 | 32.90 | 33.88 | 34.90 | 35.95 | 37.03 | 38.14 | 39.28 | 40.46 | 41.67 | 42.92 |
| Energy Price 1998 \$/MWh - On-Peak | | | | | | | | | | | | |
| Energy Price On-Year \$/MWh - On-Peak | 21.78 | 21.82 | 21.86 | 21.90 | 21.90 | 21.90 | 21.90 | 21.90 | 21.90 | 21.90 | 21.90 | 21.90 |
| Energy Price 1998 \$/MWh - Off-Peak | 32.94 | 33.99 | 35.08 | 36.20 | 37.28 | 38.40 | 39.55 | 40.74 | 41.96 | 43.22 | 44.52 | 45.85 |
| Energy Price On-Year \$/MWh - Off-Peak | 18.72 | 18.68 | 18.64 | 18.60 | 18.60 | 18.60 | 18.60 | 18.60 | 18.60 | 18.60 | 18.60 | 18.60 |
| Energy Price On-Year \$/MWh - Off-Peak | 28.32 | 29.10 | 29.91 | 30.74 | 31.67 | 32.62 | 33.59 | 34.60 | 35.64 | 36.71 | 37.81 | 38.94 |
| New Mexico Retail Demand Forecast MW | | | | | | | | | | | | |
| New Mexico Retail Sales Forecast MWh | 1,907 | 1,962 | 2,019 | 2,077 | 2,136 | 2,199 | 2,264 | 2,330 | 2,399 | 2,469 | 2,541 | 2,616 |
| | 10,429,473 | 10,726,281 | 11,031,649 | 11,346,186 | 11,670,956 | 12,005,897 | 12,351,440 | 12,706,671 | 13,072,119 | 13,448,077 | 13,834,848 | 14,232,743 |
| Losses Associated with Retail Sales Forecast MWh | | | | | | | | | | | | |
| | 938,653 | 965,365 | 992,848 | 1,021,157 | 1,050,386 | 1,080,531 | 1,111,630 | 1,143,600 | 1,176,491 | 1,210,327 | 1,245,136 | 1,280,947 |
| Total Load for New Mexico Retail including Energy Losses | | | | | | | | | | | | |
| MW | 1,907 | 1,962 | 2,019 | 2,077 | 2,136 | 2,199 | 2,264 | 2,330 | 2,399 | 2,469 | 2,541 | 2,616 |
| MWh | 11,368,126 | 11,691,646 | 12,024,497 | 12,367,343 | 12,721,342 | 13,086,428 | 13,463,070 | 13,850,272 | 14,248,610 | 14,658,404 | 15,079,985 | 15,513,690 |
| Ancillary Services Associated with Retail Sales Forecast | | | | | | | | | | | | |
| SCHEDULE 2 | | | | | | | | | | | | |
| Reactive Supply and Voltage Control from Generation Source | | | | | | | | | | | | |
| Rate \$/kW-yr | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 |
| Percentage of Peak Load | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Cost for Schedule 2 \$k | 1,106.06 | 1,137.96 | 1,171.02 | 1,204.66 | 1,238.88 | 1,275.42 | 1,313.12 | 1,351.60 | 1,391.22 | 1,431.99 | 1,473.96 | 1,517.15 |
| SCHEDULE 3 | | | | | | | | | | | | |
| Regulation and Frequency Response Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 78.05 | 78.52 | 78.95 | 79.34 | 79.81 | 80.29 | 80.78 | 81.26 | 81.75 | 82.25 | 82.74 | 83.24 |
| Percentage of Peak Load | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% | 1.50% |
| Cost for Schedule 3 \$k | 2,232.61 | 2,310.89 | 2,391.05 | 2,471.73 | 2,557.25 | 2,648.52 | 2,743.23 | 2,840.62 | 2,941.48 | 3,045.91 | 3,154.05 | 3,266.03 |
| SCHEDULE 3A | | | | | | | | | | | | |
| Schedule Up Dynamic Load Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 78.05 | 78.52 | 78.95 | 79.34 | 79.81 | 80.29 | 80.78 | 81.26 | 81.75 | 82.25 | 82.74 | 83.24 |
| Percentage of Peak Load | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% |
| Cost for Schedule 3A \$k | 6,697.83 | 6,932.67 | 7,173.14 | 7,415.20 | 7,671.75 | 7,945.57 | 8,229.68 | 8,521.87 | 8,824.43 | 9,137.73 | 9,462.16 | 9,798.10 |
| SCHEDULE 5 | | | | | | | | | | | | |
| Operating Reserve - Spinning Reserve Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 78.05 | 78.52 | 78.95 | 79.34 | 79.81 | 80.29 | 80.78 | 81.26 | 81.75 | 82.25 | 82.74 | 83.24 |
| Percentage of Peak Load | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% |
| Cost for Schedule 5 \$k | 5,209.42 | 5,392.08 | 5,579.11 | 5,767.38 | 5,966.92 | 6,179.89 | 6,400.87 | 6,628.12 | 6,863.45 | 7,107.13 | 7,359.46 | 7,620.75 |
| SCHEDULE 6 | | | | | | | | | | | | |
| Operating Reserve - Supplemental Reserve Service | | | | | | | | | | | | |
| Rate \$/kW-yr | 78.05 | 78.52 | 78.95 | 79.34 | 79.81 | 80.29 | 80.78 | 81.26 | 81.75 | 82.25 | 82.74 | 83.24 |
| Percentage of Peak Load | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% |
| Cost for Schedule 6 \$k | 5,209.42 | 5,392.08 | 5,579.11 | 5,767.38 | 5,966.92 | 6,179.89 | 6,400.87 | 6,628.12 | 6,863.45 | 7,107.13 | 7,359.46 | 7,620.75 |
| Total Ancillary Services \$k | | | | | | | | | | | | |
| Total Ancillary Services \$/kW-yr | 20.455 | 21.166 | 21.893 | 22.626 | 23.402 | 24.229 | 25.088 | 25.970 | 26.884 | 27.830 | 28.809 | 29.823 |
| | 10.73 | 10.79 | 10.84 | 10.89 | 10.96 | 11.02 | 11.08 | 11.14 | 11.21 | 11.27 | 11.34 | 11.40 |
| Total Generation Cost to Serve NM Retail Load | | | | | | | | | | | | |
| Capacity Cost \$k | 148,841 | 154,059 | 159,403 | 164,782 | 170,483 | 176,568 | 182,882 | 189,375 | 196,098 | 203,061 | 210,270 | 217,736 |
| Energy Cost \$k | 356,098 | 377,437 | 400,060 | 424,055 | 449,279 | 476,038 | 504,431 | 534,507 | 566,376 | 600,145 | 635,928 | 673,844 |
| Firm Power Cost \$k | 504,938 | 531,497 | 559,463 | 588,838 | 619,763 | 652,607 | 687,313 | 723,882 | 762,475 | 803,206 | 846,198 | 891,579 |
| Ancillary Services \$k | 20,455 | 21,166 | 21,893 | 22,626 | 23,402 | 24,229 | 25,088 | 25,970 | 26,884 | 27,830 | 28,809 | 29,823 |
| Total Cost \$k | 525,394 | 552,662 | 581,356 | 611,464 | 643,164 | 676,836 | 712,401 | 749,852 | 789,359 | 831,036 | 875,007 | 921,402 |
| Total Sales MWh | 10,429,473 | 10,726,281 | 11,031,649 | 11,346,186 | 11,670,956 | 12,005,897 | 12,351,440 | 12,706,671 | 13,072,119 | 13,448,077 | 13,834,848 | 14,232,743 |
| Retail Market Price for Total PNM Load \$/MWh | 50.38 | 51.52 | 52.70 | 53.89 | 55.11 | 56.38 | 57.68 | 59.01 | 60.38 | 61.80 | 63.25 | 64.74 |

RETAIL MARKET PRICE

| | 2024 | 2025 |
|--|------------|------------|
| Arizona-New Mexico | | |
| Capacity Price 1998\$/kW-yr | 38.83 | 37.93 |
| Capacity Price On-Year \$/kW-yr | 83.74 | 84.24 |
| Energy Price 1998\$/MWh | 20.50 | 20.50 |
| Energy Price On-Year \$/MWh | 44.21 | 45.54 |
| Energy Price 1998 \$/MWh - On-Peak | 21.90 | 21.90 |
| Energy Price On-Year \$/MWh - On-Peak | 47.23 | 48.65 |
| Energy Price 1998 \$/MWh - Off-Peak | 18.60 | 18.60 |
| Energy Price On-Year \$/MWh - Off-Peak | 40.11 | 41.32 |
| New Mexico Retail Demand Forecast MW | 2,692 | 2,771 |
| New Mexico Retail Sales Forecast MWh | 14,642,081 | 15,063,192 |
| Losses Associated with Retail Sales Forecast MWh | 1,317,787 | 1,355,687 |
| Total Load for New Mexico Retail including Energy Losses | | |
| MW | 2,692 | 2,771 |
| MWh | 15,959,868 | 16,418,879 |
| Ancillary Services Associated with Retail Sales Forecast | | |
| SCHEDULE 2 | | |
| Reactive Supply and Voltage Control from Generation Source | | |
| Rate \$/kW-yr | 0.58 | 0.58 |
| Percentage of Peak Load | 100% | 100% |
| Cost for Schedule 2 \$k | 1,561.62 | 1,607.38 |
| SCHEDULE 3 | | |
| Regulation and Frequency Response Service | | |
| Rate \$/kW-yr | 83.74 | 84.24 |
| Percentage of Peak Load | 1.50% | 1.50% |
| Cost for Schedule 3 \$k | 3,381.99 | 3,502.07 |
| SCHEDULE 3A | | |
| Schedule Up Dynamic Load Service | | |
| Rate \$/kW-yr | 83.74 | 84.24 |
| Percentage of Peak Load | 4.50% | 4.50% |
| Cost for Schedule 3A \$k | 10,145.98 | 10,506.20 |
| SCHEDULE 5 | | |
| Operating Reserve - Spinning Reserve Service | | |
| Rate \$/kW-yr | 83.74 | 84.24 |
| Percentage of Peak Load | 3.50% | 3.50% |
| Cost for Schedule 5 \$k | 7,891.31 | 8,171.49 |
| SCHEDULE 6 | | |
| Operating Reserve - Supplemental Reserve Service | | |
| Rate \$/kW-yr | 83.74 | 84.24 |
| Percentage of Peak Load | 3.50% | 3.50% |
| Cost for Schedule 6 \$k | 7,891.31 | 8,171.49 |
| Total Ancillary Services \$k | 30,872 | 31,959 |
| Total Ancillary Services \$/kW-yr | 11.47 | 11.53 |
| Total Generation Cost to Serve NM Retail Load | | |
| Capacity Cost \$k | 225,466 | 233,471 |
| Energy Cost \$k | 714,020 | 758,592 |
| Firm Power Cost \$k | 939,486 | 990,064 |
| Ancillary Services \$k | 30,872 | 31,959 |
| Total Cost \$k | 970,359 | 1,022,022 |
| Total Sales MWh | 14,642,081 | 15,063,192 |
| Retail Market Price for Total PNM Load \$/MWh | 66.27 | 67.85 |

PNM EXHIBIT _____ (SAT-7)

is included on the following pages

STRANDED COSTS CALCULATION

PNM Exhibit (SAT-7)

Page 1 of 3

| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Additional Requirements from the Market | | | | | | | | | |
| Demand Served at Market Price MW | 22 | 30 | 69 | 305 | 351 | 399 | 448 | 500 | 553 |
| On-Peak Load Served At Market Price MWh | - | - | 191,926 | 517,902 | 690,476 | 872,237 | 1,043,799 | 1,253,340 | 1,452,440 |
| Off-Peak Load Served At Market Price MWh | - | - | - | - | - | - | - | - | - |
| Market Capacity Price (incl ancillary services) \$/kW-yr | 66.41 | 67.24 | 68.06 | 68.87 | 70.43 | 72.02 | 73.65 | 75.30 | 76.99 |
| Market On-Peak Energy Price \$/MWh | 21.61 | 22.61 | 23.64 | 24.72 | 25.87 | 27.06 | 28.30 | 29.59 | 30.94 |
| Market Off-Peak Energy Price \$/MWh | 21.16 | 21.49 | 21.81 | 22.14 | 23.00 | 23.90 | 24.84 | 25.80 | 26.80 |
| Revenue Requirements from Existing Assets \$k | 432,579 | 441,488 | 456,121 | 439,194 | 435,950 | 417,333 | 423,063 | 422,758 | 432,508 |
| Additional Cost to Serve Load from Market \$k | 1,481 | 2,004 | 9,220 | 33,823 | 42,597 | 52,355 | 62,551 | 74,759 | 87,529 |
| Total Cost to Serve Load under Regulation \$k | 434,060 | 443,492 | 465,342 | 473,017 | 478,547 | 469,688 | 485,614 | 497,517 | 520,037 |
| NM Retail Sales MWh | 7,621,333 | 7,988,697 | 8,293,868 | 8,541,633 | 8,785,209 | 9,041,752 | 9,305,299 | 9,579,653 | 9,860,670 |
| Total Price for Regulated Revenue Requirements \$/MWh | 56.95 | 55.51 | 56.11 | 55.38 | 54.47 | 51.95 | 52.19 | 51.93 | 52.74 |
| PNM Retail Load Served at Retail Market Price | | | | | | | | | |
| Firm Retail Market Price \$/MWh | 37.54 | 38.28 | 39.15 | 40.22 | 41.69 | 43.22 | 44.80 | 46.44 | 48.14 |
| Retail Sales Revenue in Competitive Market \$k | 286,104 | 305,817 | 324,716 | 343,506 | 366,298 | 390,807 | 416,887 | 444,918 | 474,714 |
| Difference Between Revenue Requirements and Market for 1/1/2002 through 12/31/2005 | 147,956 | 137,675 | 140,626 | 129,511 | 112,249 | 78,881 | 68,727 | 52,599 | 45,323 |
| Discount Rate | 6.3093% | | | | | | | | |
| NPV at Discount Rate \$k for 1/1/2002 through 12/31/2025 | 771,898 | | | | | | | | |
| PV 1&2 Decommissioning | 3,598 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 |
| NPV of Decommissioning \$k for 1/1/2002 through 12/31/2025 | 44,438 | | | | | | | | |
| Remaining Stranded Cost \$k for 1/1/2002 through 12/31/2025 | 727,461 | | | | | | | | |
| Difference Between Revenue Requirements and Market for 7/1/2002 through 12/31/2005 | 73,978 | 137,675 | 140,626 | 129,511 | 112,249 | 78,881 | 68,727 | 52,599 | 45,323 |
| NPV at Discount Rate \$k for 7/1/2002 through 12/31/2025 | 702,311 | | | | | | | | |
| PV 1&2 Decommissioning | 1,799 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 |
| NPV of Decommissioning \$k for 7/1/2002 through 12/31/2025 | 42,745 | | | | | | | | |
| Remaining Stranded Cost \$k for 7/1/2002 through 12/31/2025 | 659,565 | | | | | | | | |

PNM Exhibit ____ (SAT-7)
Page 2 of 3

[illegible]

STRANDED COSTS CALCULATION

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|------------|------------|------------|------------|------------|------------|
| Additional Requirements from the Market | | | | | | |
| Demand Served at Market Price MW | 2,111 | 2,294 | 2,366 | 2,568 | 2,645 | 2,748 |
| On-Peak Load Served At Market Price MWh | 8,303,099 | 8,687,716 | 8,961,743 | 9,839,674 | 10,129,021 | 10,550,159 |
| Off-Peak Load Served At Market Price MWh | 4,306,417 | 4,451,704 | 4,599,257 | 5,232,511 | 5,388,133 | 5,647,968 |
| Market Capacity Price (incl ancillary services) \$/kW-yr | 81.75 | 82.25 | 82.74 | 83.24 | 83.74 | 84.24 |
| Market On-Peak Energy Price \$/MWh | 41.96 | 43.22 | 44.52 | 45.85 | 47.23 | 48.65 |
| Market Off-Peak Energy Price \$/MWh | 35.64 | 36.71 | 37.81 | 38.94 | 40.11 | 41.32 |
| Revenue Requirements from Existing Assets \$k | 91,113 | 72,849 | 75,021 | 29,834 | 32,655 | 14,493 |
| Additional Cost to Serve Load from Market \$k | 674,509 | 727,572 | 768,641 | 868,736 | 915,999 | 978,043 |
| Total Cost to Serve Load under Regulation \$k | 765,622 | 800,421 | 843,661 | 898,569 | 948,655 | 992,536 |
| NM Retail Sales MWh | 13,072,119 | 13,448,077 | 13,834,848 | 14,232,743 | 14,642,081 | 15,063,192 |
| Total Price for Regulated Revenue Requirements \$/MWh | 58.57 | 59.52 | 60.98 | 63.13 | 64.79 | 65.89 |
| PNM Retail Load Served at Retail Market Price | | | | | | |
| Firm Retail Market Price \$/MWh | 60.38 | 61.80 | 63.25 | 64.74 | 66.27 | 67.85 |
| Retail Sales Revenue in Competitive Market \$k | 789,359 | 831,036 | 875,007 | 921,402 | 970,359 | 1,022,022 |
| Difference Between Revenue Requirements and Market for 1/1/2002 through 12/31/2005 | (23,736) | (30,615) | (31,346) | (22,833) | (21,704) | (29,486) |
| Discount Rate | | | | | | |
| NPV at Discount Rate \$k for 1/1/2002 through 12/31/2025 | | | | | | |
| PV 1&2 Decommissioning | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 1,842 |
| NPV of Decommissioning \$k for 1/1/2002 through 12/31/2025 | | | | | | |
| Remaining Stranded Cost \$k for 1/1/2002 through 12/31/2025 | | | | | | |
| Difference Between Revenue Requirements and Market for 7/1/2002 through 12/31/2005 | (23,736) | (30,615) | (31,346) | (22,833) | (21,704) | (29,486) |
| NPV at Discount Rate \$k for 7/1/2002 through 12/31/2025 | | | | | | |
| PV 1&2 Decommissioning | 3,684 | 3,684 | 3,684 | 3,684 | 3,684 | 1,842 |
| NPV of Decommissioning \$k for 7/1/2002 through 12/31/2025 | | | | | | |
| Remaining Stranded Cost \$k for 7/1/2002 through 12/31/2025 | | | | | | |

PNM EXHIBIT _____ (SAT-8)

is included on the following pages

BRATTLE GROUP METHODOLOGY TO DETERMINE DISCOUNT RATE

PNM Exhibit ____ (SAT-8)
Page 1 of 3

| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue from Regulated Rates \$k | 432,579 | 441,488 | 456,121 | 439,194 | 435,950 | 417,333 | 423,063 | 422,758 | 432,508 |
| Less: Fuel | 157,132 | 152,746 | 162,906 | 158,032 | 150,916 | 131,320 | 133,402 | 133,608 | 137,842 |
| Purchased Power | 36,638 | 38,330 | 39,300 | 38,189 | 38,731 | 39,503 | 40,308 | 40,993 | 41,605 |
| Non-Fuel O&M | 152,537 | 158,617 | 161,116 | 156,576 | 159,014 | 161,525 | 164,111 | 166,774 | 169,518 |
| Book Depreciation | 44,873 | 47,718 | 49,488 | 45,176 | 46,709 | 47,815 | 49,216 | 45,111 | 47,116 |
| Property Taxes | 5,188 | 5,298 | 5,120 | 4,930 | 4,775 | 4,542 | 4,287 | 4,074 | 3,826 |
| Payroll Taxes | 2,782 | 2,934 | 3,022 | 2,804 | 2,888 | 2,974 | 3,064 | 3,156 | 3,250 |
| Miscellaneous Amortization | 3,964 | 3,867 | 3,867 | 2,728 | 2,728 | 505 | 409 | 409 | 409 |
| Revenue Credit | (20,872) | (17,320) | (15,072) | (12,972) | (11,342) | (9,446) | (7,579) | (4,902) | (2,218) |
| Revenue Tax | 2,163 | 2,207 | 2,281 | 2,196 | 2,180 | 2,087 | 2,115 | 2,114 | 2,163 |
| Total Expenses \$k | 384,405 | 394,397 | 412,027 | 397,659 | 396,599 | 380,824 | 389,332 | 391,336 | 403,509 |
| Pre-Tax Operating Income from Regulation \$k | 48,174 | 47,091 | 44,094 | 41,535 | 39,352 | 36,509 | 33,731 | 31,422 | 28,999 |
| Income Taxes | 19,072 | 18,643 | 17,457 | 16,444 | 15,579 | 14,454 | 13,354 | 12,440 | 11,481 |
| After-Tax Operating Income from Regulation \$k | 29,102 | 28,448 | 26,637 | 25,091 | 23,772 | 22,055 | 20,377 | 18,982 | 17,518 |
| Book Depreciation \$k | 44,873 | 47,718 | 49,488 | 45,176 | 46,709 | 47,815 | 49,216 | 45,111 | 47,116 |
| After-Tax Cash from Regulation \$k | 73,975 | 76,166 | 76,125 | 70,267 | 70,482 | 69,870 | 69,593 | 64,093 | 64,634 |
| Integrated Utility ATWCOC | 8.25% | | | | | | | | |
| NPV After-Tax Cash from Regulation \$k | 602,649 | | | | | | | | |
| Revenue from Competitive Market Place \$k | 284,623 | 303,814 | 315,496 | 309,683 | 323,701 | 338,452 | 354,336 | 370,159 | 387,185 |
| Less: Same Expenses \$k | 384,405 | 394,397 | 412,027 | 397,659 | 396,599 | 380,824 | 389,332 | 391,336 | 403,509 |
| Pre-Tax Operating Income from Competitive Market \$k | (99,782) | (90,583) | (96,532) | (87,976) | (72,898) | (42,372) | (34,996) | (21,177) | (16,324) |
| Income Taxes | (39,504) | (35,862) | (38,217) | (34,830) | (28,860) | (16,775) | (13,855) | (8,384) | (6,463) |
| After-Tax Operating Income from Competitive Market | (60,278) | (54,721) | (58,315) | (53,146) | (44,037) | (25,597) | (21,141) | (12,793) | (9,861) |
| Book Depreciation \$k | 44,873 | 47,718 | 49,488 | 45,176 | 46,709 | 47,815 | 49,216 | 45,111 | 47,116 |
| After-Tax Cash for Competitive Market \$k | (15,406) | (7,003) | (8,826) | (7,970) | 2,672 | 22,217 | 28,075 | 32,318 | 37,255 |
| Competitive Utility ATWCOC | 9.64% | | | | | | | | |
| NPV After-Tax Case from Competitive Market \$k | 136,345 | | | | | | | | |
| Shareholder Stranded Cost | 466,303 | | | | | | | | |
| Ratepayer Stranded Cost | 771,898 | | | | | | | | |

PNM Exhibit ____ (SAT-8)
Page 2 of 3

| | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|
| Revenue from Regulated Rates \$k | 404,533 | 382,920 | 387,283 | 337,836 | 327,068 | 300,233 | 161,546 | 157,894 | 159,850 |
| Less: Fuel | 121,347 | 125,767 | 125,578 | 101,419 | 102,948 | 104,631 | 64,813 | 66,418 | 68,063 |
| Purchased Power | 42,232 | 15,438 | 15,658 | 15,901 | 16,150 | 16,420 | 16,666 | 16,934 | 17,210 |
| Non-Fuel O&M | 161,029 | 162,803 | 166,131 | 152,046 | 140,228 | 107,762 | 43,698 | 46,210 | 47,518 |
| Book Depreciation | 43,056 | 44,893 | 49,073 | 40,163 | 42,650 | 50,139 | 23,471 | 16,403 | 15,602 |
| Property Taxes | 3,581 | 3,271 | 2,885 | 2,545 | 2,113 | 1,559 | 1,280 | 1,118 | 998 |
| Payroll Taxes | 2,964 | 3,053 | 3,140 | 2,840 | 2,925 | 3,013 | 1,530 | 1,576 | 1,624 |
| Miscellaneous Amortization | 409 | 409 | 409 | 409 | 409 | 370 | 365 | 365 | 365 |
| Revenue Credit | - | - | - | - | - | - | - | - | - |
| Revenue Tax | 2,023 | 1,915 | 1,936 | 1,689 | 1,635 | 1,501 | 808 | 789 | 799 |
| Total Expenses \$k | 376,641 | 357,547 | 364,811 | 317,013 | 309,057 | 285,395 | 152,631 | 149,815 | 152,178 |
| Pre-Tax Operating Income from Regulation \$k | 27,892 | 25,373 | 22,472 | 20,823 | 18,011 | 14,839 | 8,915 | 8,079 | 7,672 |
| Income Taxes | 11,042 | 10,045 | 8,897 | 8,244 | 7,131 | 5,875 | 3,529 | 3,199 | 3,037 |
| After-Tax Operating Income from Regulation \$k | 16,850 | 15,328 | 13,576 | 12,579 | 10,881 | 8,964 | 5,386 | 4,881 | 4,635 |
| Book Depreciation \$k | 43,056 | 44,893 | 49,073 | 40,163 | 42,650 | 50,139 | 23,471 | 16,403 | 15,602 |
| After-Tax Cash from Regulation \$k | 59,906 | 60,221 | 62,649 | 52,742 | 53,530 | 59,103 | 28,857 | 21,284 | 20,237 |
| Integrated Utility ATWCOC | | | | | | | | | |
| NPV After-Tax Cash from Regulation \$k | | | | | | | | | |
| Revenue from Competitive Market Place \$k | 343,596 | 321,159 | 327,126 | 287,483 | 294,636 | 302,625 | 187,036 | 191,818 | 196,737 |
| Less: Same Expenses \$k | 376,641 | 357,547 | 364,811 | 317,013 | 309,057 | 285,395 | 152,631 | 149,815 | 152,178 |
| Pre-Tax Operating Income from Competitive Market \$k | (33,045) | (36,388) | (37,685) | (29,529) | (14,422) | 17,231 | 34,404 | 42,004 | 44,559 |
| Income Taxes | (13,083) | (14,406) | (14,920) | (11,691) | (5,709) | 6,822 | 13,621 | 16,629 | 17,641 |
| After-Tax Operating Income from Competitive Market \$k | (19,963) | (21,982) | (22,766) | (17,839) | (8,712) | 10,409 | 20,784 | 25,374 | 26,91 |

Page 3 of 3

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|---------|---------|---------|--------|--------|--------|
| Revenue from Regulated Rates \$k | 91,113 | 72,849 | 75,021 | 29,834 | 32,655 | 14,493 |
| Less: Fuel | 26,902 | 27,472 | 28,129 | 2,482 | 2,510 | 1,262 |
| Purchased Power | 17,507 | - | - | - | - | - |
| Non-Fuel O&M | 28,549 | 26,629 | 28,024 | 14,802 | 17,198 | 7,276 |
| Book Depreciation | 8,695 | 9,923 | 10,866 | 5,226 | 6,147 | 3,043 |
| Property Taxes | 859 | 709 | 508 | 342 | 126 | - |
| Payroll Taxes | 863 | 889 | 916 | 388 | 400 | 214 |
| Miscellaneous Amortization | 365 | 365 | 365 | 365 | 365 | - |
| Revenue Credit | - | - | - | - | - | - |
| Revenue Tax | 456 | 364 | 375 | 149 | 163 | 72 |
| Total Expenses \$k | 84,196 | 66,351 | 69,182 | 23,755 | 26,909 | 11,866 |
| Pre-Tax Operating Income from Regulation \$k | 6,917 | 6,497 | 5,839 | 6,079 | 5,746 | 2,627 |
| Income Taxes | 2,739 | 2,572 | 2,311 | 2,407 | 2,275 | 1,040 |
| After-Tax Operating Income from Regulation \$k | 4,179 | 3,925 | 3,527 | 3,672 | 3,471 | 1,587 |
| Book Depreciation \$k | 8,695 | 9,923 | 10,866 | 5,226 | 6,147 | 3,043 |
| After-Tax Cash from Regulation \$k | 12,874 | 13,848 | 14,393 | 8,898 | 9,618 | 4,630 |
| Integrated Utility ATWCOC | | | | | | |
| NPV After-Tax Cash from Regulation \$k | | | | | | |
| Revenue from Competitive Market Place \$k | 114,849 | 103,463 | 106,366 | 52,666 | 54,359 | 43,979 |
| Less: Same Expenses \$k | 84,196 | 66,351 | 69,182 | 23,755 | 26,909 | 11,866 |
| Pre-Tax Operating Income from Competitive Market \$k | 30,654 | 37,112 | 37,184 | 28,912 | 27,450 | 32,113 |
| Income Taxes | 12,136 | 14,693 | 14,721 | 11,446 | 10,868 | 12,714 |
| After-Tax Operating Income from Competitive Market | 18,518 | 22,419 | 22,463 | 17,466 | 16,583 | 19,400 |
| Book Depreciation \$k | 8,695 | 9,923 | 10,866 | 5,226 | 6,147 | 3,043 |
| After-Tax Cash for Competitive Market \$k | 27,213 | 32,342 | 33,328 | 22,692 | 22,730 | 22,442 |
| Competitive Utility ATWCOC | | | | | | |
| NPV After-Tax Case from Competitive Market \$k | | | | | | |
| Shareholder Stranded Cost | | | | | | |
| Ratepayer Stranded Cost | | | | | | |

BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION

IN THE MATTER OF PUBLIC SERVICE COMPANY)
OF NEW MEXICO'S TRANSITION PLAN FILED)
PURSUANT TO THE ELECTRIC UTILITY)
INDUSTRY RESTRUCTURING ACT OF 1999)
)
)

PUBLIC SERVICE COMPANY OF NEW MEXICO,)

PETITIONER.)

Utility Case No. 3137
Part III

AFFIDAVIT

STATE OF NEW MEXICO)
) ss
COUNTY OF BERNALILLO)

Susan A. Taylor, upon being first duly sworn according to law, under oath, deposes and states: That I have read the foregoing Testimony including Exhibits and it is true and accurate based on my own personal knowledge and belief.

SIGNED this 24TH day of May, 2000.

Susan A Taylor
SUSAN A. TAYLOR

SUBSCRIBED AND SWORN to before me this 24TH day of May, 2000.

Stella Louise Hanna
NOTARY PUBLIC IN AND FOR
THE STATE OF NEW MEXICO

My Commission Expires:

3-14-2003